

September 5
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FINANCIAL TIMES

SOUTH KOREA

Radical changes in tax system planned

Page 4

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Tuesday September 5 1989

World News Business Summary

South African black unions strike ahead of elections

Black trade unions in South Africa are due to begin a two-day general strike today to protest against the exclusion of blacks from general elections scheduled for Wednesday. The strike is intended as the climax of a month-long anti-apartheid campaign, which has led to 1,500 arrests and clashes between police and demonstrators. Page 18.

Moscow warning

The Soviet Union warned Afghan rebels against further attacks on Kabul airport, following a rocket assault that killed 16 people, but declined to say what retaliatory measures it might take. Page 4.

US arms proposal

Senator Sam Nunn, Chairman of the US Senate Armed Forces Committee, proposed a new approach to arms control which would allow exploration of the reduction of short-range nuclear weapons in Europe. Page 18.

China sacks liberal

Chinese Premier Li Peng sacked Minister of Culture Wang Meng, regarded as an ally of fallen Communist Party chief Zhao Ziyang. Page 4.

Cuban jet crashes

A Cuban Airlines jet carrying Italian tourists crashed into a village after taking off from Havana airport killing all 126 people on board.

Gandhi denial

Indian Prime Minister Rajiv Gandhi denied allegations made by the former head of the Indian army that he was involved in a cover-up of the Bofors scandal. Page 4.

Italian party trace

Italy's Christian Democrats avoided a factional struggle last week when right wingers persuaded former Prime Minister Ciriaco De Mita to withdraw his resignation from the party's presidency.

Egyptian debt lobby

Egypt dispatched senior officials to European capitals to drum up support ahead of delicate negotiations with the IMF on a new reform package.

Albanians to protest

Ethnic Albanian separatists in Yugoslavia's troubled Kosovo province called for mass protests and strikes to coincide with the non-aligned countries' summit in Belgrade.

Riots in US

Rioting broke out for a second night in Virginia Beach, an Atlantic Ocean resort city where 100,000 mainly young black students had gathered.

Israeli jet attack

Four Israeli jets bombed the southern Lebanese village of Majdal Balhis destroying the local headquarters of the radical Palestinian Front for the Liberation of Palestine - General Command. Page 4.

Soccer fan dies

An England soccer fan fell overboard and died during disturbances on a ship sailing to Sweden for a match. Page 10.

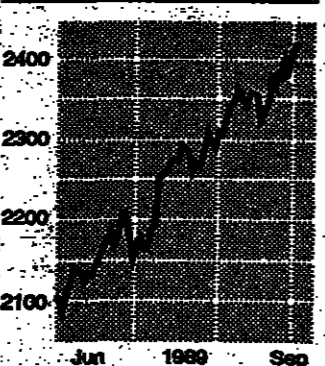
Snakes alive

Police arrested two Korean film directors and a snake seller for releasing snakes in cinemas to protest against the showing of the American film *Fatal Attraction*.

Bowater in £382m bid for Norton Opax

BOWATER Industries, UK packaging and industrial products company, made a £382m (£600m) "full and final" bid for Norton Opax, specialist print and packaging company, which itself made a hostile bid for bank-note printer De La Rue two weeks ago. The Bowater bid will lapse at the weekend if Norton shareholders accept their management's offer to buy back shares. Page 19.

FTSE Index: The new equity account in the UK stock market opened stronger with the FTSE index continuing to move nearer to the all-time high recorded in July 1987. The FTSE 100 index



index rose another 11.7 points to 2,419.2, about 24 points short of the all-time peak, consolidating above the psychologically important 2,400 mark.

EAGLE Trust: Three new directors were appointed to the board of the UK industrial holding company subject of a Serious Fraud Office investigation, in a move which appears to give Malcolm Stockdale, chairman of US group Rhoisio Brands, boardroom control. Page 19.

MAKITA of Japan, one of the world's three largest manufacturers of electric hand-held power tools, is to build a £27m (£42.4m) production plant in Telford, central England to serve the European market. Page 8.

ADIA, world's second largest employment agency, is to merge with fellow Swiss company Inspectorate International to form one of the world's largest service groups. Page 19.

TNT, Australian-based international transport group, said after-tax operating profits rose 11.5 per cent to A\$25.6m (£17.8m) for the year to June. Page 21.

SIME Darby, Malaysia's largest listed company, announced a 65 per cent rise in after tax profits to S\$8.4m (ringgit) (£282m) for the year to June on a 25 per cent jump in turnover to 4.2b ringgit. Page 22.

SEKISUI House, Japan's top prefabricated housebuilder, lifted consolidated pre-tax profits in the half to July by 25.5 per cent to Y33.5bn (£234m) due to vigorous domestic demand. Page 22.

STRÖMBERG-Carlson, US subsidiary of the UK's GPT telecommunications group, made a breakthrough in the Canadian market with an order from the Manitoba Telephone System valued at \$10m-£30m. Page 6.

FAI Insurance, Australian general insurance group, said profits were slashed by almost two thirds to A\$20.0m (£48m) for the year to June. Page 21.

BORAL, building materials group which is one of Australia's largest companies, announced its fifth scrip issue in six years after reporting a record operating profit of A\$301m (£231m) for the year to June, up 44.3 per cent. Page 21.

US and Canadian markets remained closed yesterday for Labour day holidays.

Saab-Scania opens talks with Ford after heavy losses

By John Burton in Stockholm and Kevin Done in London

SAAB-SCANIA, the Swedish automotive and aerospace group, yesterday disclosed heavy losses in its troubled car division and revealed that it is holding talks with Ford of the US on collaboration that could enable Saab to increase its sagging production volume. The group made losses of around SKr700m (£121m) in the first six months of 1989. Losses of a similar scale forecast for the second half of the year. In a joint statement, Saab-Scania and Ford said the two companies were exploring "whether there was any possibilities of closer co-operation in various areas of the automotive business."

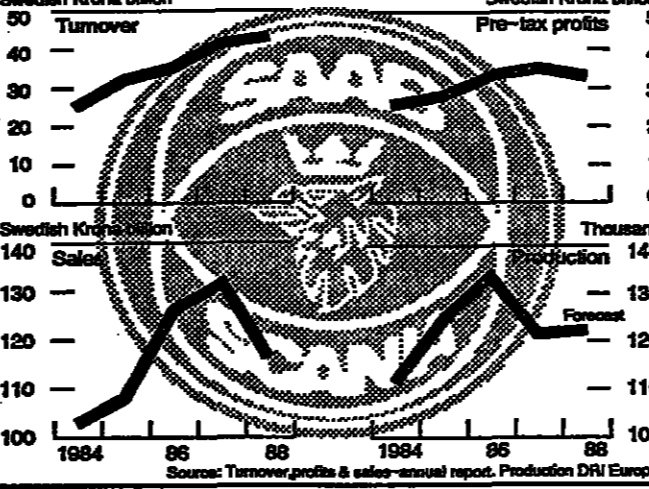
Although there has been prolonged speculation about Saab, one of the smallest West European car makers, seeking some form of collaborative assistance from Ford, the world's second largest automotive group, the two companies yesterday stated that discussions were "still at an early stage". No further details of the talks were released.

Mr Georg Karnsund, Saab-Scania chief executive yesterday denied speculation that he would resign. He expressed confidence that Saab would weather the crisis on its own if need be, noting that the company had experienced similar troubles in the late 1970s. Although giving few details about the discussions with Ford, he ruled out the possibility that Saab would be sold to the US auto maker.

Mr Karnsund blamed falling sales in the US and high production costs in Sweden for the car division's woes. Saab car sales slumped by 15 per cent in the US, its most profitable market, during the first half of 1989. Mr Karnsund said the car division's losses had reduced the group's profits by 30 per cent to SKr92m in the first six months.

Saab was forced to take the unprecedented step of releasing a six-month financial statement - it normally releases four and eight month figures - following sharp criticism from the Stockholm Stock Exchange last week. The Saab-Scania share price has tumbled in recent days on rumours that car losses could total SKr2bn this year. Mr Bengt Ryden, head of the stock exchange, said that Saab had a

A bumpy ride for the Swedish car group



duty to clarify its financial position. Swedish share prices closed sharply lower in active trading, triggered by Saab-Scania's unexpected release of its six-month figures. The company simultaneously revealed it was discussing a possible co-operation deal with Ford.

Saab's free B-shares closed SKr2.0 lower at SKr219.00, while its restricted A-shares rose SKr7.00 to SKr233.00. The general index finished 1.35 per cent lower than Friday. During the same period, sales of all imported European models fell by 19 per cent. Although Volvo, Saab's bigger Swedish competitor, showed an 11 per cent gain, Saab recovered ground in July and August, with US sales now lagging 10 per cent behind the first eight months of 1988, with a backlog of 3,000 vehicles.

The fall in sales has made it difficult for Saab to absorb higher production costs, caused by climbing wage bills. Saab is reportedly losing SKr15,000 on each model it produces of the top of the line Saab 9000. Saab has started a restructuring programme to cut costs, including reducing the car division's 15,500 workforce by 1,500 to 2,000 persons and plans to sell its three domestic vehicle components factories which employ another 1,400. Production is also being cut back temporarily to match demand. Karnsund said the long term

solution to Saab's problems would be to expand production volume enough to achieve economies of scale. "My basic view is that we would achieve bigger volumes faster through collaboration with a suitable partner," he explained, indicating Ford. Sweden's powerful metal workers union last week called on the government to promote a possible merger between Saab and Volvo, but Mr Karnsund dismissed the idea. "Disclosing that 'routine' talks were held with Volvo a year ago, he explained that a Swedish solution would lead to a shutdown of facilities and loss of jobs as production is concentrated. "If we have co-operation, however, with Ford or some other foreign company this will increase volume and therefore employment," he added.

While group profits fell from SKr1,288m to SKr902m during the first half, sales rose by 12 per cent to SKr20,622m to SKr23,048m. Sales by the Scania division, the group's most profitable business area, climbed by 17 per cent to SKr11,589m, based on strong demand in the US and Western Europe. The car division showed a 2 per cent increase in turnover to SKr8,412m with higher sales in Western Europe, particularly in the UK, Germany and France. Background, Page 16; Lex, Page 18.

China turns to foreign markets to raise funds for aircraft

By Stephen Fidler in London

CHINA has re-emerged publicly as a borrower in the international banking market for the first time since the June massacre of protesters in Peking's Tiananmen Square.

The regional airline, Air China, has successfully raised about £130m (\$203m) in Japan and Europe for the purchase of a Boeing 747-400 airliner. The financing, carrying the guarantee of the Bank of China, shows, however, that the country is being forced to pay significantly more than would have been necessary before the turmoil.

Foreign credits dried up after the massacre. A subsequent sharp drop in tourist business has also caused problems for banks which have financed hotels in the country. The arranger of the complex loan arrangement, known as the Japanese leveraged lease, is a specialist airline financing company known as The Transportation Group, TFG, with offices in New York, Hong Kong, Tokyo and London, was formed in March by former members of the aircraft financing team of Paine Webber, the Wall Street securities house.

The debt underlying the transaction carries an interest margin of 3 percentage point over London interbank offered rates, compared with perhaps 4 or 3 percentage point earlier in the year. These floating-rate funds will be swapped to obtain a fixed rate of interest for the borrower.

Mr Didier Benaroya, a partner and head of TFG's European operation, said the 12-year transaction had had a "very good reaction" from European banks, which will provide most of the roughly £100m in debt, and guarantees in case the lease is terminated early. Japanese investors will provide about £30m of equity finance for the aircraft.

Mr Benaroya, who would not disclose the lending banks, said the financing had met contrasting reactions. Some bankers would not countenance a resumption of lending and, apart from political considerations, still considered China too risky. Others believed the terms were generous and likely to fall as general lending resumed.

Many banks take the view that lending for aircraft purchase is a safe way to lend to developing countries because of the security of the aircraft.

Strikes disrupt port, factories in Azerbaijan

By James Blitz in Baku

A STRIKE by Azerbaijan's powerful Popular Front movement had almost closed the docks and several key factories in Baku, the capital of the Soviet republic, by yesterday afternoon.

As the planned week-long stoppage - in pursuit of a range of nationalist demands including the end of Moscow's direct rule over the disputed enclave of Nagorno-Karabakh - got under way, some 3,000 workers decided to set up a strike committee at the Lieutenant Schmidt factory, which makes machinery for the oil industry.

The Popular Front also reported that strike committees had been set up in most factories in the capital, as well as in Kirovabad, Azerbaijan's second city, and in the town of Shusha in Nagorno-Karabakh. The strike started just two days after Mr Yegor Ligachev, the leading conservative in the Politburo in Moscow, launched another powerful attack on nationalist groups.

Mr Ligachev warned on Soviet television at the weekend that "nationalists and separatists of various hues are actively working to weaken the Soviet leadership."

However, the the Popular Front's decision to hold the strike may be due to the fact that Soviet television does not appear to have broadcast its interview with Mr Ligachev outside the Moscow region. The strikers main demands are for an end to Moscow's administration of Nagorno-Karabakh, the territory disputed between Azerbaijan and Armenia and official recognition for the Popular Front movement, which has hardened nationalist feeling in the republic.

The Popular Front had promised at the weekend that "90 per cent of all enterprises will fall to operate."

Yesterday, however, this prediction appeared optimistic, with at least three factories in Baku still operating, while many to workers appeared to be turning up for work despite limited transport facilities.

On Baku's quayside, the only visible activity yesterday morning was on a recently arrived Iranian freighter. Oil rig teams also reported for duty, although the Popular Front said that there would be a temporary embargo on oil exports to the rest of the USSR. In such a fiercely nationalist



Lech Walesa (above), leader of Poland's Solidarity movement, yesterday criticised Communist Party leaders who are trying to secure a significant share of posts in the nation's new Cabinet. He said the appointments should go to "reformers" rather than be awarded because of party allegiance. In Bonn, a Communist Party secretary said the party was seeking to lead the ministries of Foreign Affairs, Internal Affairs, Defence, Communications and Culture as well as to obtain one of the deputy premierships. Report, Page 16

republic as Azerbaijan, the Front might have expected more people to strike on its behalf yesterday, and the Front's failure to promote a full stoppage yesterday may indicate that the Kremlin's recent drive against nationalist groups has sapped people's confidence to protest.

Communist Party leaders held several meetings with the Popular Front to try and get the strike called off.

However, the Front is already planning to hold another major rally in the capital tomorrow evening at which it expects more than 100,000 people to turn up.

In a relatively tense situation, the Soviet military has also made its presence felt. Several Soviet army helicopters were yesterday surveying the streets of Baku from the air. Mr Ehtidar Mamedov, a member of the Popular Front leadership, said that 6,000 Interior Ministry troops had been drafted in to the capital in the last week. They were not conspicuous, however, at a Popular Front rally in the centre of town on Saturday.

Three European grocery chains to swap shares in joint venture

By Christopher Parkes, Consumer Industries Editor, in London

THREE of Europe's leading grocery chains will swap shares to cement a large-scale international joint venture. Argyl of the UK, which runs the Safeway chain, Groupe Casino of France and Koninklijke Ahold of the Netherlands will each exchange new shares worth £205m (about \$58m) for shareholdings in each of the other two companies, Argyl said. The deal is expected to be completed towards the end of next month.

Each group will hold a one-third interest in a new company, The European Retail Alliance, which will probably be based in Luxembourg and which will devise and execute plans to exploit opportunities in marketing, distribution, purchasing, production and management information systems.

Pan-European joint buying will be handled through a separate company, Associated Marketing Services, registered in Switzerland, which will involve four other participants from European countries. These are

Dansk Supermarked of Denmark, La Rinascente from Italy, ICA of Sweden and Migros of Switzerland. Mr David Webster, deputy chairman of Argyl, said: "We are tying up, bit by bit, all the major retailers across Europe."

Joint ventures of this type are expected to become more common as completion of the European Community's internal market approaches. They offer participants an alternative means of expansion without damaging takeover battles, economies of scale, and are an effective counter to concentration among consumer goods manufacturers.

One of the main aims of the 1992 single market programme is to allow a product sold in one country to be distributed freely in all the others. This has led manufacturers to seek scale economies by focusing output of many products in two or three European countries where formerly they tended to have factories in each member state. Reckitt &

Colman of the UK rationalised production of several household products in this way. Manufacturer power is also growing through acquisition, as in the purchase of Rowntree by Nestlé, and the more recent takeover of Kraft by Philip Morris of the US, which already owned General Foods.

Mr Webster said manufacturers would soon have to negotiate with one of the biggest customer groups in Europe. The retailers would benefit from enhanced purchasing power, which would reduce costs and increase margin efficiency.

The three members of the alliance, which last year had aggregate sales of £11.5bn, will also be able to improve efficiency through sharing quality assurance work, distribution and logistics. Mr Alistair Grant, chairman and chief executive of Argyl will be the first chairman of The European Retail Alliance and the post will rotate among heads of the founder members. Lex, Page 18.

MARKETS section containing financial data for France (CAC General), SIFERLING (New York closed), STOCK INDICES (New York closed), and INTEREST RATES (US closed).

CONTENTS section listing various articles such as 'Zimbabwe land returns to the forefront of political agenda', 'France Political impetus builds behind hopes for free market in insurance', and 'Management: Networking - seeking to become a dot on the entrepreneurial map'.

Advertisement for Dell Computers with the headline 'IF ALL PCs ARE BASICALLY ALIKE, WHY DO OURS ALWAYS END UP ON TOP?'. Includes contact information for Dell Computer Corporation and a coupon for a free information pack.

AMERICAN NEWS

Bush returns from vacation to speed N-arms diplomacy

By Lionel Barber in Washington

PRESIDENT George Bush returns to White House business today reinvigorated by a three-week seaside vacation and braced for a new round of high-level diplomacy with the Soviet Union.

Senior officials have prepared a new proposal on chemical weapons, and there are reports that some of Mr Bush's advisers would like to see faster progress on a pact with the Soviet Union to reduce strategic nuclear weapons.

In this context, Mr James Baker, Secretary of State, is due to meet his Soviet counterpart, Mr Eduard Shevardnadze, in Wyoming on September 22 to discuss the full range of bilateral issues. If successful, the talks could produce a date for a summit of Mr Bush and President Mikhail Gorbachev.

Mr Bush's first priority, however, will be domestic politics. Tonight, he is to deliver the

first televised address to the nation since he took office in January, unveiling an \$8bn package to tackle drug abuse in the US.

The address from the Oval Office used to be a favourite device of President Reagan. Mr Bush, who has a habit of scrambling his syntax and has studiously avoided copying his predecessor's style, apparently took some persuading to appear before the cameras.

His eventual decision to go "live" reflects the high political stakes involved. Opinion polls show drug abuse is the main issue troubling the American public, well ahead of relations with the Soviet Union and the economy. Mr Bush's package will focus on more rigorous law enforcement, including more money for building prisons and for tougher penalties for the casual drug user.

The Democratic Party majority in Congress has already

opened its counter-offensive, declaring Mr Bush's plan does not provide enough money to fight a skirmish, let alone a war, on drugs. However, faced by a formidable budget deficit and a popular president still resistant to new taxes, the Democrats are unlikely to persuade voters that more spending is the answer.

Greater friction between Congress and the president on tax and spending issues may arise in the next few weeks, against the backdrop of the October deadline for reducing the budget deficit to \$100m according to the Gramm-Rudman law. If Congress does not keep federal spending and revenue in line with the budget targets by October 15, automatic spending cuts would then follow.

Mr Bush, meanwhile, continues to press for a cut in capital gains tax. This has infuriated Democratic leaders but it

enjoys widespread support among the rank-and-file in the House of Representatives. A win for Mr Bush on capital gains would hand the Democrats a stunning defeat.

He plans to travel extensively around the country in the autumn, promoting his drug policy, his budget priorities and better education. Abroad, he will attend a summit of hemispheric leaders in Costa Rica - his fifth foreign trip since taking office.

Mr Bush has enjoyed a conspicuously healthy holiday in Maine, where he golfed, drove about in a speedboat and, amid great delight, caught his one and only bluefish last Sunday. The frenetic activity contrasts with his innately cautious approach to foreign policy, particularly in the first few months in office. It may signal that a confident US leader is now ready to increase the pace of diplomacy with Moscow.

More drug war aircraft arrive in Colombia

By Sarita Kendall in Bogotá

AEROPLANES and helicopters sent by the US to support President Virgilio Barco's anti-drug drive have begun to reach Colombia.

On Sunday two C-130 transport aircraft arrived here, and eight light combat jets were due at the northern port of Barranquilla late yesterday. Five more helicopters will reinforce police units today.

The UK - which recently sent small arms, forensic and communications equipment to the police - promised further help when the British ambassador visited Mr Barco on Friday. Other EEC countries are also expected to provide equipment and technical assistance.

Mayhem broke out again yesterday morning when gunmen burst into the airport at Medellín, home city of many of the big drug dealers, and fired at passengers waiting to board flights. Two people, including one of the gunmen, died and 12 were injured.

In the last two weeks, cocaine trafficking groups have struck with a rash of bombings in Medellín.

The national daily newspaper *El Espectador*, whose main office in the capital Bogotá was badly damaged by a car bomb early on Saturday, brought out its Sunday and Monday editions. The car bomb was left in a petrol station close to the offices and printing plant.

More than 70 people - most of them on the main avenue outside - were hurt. Journalists swept up the rubble and restarted work. An editorial reaffirmed the paper's determination to keep up its fight against drug traffickers.

Japan set to offer Mexico aid package worth \$2.5bn

By Richard Johns in Mexico City

A FINANCIAL aid package for Mexico worth at least \$2.5bn (\$1.5bn) is the likely outcome of the three-day visit to Mexico of Mr Toshiki Kaifu, Japan's Prime Minister, who arrived here last night.

Full Mexican participation in the Pacific Basin trade grouping and the prospects for increasing non-oil exports to Japan are expected to be Mexican priorities. Environmental conservation is also high on the agenda.

In mid-July, shortly before Mexico concluded its outline agreement on rescheduling and reduction of \$47bn of commercial bank debt, the Japanese embassy in Mexico confirmed Tokyo would lend \$2.5bn through the Japanese Export-Import Bank, \$1.5bn to be co-financed with the World Bank

and \$1bn with the International Monetary Fund.

The Exim Bank funding will be made available on generous terms, with grace of six-to-seven years and repayment over 25 years at low interest rates, Mr Ryukichi Imai, Japan's ambassador to Mexico, was quoted as saying recently.

Part of the money, with aid from the World Bank and the IMF, will be earmarked to guarantee interest payments to the banks under the accord concluded on July 20.

At the end of last year, Japan was Mexico's second biggest creditor, with loans outstanding of \$15.3bn which accounted for 18.9 per cent of the total, according to Mexican statistics.

A proportion of Japanese aid is expected to be devoted to the

struggle against pollution in the Valley of Mexico. But a report from Tokyo that Japan would set aside \$1bn to support Mexico in its campaign against environmental contamination has been denied.

An accord between Mexico and Japan on the prevention and control of pollution was signed last week.

Mexican oil exports are also likely to figure in the exchanges. Early in June, Japan confirmed its commitment to renew next year its 180,000 b/d crude purchasing contract, accounting for about 13 per cent of Mexican exports and 5 per cent of Japanese requirements. But Mr Francisco Rochas, director-general of the Mexican national oil company Pemex, apparently failed to secure a long-term accord.

US party alignments puzzle professors

By Peter Riddell, US Editor, recently in Atlanta

THREE successive Republican presidential victories, control of the Senate by different parties at different times, and continued Democratic Party domination of the House of Representatives over the past decade have produced deep divisions among US political scientists about the behaviour of American voters.

The annual four-day convention of the American Political Science Association in Atlanta - which attracted as many as would attend a Conservative Party or Labour Party conference in Britain - shows there is no unanimity about whether there has been a fundamental realignment of US voters as a result of the Republican presidential successes.

Professors Merrill Shanks of the University of California at Berkeley and Warren Miller of Arizona State University have argued that shifting voter loyalty during

the 1980s, leading to the election of President George Bush, have "produced a massive party realignment, finally ending the New Deal-initiated Democratic hegemony."

In the 1980s, a previous Democratic dominance in voters' identifications with a party of 10 to 13 percentage points, has been wiped out by the Republicans, while the latter's gains have extended from primarily the South to the whole country. This suggestion of durable change is, the professors argue, "unlikely to disappear by 1992 (the date of the next presidential election)."

However, Professor Herbert Weisberg of Ohio State University has argued that Republican hopes of realignment have not yet been fully realised. "Partisan shifts were in the Republican direction, but the

changes were small."

Likewise, Professor Martin Wattenberg from the University of California at Irvine argued that any realignment was hollow in that, while more voters called themselves Republican, fewer had any real opinions about political parties.

Looking at the continued divided control by the parties of the White House and Congress, Professor Byron Shafer from Nuffield College, Oxford University, argued that the US has "a highly distinctive electoral order" which has little to do with realignment. Republican control of the presidency was, for him, a reflection of growing conservatism in foreign affairs and cultural values, while Democratic control of the House resulted from enduring liberal opinions on social and welfare

Belizans vote amid passport controversy

By Carole James in Kingston

THE CONTROVERSIAL sale of thousands of acres of land to foreigners, the unorthodox availability of Belizean citizenship, and unemployment were main issues in the Belize general election yesterday.

The incumbent United Democratic Party, led by the Prime Minister Mr Manuel Esquivel, was expected to lose ground in a close contest with the Peoples' United Party of former premier Mr George Price. In the last election in 1984, the UDP won handsomely, taking 21 of the 27 seats and ending three decades of PUP rule.

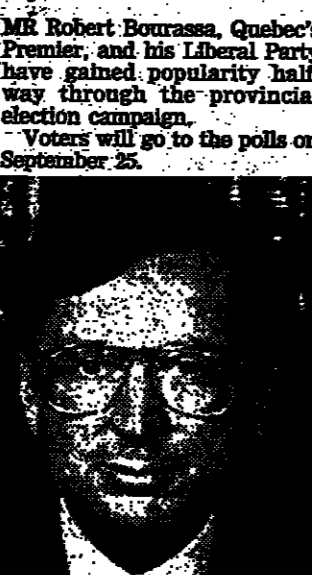
Feeling is high over land sales to foreigners, and the presentation of Belizean passports to foreigners, mainly from the Far East, who purchase "citizenship bonds" by lending the government \$25,000 interest-free for 10 years.

Unemployment, at 15 per cent for the past eight years, is expected to give the PUP a big slice of the youth vote.

The economy of the former British colony of 168,000 people, on the east side of Central America - based on sugar, bananas, citrus and tourism - grew by 7 per cent last year.

Liberals win support in Quebec poll campaign

By Robert Gibbons in Montreal



MR Robert Bourassa, Quebec's Premier, and his Liberal Party have gained popularity halfway through the provincial election campaign.

Voters will go to the polls on September 25.

A Saracom poll, considered the most reliable, and taken between August 25 and 29 in the Canadian province, showed 48 per cent support for the Liberals, against 38 per cent for the opposition Parti Québécois, led by a former finance minister, Mr Jacques Parizeau.

The Liberals admit their campaign was damaged by the

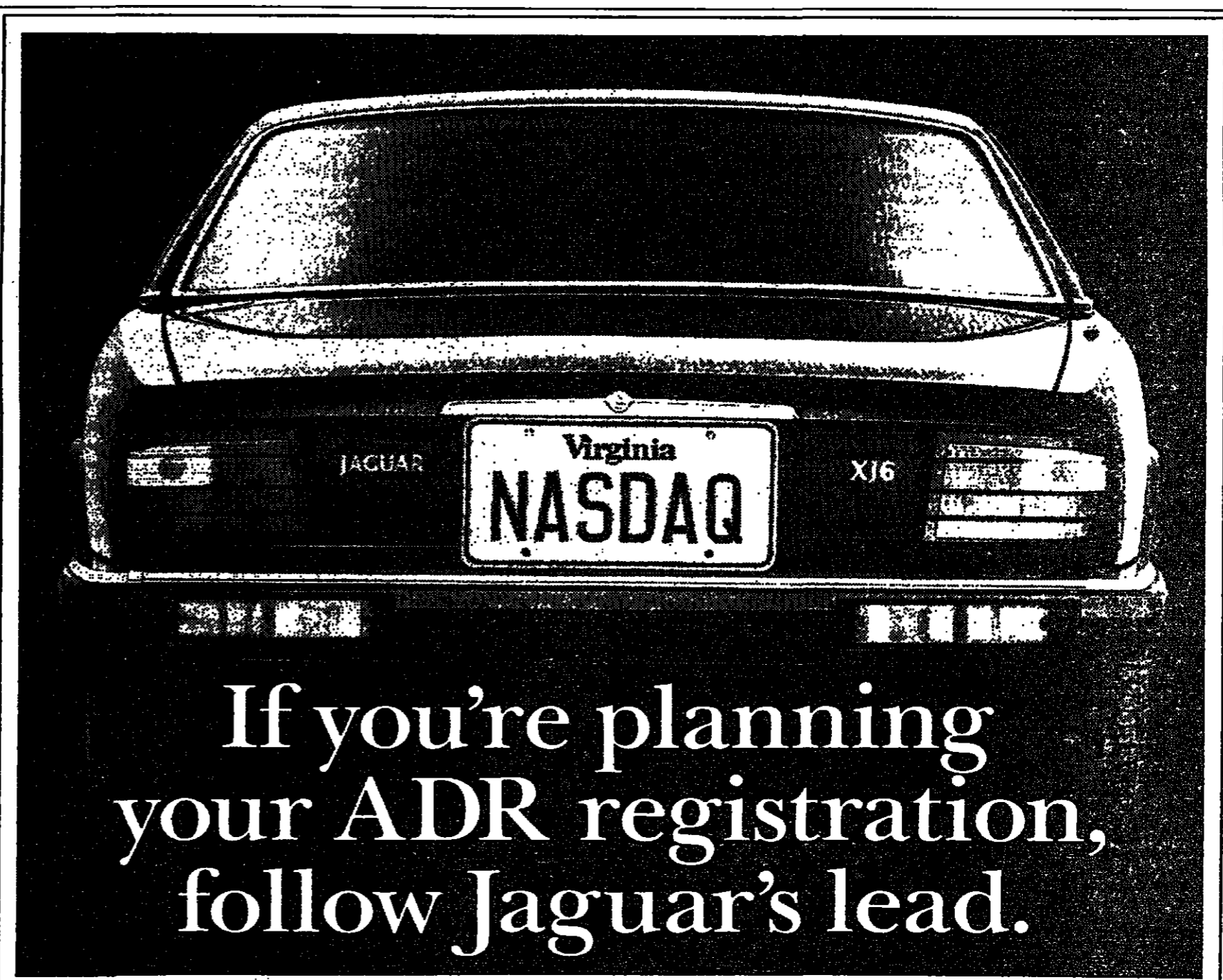
refusal of dockers at Liverpool to handle toxic waste sent from Quebec for incineration in Britain, but believe their subsequent action late in August, when the waste was returned to Quebec and protesters were handled firmly, turned public opinion.

Mr Bourassa, an economist, was first elected in 1970 as Canada's youngest ever provincial premier. He lost to the Parti Québécois in 1976 when unions shifted towards separatism.

After nine years of PQ rule, Mr Bourassa won a victory in December 1985 in an extraordinary political comeback. He now seeks re-election on his economic record and "special status" for the francophone province, negotiated with Canada's federal government.

The Liberals' poll rating was up to 48 per cent, from 44 per cent and 37 per cent variously earlier in August.

The latest poll also indicates that support is leaving the Equality Party, formed to attract the votes of English speakers who have been protesting against Mr Bourassa's refusal to allow other than French commercial signs in Quebec.



If you're planning your ADR registration, follow Jaguar's lead.

When a company with a heritage like Jaguar's decided to issue ADRs in the US, you might have expected it to head straight for one of the traditional stock exchanges.

Instead, Jaguar chose to go for a listing on NASDAQ - the screen-based market of the National Association of Securities Dealers.

Why?

Was it because NASDAQ is America's fastest-growing stock market and has become - in less than two decades - the third-largest equities market in the world?

Was it because NASDAQ's electronic technology (so successful that it provided the model for London's SEAQ system) makes it a highly efficient, liquid and well-regulated market?

Was it because NASDAQ's system of competing market-makers can offer issuers sponsorship, sales support and research coverage - something that cannot be provided by the single specialists on the traditional exchanges?

Or was it even that, since most of NASDAQ's income is derived from the sales of its price quotation information, introduction and listing costs are a mere fraction of those on other exchanges?

Whatever the reasons, Jaguar is not alone in thinking them compelling ones.

NASDAQ issuers include companies of the calibre of Cadbury-Schweppes, Reuters, Akzo, Volvo, Rhône-Poulenc and Toyota.

And some 1000 US companies who have met the financial requirements for listing on the New York Stock Exchange have chosen to stay with NASDAQ.

For full information on NASDAQ and the advantages it offers European companies seeking wider exposure and access to new capital markets, contact Lynton Jones, Executive Director Europe, NASDAQ International, 43 London Wall, London EC2M 5TB. Tel: 01-374 6969 or 4499.

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OVERSEAS NEWS

South Korea plans radical reforms to update tax system

Maggie Ford reports on changes aimed at ironing out economic distortions and making more homes available

SOUTH KOREA plans tax and fiscal reforms over the next 18 months aimed at revolutionising the country's economic structure. The country should emerge from the reforms with an advanced internal economy, a Western-style tax system and a much more even distribution of wealth.

The reforms, unveiled by the Government this week, are designed to avoid some of the byproducts of economic success apparent in Japan and Taiwan which are already evident in South Korea. In all three countries the increasing wealth generated by trade surpluses has created a boom in property prices and a rapid increase in the value of financial assets such as stocks.

In South Korea last year the increase in land prices amounted to Won 68,000 (€37bn) equal to 55 per cent of the country's gross national product. A class of speculators has benefited from the country's economic boom, provoking increasing complaint from the middle and working classes who find home ownership widening beyond their reach and a widening income gap between

the "haves" and the "have nots".

The growth in speculation and the income gap have been exacerbated in South Korea by the country's immature fiscal system. Speculators and other rich people have been able to avoid tax because of a system where real names do not have to be revealed when purchasing assets, either land or shares. Even bank accounts may be opened in false names. Income tax has fallen mainly on middle class salary-earners and skilled workers employed

by big companies. The South Korean Government has had little revenue for spending on anything other than education and defence for years.

The reforms aim to change this system over an 18 month period. They cover four main areas:

- Computerisation of records on property transactions will be completed by January 1, 1990, after which punitive taxes of 6 per cent of land value every year will be levied on speculators, especially big companies, holding land zoned

for housing without developing it.

A special windfall gains tax will be introduced on property which is being held in the hope of a price rise, whether it is sold or not. Also, should the price rise by more than the average when the property is sold, a 50 per cent excess gain tax is to be levied on the increase beyond the average rise. This should reduce the current shortage of homes - only 1.9 per cent of South Korea's land is suitable for homes, 89 per cent being either mountains,

forests, rivers or agricultural land.

The domestic rates system will be reorganised so that owners of property will be assessed on market value rather than cost of construction. This will raise property tax revenue from 1.8 per cent of the total to around the 8 per cent level in more developed countries and will remove a benefit enjoyed almost exclusively by the rich.

Families or individuals holding several properties apart from their main home under

different names will be taxed at a higher rate. This may create some difficulties for older middle class parents who have bought flats for their children for fear that prices will rise beyond reach later. However, if prices stabilise, they should eventually benefit.

From January 1991, real names will be introduced for financial transactions and a study is underway on capital gains taxes. The Government will introduce a "real name exercise" in the middle of next year to explain the idea and to

enable people to plan how best to invest their assets under the new system.

Banks, insurance companies and securities firms are presently devising new products to offer investors. Particular attention will be paid by the authorities to those with no apparent income but who live in luxury.

The new proposals have been greeted with enthusiasm by the vast majority of the public. But the Government expects strong resistance from big companies and the rich.

Bills will shortly be introduced into the National Assembly to enable the reforms to be introduced. Strong opposition can be expected in some sectors, especially among MPs who are themselves landowners.

But the strength of public opinion in favour of the change is likely to deter the opposition parties, which have a majority in the Assembly, from voting against the plan.

After the land and stocks reforms are instituted, the Government is expected to turn its attention to corporate taxation and the reform of the financial system.

Buddhist anger over education corruption charges

By Maggie Ford in Seoul

A South Korean Government attempt to crack down on corruption in the education system has succeeded only in enraging the country's Buddhist community, nominally half the population.

The president and chairman of Seoul's Dongguk University, both Buddhist monks, along with a professor and two officials, were last week arrested and charged with corruptly receiving Won2.13bn (€2.05m).

Prosecution officials alleged that they had admitted 46 unqualified stu-

dents to the university through falsifying their entrance examination results.

Competition for places at top colleges is fierce. Six riot policemen were killed earlier this year in the provincial city of Pusan in a petrol bomb incident which started as a demonstration against unfair admissions.

The prosecution has charged the Buddhist scholars with accepting up to Won100m from students (a place in the medical faculty was alleged to be the most costly) in return for upgrading

their examination answers at the university computer centre to achieve the necessary results.

Corruption in the education system is regarded as a serious problem by many parents in South Korea, but criticism has grown over the arrest of such senior scholars.

At a leading temple 200 monks demonstrated yesterday against the arrests and 300 professors at the university strongly protested against what they described as victimisation. Meanwhile,

unrest at high schools over the Government's sacking of more than 1,000 teachers who are trying to form a union is spreading. A school principal was pelted with rotten eggs and ejected from his school in the provincial city of Kwangju for complaining to the police about a sacked teacher who continued to report for work.

In Ulsan, another provincial city, the teachers' union office was attacked by thugs armed with steel pipes and four teachers were injured.

Israeli warplanes destroy HQ of militant Palestinian group

By Lara Marlowe in West Beirut

FOUR Israeli jets staged a bombing raid on the southern Lebanese village of Majdal Bahis early yesterday morning, destroying the local headquarters of the radical Palestinian Front for the Liberation of Palestine - General Command (PFLP-GC).

Four guerrillas were reported to have been wounded in the 2am attack.

Later in the morning, Israeli artillery positioned inside Israel's self-declared "security zone" in Southern Lebanon bombed the market town of Nabatiyeh, wounding seven Lebanese civilians. The town's population has grown from 35,000 to over 200,000 as Moslems fled artillery battles in Beirut for what they believed to be the safety of the south.

The Israeli attacks were in apparent retaliation for three Katyusha rockets fired from southern Lebanon into the northern Israeli region of Galilee last week. The Katyushas caused no casualties but damaged a house in the Israeli settlement of Kiryat Shmona.

The Israeli Government had blamed the pro-Islamic Hizbollah militia for the rocket attacks last week, and it is not clear why the Israeli air force attacked a PFLP-GC rather than a Hizbollah target. Mr

Ahmed Jibril, the leader of the PFLP-GC, has allied himself with Hizbollah. The bombardment of Nabatiyeh may have been an attempt to punish Lebanese Shiites for the actions of Hizbollah.

Yesterday's bombing raid was only the latest in a series of attacks and counter-attacks which began with the Israeli kidnapping on July 28 of Sheikh Abdul Karim Obaid, a Shia Moslem cleric from the southern Lebanese village of Jibsheh. Mr Hussein Mussawi, a Hizbollah military leader, told a Hizbollah rally in the southern Bekaa valley over the weekend that Sheikh Obaid did not have the importance in the movement that Israel was attributing to him.

Seventeen people have been killed and another 98 wounded in 11 Israeli bombing raids over Lebanon this year, Israel briefly stopped its daily reconnaissance flights over Beirut after reports that the French navy had requested the Israeli air force to suspend its overflights above the city. But two Israeli jets again broke the sound barrier above West Beirut early yesterday morning.

Meanwhile, the radical Palestinian Fatah Revolutionary Council (FRC) held a press conference in the West Beirut Mar

Elias refugee camp yesterday to announce that it had "executed" 15 people at midnight on Sunday, including one woman, Younis Amran. The FRC spokesman said that all of them had been convicted of "spying and collaboration" in individual trials over the past two years.

The FRC showed video-taped "confessions" of all 15, who were identified as 11 Palestinians, 2 Egyptians, 1 Iraqi and a Lebanese. The spokesman declined to say where or how they had been killed.

The 15 had worked for Palestinian organisations and attempted to "infiltrate" the FRC before their arrest, Amran said. Almost all were purported to be double or triple agents, working for Western and Arab intelligence agencies. The founder of the FRC is Sahri al-Banna, alias Abu Nidal, considered the most dangerous and unpredictable of all Palestinian extremists.

The FRC had announced its intention to execute 15 people following the assassination on August 23 of Rahab Abdul Rahim, believed to have been a high-ranking aide to al-Banna. Rahim was killed by gunmen at the entrance to the Ein Helwe Palestinian camp in Sidon.

Gandhi denies cover-up

By David Housego in New Delhi

MR RAJIV GANDHI, the Indian Prime Minister, has denied allegations made by the former head of the Indian army that he was involved in a cover-up of the Bofors scandal.

Mr Gandhi said he had not tried to stop the Defence Ministry from putting pressure on Bofors, the Swedish arms group, to reveal the names of those to whom they had made illegal commission payments to win a large artillery contract. Gen K. Sundarji, former Army Chief of Staff, accused the Premier at the weekend of being directly involved in cover-up attempts.

Talking to reporters, Mr Gandhi said: "The amount of pressure put on Bofors from my office [to reveal names] I do not think he [Gen Sundarji] knows or could understand..."

Meanwhile, the Janata Dal, the main opposition group, announced yesterday that it would launch a country-wide programme to force the Government to quit in the light of Gen Sundarji's disclosures.



Police restraining anti-government protesters outside the house of Home Minister, Mr Bura Singh

Palestinians urged not to kill suspects

UNDERGROUND leaders of the Palestinian uprising yesterday urged fellow Arabs not to kill those suspected of collaborating with Israel unless such attacks are approved by the leaders themselves, AP reports from Jerusalem.

The statement appeared to be aimed at stemming a rash of killings that have left 106 Arabs dead since the uprising began in December 1987. Most were accused of collaborating, and some were suspected of drug sales or prostitution. Nearly two-thirds of the killings have occurred this year.

In the 21-month uprising aimed at ending Israeli rule in the occupied West Bank and Gaza Strip, 557 Palestinians have been killed by Israeli soldiers or civilians and 28 Israelis have died.

Seven Palestinians were reportedly wounded by army snipers, including an 18-year-old youth who was in critical condition with a plastic bullet wound to the head. His injury was sustained when soldiers raided the Al Amari refugee camp north of Jerusalem, Arab hospitals said.

Peking cultural purge widens

By Our Foreign Staff

WANG MENG, a novelist who supported the rights of artists to creative freedom, has been ousted as China's Culture Minister, the country's national television news said yesterday.

His dismissal is confirmation that China's new hardline leadership intends to pursue a campaign to purge free-thinking intellectuals wherever possible.

He is the highest-ranking government official to lose his position since the June 4 military crackdown on the student movement which ushered in a nationwide campaign against Western liberalism.

China Central Television said the Central Committee of the National People's Congress removed Wang, 54, and appointed He Jingzhi, a poet and deputy head of the party Propaganda Department, to take his place. Last month he replaced Wang as Communist Party head in the ministry, an indication that Wang's position was already threatened.

The television news, in explaining his removal, said "Comrade Wang Meng is one of our famous writers (who) repeatedly asked to be relieved of his official posts to concen-

trate on his writing." While this is a more graceful method of removing him than outright dismissal, it is a pointer to the cultural intolerance now to be expected of the leadership.

Wang has suffered previously for his liberal attitudes. In 1987 he was labelled a rightist for penning a short story which implicitly criticised party hacks. He was not rehired until 1987. He spent the intervening years in Xinjiang, China's huge far-western desert region, learning Uighur, the local Turkic language.

Wang was optimistic about the success of Deng Xiaoping's reforms, however, noting in 1986 when China's intellectual debates were at their freest, that "scholars don't need to be worried about what they think and what they express". His dismissal now will be a signal to all Chinese writers, if they have not already got the message, that period is now closed.

Wang is said to have fled China since June 4 and to have found a new movement in Paris to promote a change of leadership in Peking, Colina MacDonnell writes. The founding of the Front for a Demo-

cratic China was announced yesterday by an exiled Chinese official, Chen Yih.

Chen formerly headed Peking's Institute for Economic Structural Reform, a think-tank set up by the now-dismissed party general secretary, Zhao Ziyang. The front will hold its first congress from September 22-25.

Of Western governments, the French have been the most welcoming to Chinese dissidents, according to Li Lu, the 23-year-old student from Nanjing University who is No. 2 on Peking's most-wanted list.

Li, speaking in London yesterday, said that the organisation would have an important role in the future of China.

"We have changed history. The present government has not last long. Even officials within the Communist Party disagree with the way the student movement was handled.

"We made people feel that politics was an individual responsibility. Before the democracy movement they thought only high officials were involved in politics - now they realise it's part of daily life," he said.

Egypt seeks European support

By Tony Walker in Cairo

EGYPT this week dispatched two senior officials on a tour of European capitals in an effort to drum up support in advance of delicate negotiations with the International Monetary Fund on a new reform package.

The Egyptian envoys' visits to Paris and Bonn coincide with a strong campaign by Cairo to promote a spirit of solidarity among Third World debtor nations in dealings with Western creditors.

Egypt last week sponsored a three-day international seminar on Africa's \$240bn foreign debt. Egypt itself is Africa's most indebted nation with foreign debts of about \$50bn.

A team of senior IMF officials is expected to return to Egypt this month to finalise negotiations on a standby arrangement that would facilitate a second Paris Club rescheduling of some \$10bn of official debt.

Egypt, whose sources of new credit have all but dried up, is



Abu Ghazala: special case

anxious to continue a process of orderly rescheduling in the hope that this will encourage Western officials to support Egypt and some international financial institutions, like the IMF and the World Bank.

Egypt also has its eye on the forthcoming annual meetings in Washington of the IMF and World Bank to be held between September 26 and 28.

ter of Cabinet affairs, and the former Defence Minister and now special presidential adviser, Abdel Halim Abu Ghazala will lobby top French and German financiers in an effort to persuade them that Egypt is a special case and deserving of lenient treatment.

The IMF's 1987 standby agreement with Egypt was one of the most liberal it had ever negotiated, but the arrangement collapsed within a few months after Egypt failed to meet performance targets on reductions in its budget deficit. Mr Atef Sedki, Egypt's Prime Minister, said this week that the two envoys were being sent to Europe "in the framework of current consultations between Egypt and some international financial institutions, like the IMF and the World Bank".



Mugabe: warned whites

Mugabe puts land issue at forefront of political agenda

Tony Hawkins examines the Zimbabwe leader's proposals for compulsory acquisition of white-owned farmland

LAND is back on the political agenda in Zimbabwe, with potentially far-reaching repercussions for the country's economy.

President Robert Mugabe has raised the possibility of amending the country's constitution next April to enable the Government to acquire compulsorily white-owned commercial farming land, rather than purchase it on a "willing-seller, willing-buyer" basis, as under the present rules.

The only surprise in this development is that the land issue - which lay at the heart of the guerrilla war that led to independence in 1980 - has lain dormant for so long.

When it took office nearly a decade ago the Government pledged to resettle 100,000 families by 1985. Latest figures show that only 52,000 families have been resettled. Both President Mugabe and Mr Joshua Nkomo, leader of the minority Zapu party, have bluntly told

the country's 4,200 white farmers to make more land available or face the spectre of compulsory acquisition.

With government popularity at a low ebb and elections due some time next year, this is a surefire vote-winner.

The existing land dispensation is clearly inequitable.

"The redistribution policy could stop the foreign investment drive in its tracks"

Even after the sale of some 3m hectares of commercially owned land, the 4,200 (mainly white) commercial farmers still own a third of land area. Some 750,000 communal farmers in the areas traditionally reserved for blacks, and where there is no freehold tenure, own 42 per cent. A further 3.5 per cent is in the hands of the small-scale black commercial farmers and nearly 7 per cent is occupied

by black families living on land resettled since 1980.

Thus the case for land resettlement, on grounds of fairness at least, is overwhelming. Whether it can be made to stand up economically is quite another matter. It is flawed - perhaps fatally so - for several reasons.

- It is a once-off operation. It might be possible to find enough land to satisfy the present generation. But with the population growing at 2.9 per cent annually, land hunger will soon revive (unless the spread of AIDS in Zimbabwe takes a dramatic toll, as some doctors fear).
- Implementation of the resettlement programme to date has been weak. No effort has been made to select settlers on the basis of farming ability with the result that all too often, those who have been given land have failed to make good use of it.
- Land redistribution will not

solve the rapidly worsening unemployment problem. Commercial farmers insist that only in exceptional instances will small-farm settlement generate increased employment. At worst, there could be a decline, since resettlement could result in fewer families, possibly with lower incomes.

"Industry and commerce now face the accusation that they are blocking black advancement"

Living on commercially-owned land than at present.

But even if this is wrong, and even if, as some government officials claim, there are vast tracts of under-utilised commercial land that could be farmed profitably, there is a further problem. The education system is turning out school-leavers seeking employment in towns and cities as bank-clerks, computer programmers,

salesmen, secretaries and receptionists, not as peasant farmers.

It is clear that the formal economy will not generate anything like enough jobs for the 300,000 secondary school-leavers - with O-level and A-level qualifications - that will flood the market each year from 1991 onwards. But it's equally clear that few of them will be satisfied with a few hectares of land in the rural areas.

The economics of agriculture in Zimbabwe militate against radical land redistribution. While the small-farm sector raised its share of marketed output from less than 6 per cent in 1980 to 20 per cent last year, there are signs that it has levelled out and that in future the rate of increase will be slower. Furthermore, because there is little irrigation in the communal areas, output is heavily dependent on favourable climatic conditions.

Not only do the commercial

growers produce 80 per cent of marketed output, they dominate the export crops, with the exception of cotton. In 1988, peasant growers are expected to produce 1.2m tonnes of maize, compared with 750,000 tonnes in the commercial areas. They will also deliver just over 50 per cent of the 270,000 tonnes of cotton.

But virtually all the tobacco, beet, soyabean and horticulture production emanates from the commercial areas. It is these products, along with tea and coffee (where there is increasing peasant production) and cotton that account for more than 40 per cent of Zimbabwe's exports each year.

Above all, there is the very real danger that the foreign

Moscow warns over attacks on Kabul

THE Soviet Union warned Afghan rebels yesterday against further attacks on Kabul airport following a rocket attack that killed 16 people and injured 52 others, AP writes from Moscow.

Mr Vadim Pavlychev, a Foreign Ministry spokesman, read a statement at a news briefing denouncing the attack on Saturday in which more than 20 rockets were fired at the airport.

"The Soviet Union cannot remain indifferent to terrorist actions of Peshawar mercenaries, to their firing on the Afghan airport because they endanger the lives and safety of Soviet citizens and there is regular civil air traffic between Moscow, Tashkent and Kabul," the statement said.

Soviet troops withdrew from Afghanistan on February 15, but a limited number of diplomats and advisers remained behind.

Mr Pavlychev declined, however, to say what specific actions the Soviet Union would take in the event of future attacks on the airport.

UN official backs sanctions

Economic sanctions are the best weapon against South Africa's apartheid race laws, a UN official said yesterday. Renter reports from Geneva.

"Sanctions do work and they are the only peaceful means of bringing apartheid to its heels," Mr Joseph Garba, chairman of the United Nations special commission on apartheid and a former Nigerian foreign minister, said.

Yesterday he opened two UN-sponsored conferences on apartheid, one dealing with the need to strengthen international awareness through the media and the other on Pretoria's sanction-busting efforts.

Swapo prison probe

A UN delegation has gone to Angola to investigate claims that the South African People's Organisation is still holding prisoners in its camps, a UN spokesman said yesterday. AP reports from Windhoek.

The UN team left on Saturday to inspect the camps at the invitation of Swapo, which says it has freed all its detainees in compliance with the UN plan for independence elections in the South African-ruled territory.

Australian dispute

Australia's domestic airline crisis entered its third week yesterday while the Government considered its options in the gravest industrial dispute since Mr Bob Hawke, the Prime Minister, took office in 1984, AP reports from Sydney.

The country's 1,540 domestic pilots walked off the job 16 days ago over demands for a 30 per cent pay increase.

NZ dockers return

New Zealand dock workers returned to work yesterday after a four-day national strike but a rift over an employers' plan to reform the industry remained as wide as ever. Renter reports from Wellington.

Port officials said Waterside Workers Union workers resumed handling cargoes after about 100 ships had been stranded.

Sri Lankan attack

Sri Lankan rebels attacked three police stations and two security posts simultaneously in Sri Lanka's central Kandy district on Sunday night, military sources said yesterday. Renter reports from Colombo.

They said the police repulsed the raid. The rebels' members of the People's Liberation Front which is trying to overthrow the Government.

Moscow
warns of
attacks
on Kabul

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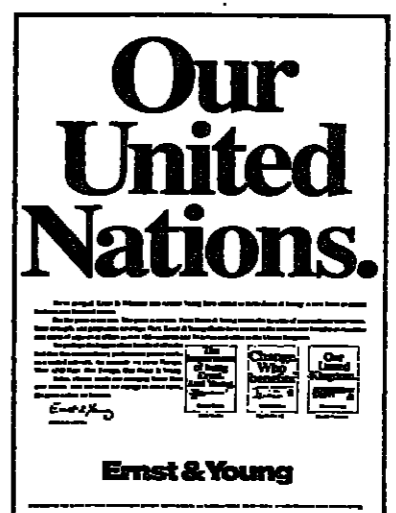
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WORLD TRADE NEWS

Stromberg phone deal challenges Canada monopoly

By Terry Dodsworth

STROMBERG-CARLSSON, the US subsidiary of Britain's GPT telecommunications group, has made a breakthrough in the Canadian market with an order from the Manitoba Telephone System valued at \$10m.

The contract puts Stromberg in the leading position as a challenger to Northern Telecom, the Canadian telephone exchange manufacturer which has a virtual monopoly there.

Northern has captured a significant position in the US for the latest generation of digital switches, but up to now has defended its position in its tightly regulated domestic market.

Mr Tony Cobb, president of Stromberg, says the deal comes at an important time because of the moves to liberalise the telecommunications industry in Canada.

He believes the Canadian market will become more like that in the US, where competition has created a range of new opportunities for both equipment and service suppliers.

The Manitoba agreement is for installing exchanges at about 50 sites as part of the telephone company's digital switching modernisation plan.

Boeing orders

Canada has ordered six Boeing 767-300 extended range aircraft for C\$700m (£333m), with options on 12 more worth C\$1.5bn, Robert Gibbons reports from Montreal.

The first six are scheduled to be delivered by Boeing in 1993. Air Canada will pay for the aircraft with internally generated funds and future debt financing.

Manitoba Telephone System is responsible for all telecommunications in Manitoba Province.

The switches being supplied range between 10,000 and 20,000 lines. Stromberg is strongest in this range of medium-sized switches, which Mr Cobb said were well suited to the rural environment in Manitoba.

Stromberg is currently working with GPT, the telecommunications group at the centre of the current takeover battle between GEC and Plessey, on plans to develop larger-capacity switches using GPT technology.

Latvia to barter fish for Danish trawler know-how

By Hilary Barnes in Copenhagen

A BARTER DEAL in which fish from Latvia will be exchanged for advanced trawler equipment supplied by the Danes has been concluded between a private Danish fish exporter and a Latvian fishing co-operative.

The fish-processing industry on the Danish Baltic island of Bornholm is suffering from a lack of raw materials as a result of quota restrictions in the Baltic and the North Sea, but the Latvians do not exploit their own quotas to the full, Mr Ole Basse Mortensen, a Bornholm fish exporter, said.

He has, as a result, agreed to buy 3,000-5,000 tonnes of Latvian cod this winter. It will be

supplied by six trawlers from a Latvian co-operative. In return, the trawlers will be fitted out with advanced echo-sounding and other equipment unobtainable in Latvia.

The Latvian fishermen will also receive instruction in modern trawling techniques from Bornholm fishermen.

One reason why the deal was possible, it seems, is that cod is not regarded with favour by Latvian consumers. Mr Mortensen, a well-known figure in the Danish fisheries world, made the deal on a purely private basis, but afterwards flew to Moscow, where he received the official approval of the Soviet Fisheries Ministry.

Argentine exports to UK likely to increase

ARGENTINE exports to Britain could increase as both countries normalise links severed during the 1982 Falkland war, a leading Argentine newspaper said, Reuter reports from Buenos Aires.

The daily La Nacion, citing an Argentine Foreign Trade Secretariat study, estimated exports to Britain could eventually grow back to pre-war levels, though other countries now supply British buyers with goods formerly bought from Argentina.

Argentina and Britain are due to hold talks in October in Spain on resuming diplomatic ties severed after Argentine troops overran the Falklands in 1982. A British task force recovered the islands.

Argentine exports to Britain fell to a \$3,000 (£5,625) low in 1984 from a record \$215m in 1981, but have grown to about \$118m in 1988, according to figures from the Foreign Trade Secretariat.

Britain was Argentina's eighth largest trading partner before the Falklands war. As a conciliatory gesture, Buenos Aires last month lifted a seven-year trade ban on British imports, reciprocating a step London had taken in 1985.

Pressed by their country's need to increase its foreign trade, Argentine authorities have turned a blind eye since 1986 to informal trade with Britain through third countries. The study said this route made Argentine products more expensive.

The study said it was improbable that British sales to Argentina would rise to 1981 levels of \$324m. British exports to Argentina stood at \$22m in 1988, up from \$428,000 in 1984, La Nacion added.

The Foreign Trade Secretariat's study pointed out that Argentina's economic problems had forced cuts in imports in general, while the present exchange rate discouraged imports.

The study added that normalisation of ties between Buenos Aires and London was essential for Argentina because the European Community is due to decide next year whether it will extend an agreement on economic links with 66 developing countries.

India overhauls steel-making technology

A project is under way to raise output over the next five years, K.K. Sharma writes

THE government-owned Steel Authority of India (SAIL) has embarked on a big modernisation programme to improve productivity in at least five of its seven steel plants over the next five years.

Plans are to upgrade the technology in plants 20 to 70 years old with the help of German, Japanese and Russian companies. Total investment involved will be about Rs150bn (\$3bn), and the modernisation programme will increase SAIL's steel production from 11m tonnes to 14m by 1995, and 18m by the turn of the century.

Rather than build three or four new plants, SAIL has decided to increase the production capacity of existing ones, with the help of foreign companies.

Mr V. Krishnamurthy, SAIL's chairman, insists this is more than a mere face-lifting exercise, since it will virtually revolutionise obsolete steel-making processes and make SAIL one of the world's major companies, with its plants using the latest technology and equipment.

SAIL will provide most of the funds from its own resources for works to be carried out by Indian engineering companies, but the bulk of the foreign exchange content will be provided by governments of the three countries giving aid for the programme.

The exception is SAIL's plant at Durgapur in West Bengal which is being modernised at a cost of Rs26.5bn. Built initially by British companies, efforts to obtain British aid for the project failed partly because of uncompetitive bids by British firms for seven contracts for which global tenders were floated.

Contracts for Durgapur have been awarded to a consortium formed by Mannesman Demag of Germany, Concast of Switzerland, and Tiazpromexport of the Soviet Union. Hard-currency costs of the contracts awarded to the consortium will be met from credits totalling DM110m (\$210m), to be provided by KfW and other German banks.

Mannesman Demag will provide equipment for steel-making and raw material handling

facilities at a cost of about Rs3bn. Concast continuous casting equipment costing Rs40m, and Tiazpromexport will remodel blast furnaces and sintering plants in collaboration with Mannesman at a cost of Rs2bn.

The project is more than a mere face-lifting exercise. It will revolutionise India's steelmaking processes

When work is completed, Durgapur's present production will be virtually doubled to 1.2m tonnes and result in considerable energy economies and improvements in yield and labour productivity.

Nearly 60 per cent of the work is being done by various Indian engineering companies, although a few contracts — such as those for new rolling mills and a new axle plant — have still to be finalised.

Unlike Durgapur, modernisation of SAIL's plants at Rour-

kela in Orissa State, Burnpur in West Bengal and Bokaro in Bihar, is based on aid from the governments of West Germany, Japan and the Soviet Union, respectively. Some contracts have still to be awarded, but preparatory work by Indian construction and engineering companies has started.

The Rourkela project is based on a DM640m aid package offered by the West German Government last year, although the cost of the entire modernisation plan will be more than Rs24.6bn.

A consortium of German groups such as Krupp, Mannesman Demag, GHH, Lurgi, Schlomann Siemag and Siemens will provide a sinter plant, a new steel melting plant with continuous casting, a hot strip mill and a cold rolling mill. Rourkela's steel production is expected to rise from 1.4m tonnes a year now, to 2m tonnes.

The Burnpur plant, built in the 1920s and passed to SAIL after nationalisation of the Indian Iron and Steel Company, will be handled mostly by Japanese companies.

Japan's Exim Bank has indicated it will provide credits totalling about \$800m (\$500m).

A Japanese consortium has just completed a basic engineering report on Burnpur's modernisation. The consortium, formed by Nippon Steel, NKK, Kobe Steel, Kawasaki Steel and Sumitomo Metal Industries, will carry out works for which Indian companies do not have capabilities. When completed, Burnpur's present production of 1m tonnes will be doubled.

SAIL will also upgrade technology at the 400m-tonne Bokaro plant with Soviet assistance by introducing continuous casting technology. Another plant at Bhilai in Madhya Pradesh, also built by the Russians, is to be modernised with their help.

Details of the work involved are now being finalised. SAIL's two special steels plants, the alloy steel plant at Durgapur and another at Salem in Tamil Nadu, are also to be upgraded and expanded.

The company also plans to modernise its marketing network.

S Korea opens a window on the world

By Maggie Ford in Seoul

FANCY buying a bottle of Russian vodka, an Alaskan salmon or a Nottingham lace tablecloth? If you are South Korean, such foreign delights have previously been unavailable.

But now, as part of a government effort to promote imports as it opens its market, shoppers may buy such items from a state-owned shop.

Known as the Korea Import Plaza, the shop was opened last week. Importers can display their goods and sell them directly to the public, thus avoiding the mysteries of local distribution.

The shop, located in South Korea's new trade centre, is supported by two government trade organisations. But consumers may initially be a little disappointed at what is on show.

A motorised golf buggy, made in the US, attracted a lot of attention, especially from children. But South Korean golfers might not be so interested in the idea of driving

around the course.

One of the key delights, for most golfers, is the female caddy who accompanies them. Not only does she look after your clubs, she will also subtly improve your shot (when you're not watching — or that of your business-contact partner, if you want him to win).

The shop is mainly devoted to consumer goods and has a display of products ranging from wine, coffee and health foods to cosmetics, clothes and shoes. Electric appliances were included, including a food processor priced at \$250.

Huge US-made refrigerators, at more than \$2,000, appeared a little too big for South Korean apartments, which are a little larger than rabbit hutches, but not quite ranch-size.

But housewives were attracted by large US washing machines. South Korean manufacturers, who make pastel-pink pretty but petite machines, have not, apparently, yet realised that customers would prefer to do the laundry once a

week rather than every day.

Italian companies had assembled the most attractive display, featuring haute couture fashion and shoes, well within the reach of the more affluent Seoul residents.

On the alcohol front, where most foreign countries have taken quick advantage of market-opening measures, wines from Europe, Australia and California started from a reasonable \$5, but no Scotch was seen. South Korea liberalised its market for whisky in July.

The US, much the loudest complainant over the South Korean trade surplus, was well represented, with counters displaying high-quality audio and other electrical equipment and food and confectionery items. The Soviet Union displayed beautifully packaged vodka, priced at a very reasonable \$3.50.

Of the East bloc countries, South Korea has diplomatic relations only with Hungary. Economic links with the Soviet Union started last year.

Czechoslovak crystal, Hungarian wine and Chinese pottery were also on show.

Many of the goods available can already be bought at ordinary department stores in South Korea, where the distribution system is far less daunting for importers than the much-criticised arrangements in Japan.

Sales were reasonably brisk. South Koreans have been critical of affluent people buying luxury imports, such as cars and perfume, rather than locally produced goods, but are clearly keen to compare prices and quality when they have a chance.

One area attracted great interest. Crowds watched a demonstration of imported water-purification equipment. Recent revelations that the country's supplies could be polluted have shocked South Koreans, and sales of bottled water have rocketed. But local manufacturers have not yet tapped the potentially profitable market in filter systems.

Aircraft shortage hits Air India expansion plans

AIR INDIA, the country's international flag carrier, is unable to buy enough aircraft for a planned major fleet expansion because of a worldwide shortage, Mr Rajan Jetley, managing director, said, Reuter reports from New Delhi.

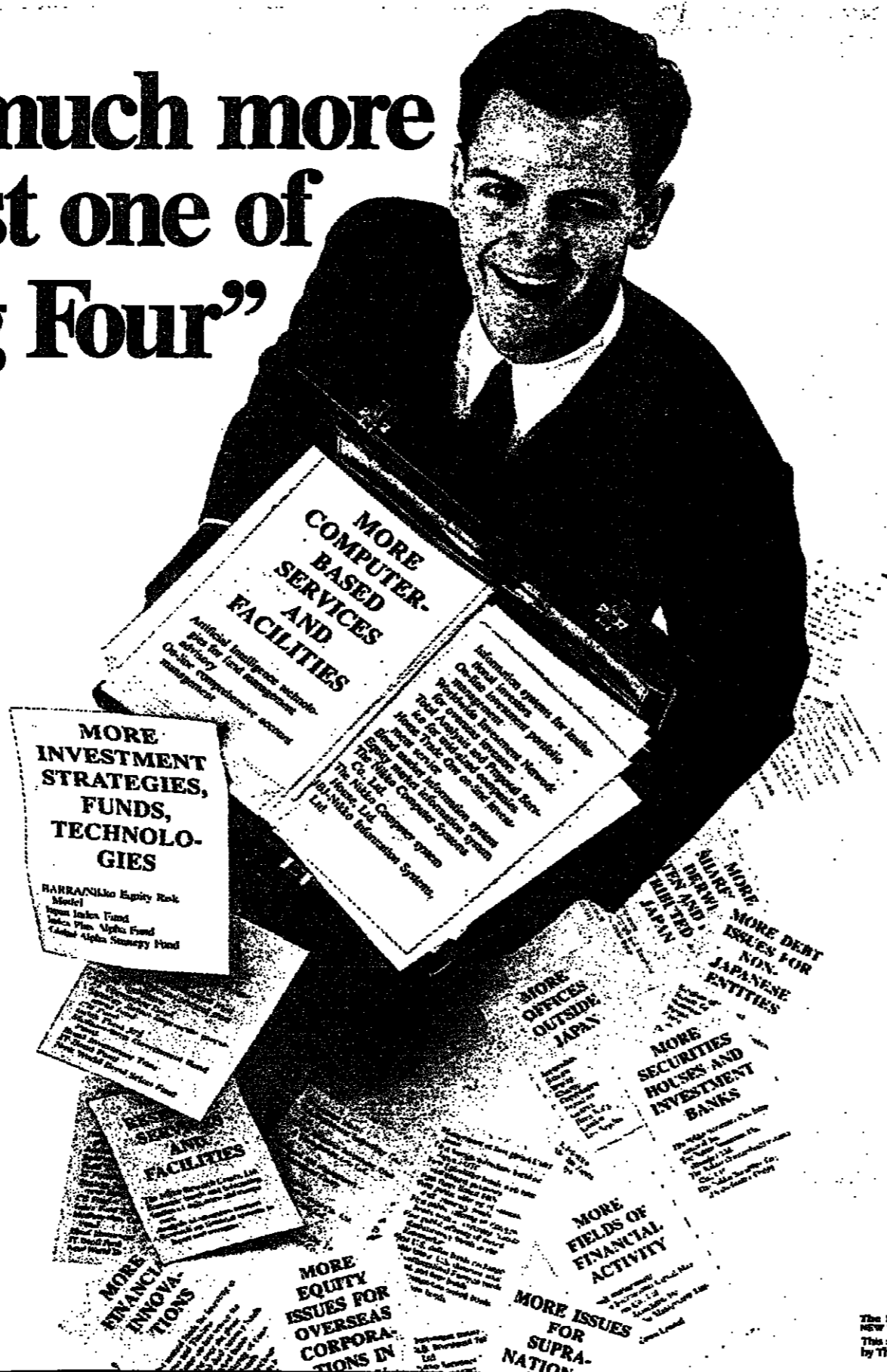
Air India expected an annual 5-8 per cent increase in traffic and wanted to buy medium-capacity long-range aircraft for delivery in 1994 and 1995, he added. The airline had four options on Boeing 747-400s, two for delivery in 1992 and the rest in 1993.

Mr Jetley did not state how many aircraft Air India wanted to buy, but said it was also considering Airbus A-340s and McDonnell-Douglas MD-11s.

Air India flies 2m passengers a year and its fleet expansion programme is expected to cost \$2,500m (\$750m).

The airline fleet at present consists of 21 aircraft, mostly Boeing 747s.

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*Source: Nikko Money



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FINANCIAL TIMES
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UK NEWS

Makita to build £27m tool factory in central England

By Nick Garnett

MAKITA of Japan, one of the world's three largest manufacturers of electric hand-held power tools is to build a production plant in Telford, Shropshire to serve the European market.

The plant, in central England, which is due to come on stream in autumn next year, will create up to 250 jobs over a five year period.

Total cost of the project is £27m though Makita is receiving some grant money from the Department of Trade and Industry.

Makita has chosen a 1.25 acre site and will produce angle grinders which cut metal, circular saws and rotary hammer drills at the 100,000 sq ft plant.

The company intends producing 30,000 units a month initially, with the intention of raising this to about 100,000 units a month, equivalent to production levels at its plant in the US.

Makita said yesterday the

Telford factory would be a full manufacturing site and not just an assembly plant.

It intended making electric motors at Telford though these would be brought in from Japan during the initial phases of the British plant.

Components that it would source from Europe, included some plastic parts, aluminium housings and steel, the company added.

Of the total cost of £18m for getting the plant started, £8m has been taken up by the cost of land and buildings and £7m for machinery and equipment.

Makita said the factory, which will export to the Middle East and North America as well as to Continental Europe, would be very advanced and heavily automated.

Makita, which makes 650,000 power tools a month with yearly sales last year of £583m claims to be the second largest manufacturer after Black and Decker of the US and ahead of West Germany's Bosch.

It said it aimed to become the largest supplier of industrial power tools in Europe.

Makita already claims to be the world's largest manufacturer of industrial hand-held power tools used by professionals like construction workers and plumbers, as well as the biggest manufacturer of cordless tools. It is a much smaller supplier though to the do-it-yourself market.

Black and Decker manufactures electric power tools at Spennymoor in county Durham. Kango, a UK producer, also manufactures in Britain.

Black and Decker has the largest overall market share in the UK for all types of electric power tools. It is much smaller than Bosch, which is specifically designed for use by professional workmen.

Makita employs 4,500 people and, apart from Japan and the US, has production facilities in Canada and Brazil.

Study casts doubt on NHS cost savings

By Alan Pike, Social Affairs Correspondent

GOVERNMENT estimates that cost improvement efficiency schemes are generating an extra £900m a year in the National Health Service may be inaccurate, a study suggests today.

Since 1984, ministers have emphasised the importance of cost improvement programmes as a source of revenue for health service development.

The health reform White Paper "Working for Patients" calculated that such savings would generate more than £900m additional revenue in 1988-89, and the Commons Social Services Committee was told last year that they should raise nearly £4bn over four years.

But today's study, carried out by the Institute of Health Services Management, the National Association of Health Authorities and the King's Fund Institute health think tank, says there are "serious doubts" about the way cost improvement programmes are carried out and savings reported.

"The impression surrounding CIP savings may be faintly with which they are quoted at the national level a source of concern," says the report.

"If the figures quoted do not reflect genuine additional sources of finance, they must provide part of the explanation for the severe funding problems faced by many health

authorities in recent years."

Three areas of concern are identified by the report - the valuation of cost improvements, the treatment of recurrent savings and the monitoring and auditing process.

Valuation was sometimes difficult, and reported figures involved a good deal of imprecision. And while efficiency savings usually applied for more than one year, they could not be taken as lasting for ever.

"If subsequent increases in costs reduce the levels of savings below those made in earlier years, reported savings should be adjusted to reflect this fact. Our survey indicates that this does not happen."

The report acknowledges that cost improvement programmes will play a less central role in health service finance if the proposals contained in "Working for Patients" are implemented.

But without sound knowledge of the real resource costs of their activities, it would be impossible for hospital managers to draw up and operate workable service contracts as proposed in the white paper.

The deficiencies of past monitoring procedures "should provide a salutary lesson" for health authorities which would become purchasing agencies.

Efficiency in the NHS King's Fund Institute, 126, Albert Street, London NW1 7NF £3.95

SLD starts campaign in run up to conference

By John Mason

THE Social and Liberal Democrats yesterday launched a three-pronged campaign on health, food safety and the environment as a confidence-restoring build-up to their conference in Brighton next week.

The campaign is seen as an attempt by the leadership to point the party in a fresh, outward-looking direction at a time when successive poor performances in the opinion polls have depressed members' morale.

Conference representatives also overwhelmingly rejected moves to hold a potentially damaging debate on whether to change the party's short name to "Liberal Democrat".

The issue will be resolved by a ballot of all party members soon after the conference.

Sir William Goodhart, chairman of the conference committee said the vote of over 3 to 1 against debating the party's name showed the main concern of representatives was to deal with major issues such as the NHS and environment, rather than internal matters.

The "People first in health-care" campaign is an attack on the Government's White Paper proposals to reform the National Health Service.

It includes a survey of general practitioners in seven parliamentary constituencies that shows widespread opposition to the proposed reforms.

Between 71 and 96 per cent of the doctors questioned said patients would lose from implementation of the reforms. Opposition to indicative drug budgets varied from 57 to 96 per cent. Between 70 and 90 per cent of doctors thought treatment of patients with special needs would suffer. Between 80 and 100 per cent thought there were too few resources being devoted to preventative health care.

The "Campaign for Healthy Food" proposes the virtual elimination of food additives, compensation for people harmed by pesticides and comprehensive food labelling.

The "Waste not, want not" environment campaign highlights the lack of legislation governing nuclear waste disposal.

"shadow" environment bill will also be unveiled on the eve of the conference on Sunday.

SLD membership has fallen only slightly since the merger between the Liberals and most Social Democrats last year, a senior party figure said.

Current membership was 82,000 compared to 83,000 a year ago, immediately before the merger took place, according to Mr Graham Eison, the SLD general secretary. This followed reports the loss of membership could be as high as 25,000.

Membership of the SDP now stands at about 11,000.

Sharp downturn in building prompts interest rates call

By Richard Donkin

THE house building industry last night urged the Chancellor of the Exchequer to cut interest rates in response to new Government figures which reveal a sharp downturn in house building starts on the same period last year.

The Department of the Environment said yesterday that house starts in the three months to the end of July on a seasonally adjusted basis were 24 per cent lower than the corresponding period in 1988, and 17 per cent lower than the previous three months.

Mr Roger Humber, director of the House Builders' Federation, warned that the figures had to be seen in the context of a year for housebuilding in 1988 but said that, nevertheless, "We have undoubtedly got an over correction in the housing market now."

He urged Mr Nigel Lawson, the Chancellor of the Exchequer, to examine other ways of curbing consumer spending using more selective restraints rather than the "simple interest rate weapon which has more than done its work in relation to the housing market but has not corrected the balance of payments problem or consumer expenditure."

Mr Humber said the figures, which followed a pattern set in recent months, were not unexpected in the light of the Chancellor's anti-inflationary policies. He said: "If compared

with a less abnormal year than 1988 they would probably come within a range not tremendously below the average of the last five years."

The Chancellor's policies, he said, had succeeded in stemming consumer borrowing on the equity in their homes but had reached the stage that it was in danger of having a knock on effect in employment in the material supplies and allied industries.

Mr Humber said the statistics concealed large regional variations with house building well down in the south and East Anglia while remaining reasonably buoyant in the north east.

He said: "There is a need now to gradually reflate the housing market, allowing interest rates to fall while targeting those areas still causing problems."

The Government statistics said in July 1989 it was provisionally estimated that 16,000 houses were started in 1989 compared with 20,600 in July 1988. Completions numbered 14,600 compared with 18,600 in July last year.

Starts in the private sector were 20 per cent down on the previous three months and 27 per cent down on same period last year. Public sector starts showed some improvement, rising 6 per cent on the previous three months and a year earlier.

New homelessness figures describe 'human tragedy'

LABOUR and Tory local authorities have launched a joint criticism of Government housing policy after figures showed a massive increase in the number of families in temporary accommodation in London.

Nearly 25,000 families are in temporary homes in the capital - a 30 per cent increase in the last 18 months, according to the latest figures.

In a joint statement today the Conservative-controlled London Boroughs Association and the all-Labour Association of London Authorities described the situation as a "human tragedy".

They blamed the "deepening crisis" on the shrinking supply of council homes caused by Government restrictions on new house building by local authorities.

The latest figures were collected by the London Research Centre and the Bed and Breakfast Information Exchange. The total - 24,578 - represents a population of a town the size of Stevenage.

Councillor Peter Chailis, chairman of the ALA Housing Committee, said in the statement: "Local authorities in London have an increasingly difficult job to house homeless families."

"What we need is the power to build new homes to replace those sold under the Right to Buy scheme."

An LBA spokesman said: "What we're saying is that the Government should relax the very tight restrictions on spending on new council homes."

"We have always supported the Right to Buy scheme, but we say it doesn't work if authorities cannot replace the properties sold."

The figures showed a sixfold increase in the past 18 months in the number of homeless families placed in privately rented accommodation as opposed to bed and breakfast hotels.

Renting from private landlords is said to be saving London boroughs several million pounds a year.

Inquiry demanded over convicted Scots soldier

By Our Belfast Correspondent

MR TOM KING, Defence Secretary, is to be asked to investigate the case of a Scottish soldier who is still in the Army despite being convicted of supplying information likely to be of use to terrorists in Northern Ireland.

The Army confirmed yesterday Corporal Cameron Edward Hastie, 23, a member of the Royal Scots Regiment, was still a serving soldier despite being given an 18-month suspended prison sentence at Belfast Crown Court.

Mr Seamus Mallon, deputy leader of the nationalist Social Democratic Labour Party

(SDLP) said he was horrified at the development and would ask Mr King to investigate.

Dr John Alderdice, leader of Ulster's Alliance Party, said he did not believe anyone convicted of such an offence should ever be allowed to serve in the security forces again.

Cpl Hastie and a part-time UDE member were found guilty of making available to another person or persons certain property, namely photographs and particulars of motor vehicle owners, knowing or suspecting that it might be used in connection with acts of terrorism.

Rolls-Royce faces ballot

By Michael Smith, Labour Staff

THE ROLLS-ROYCE aerospace group's plant at Hillingdon, Glasgow, is emerging as one of the most likely targets for all-out strike ballots as engineering unions step up their campaign for a 35-hour week.

Other prime targets for ballots include British Aerospace's operations in Bristol and West Gwent.

The emergence of the hit list

targets comes as engineering leaders intensify their propaganda war against employers.

Mr Bill Jordan, president of the AEU engineering union, yesterday contrasted the company's stance on hours with large pay rises to chairman.

It was a "display of avarice, the stench of which has percolated to Downing Street," he said.

In Brief

Support for sterling leads to fall in reserves

By Simon Holberton, Economics Staff

EFFORTS by the Bank of England to support sterling last month led to a fall of \$400m in the underlying value of Britain's reserves of gold and foreign exchange.

The fall, which was nearly twice as big as City analysts had expected, suggests downward pressure on the value of Britain's reserves of gold and foreign exchange.

The fall, which was nearly twice as big as City analysts had expected, suggests downward pressure on the value of Britain's reserves of gold and foreign exchange.

Mr John Sheppard, economist at Warburg Securities in London, said: "The intervention by the Bank last month was large enough to flag its presence in the market but it was not massive."

The Treasury said that at the end of August Britain's foreign reserves were \$43.2bn compared with \$43.5bn at the end of July.

Belfast expansion

DESSIAN Products, the Belfast-based UPVC window frame and door manufacturer, is creating 109 new jobs in a £2.7m expansion backed by the Industrial Development Board for Northern Ireland, it was announced yesterday.

The company, set up three years ago, makes window frames and doors for the local market and the rest of Britain, as well as exporting to the Republic of Ireland.

Current weekly production at its premises in South Belfast is around 1,000 window frames.

Insurance survey

A SURVEY of motor insurance claims shows almost 50 per cent of traffic accidents occur in fine weather, 73 per cent in good visibility and 70 per cent on dry roads.

The analysis, by Jardine Insurance Brokers, found that November was the most dangerous month with 9.18 per cent of accidents recorded then.

Parliamentary union

THE centenary conference of the Inter-Parliamentary Union, being held in London this week, was opened yesterday by the Queen.

The IPU is a worldwide organisation of parliamentarians aiming to promote international co-operation in line with United Nations aims.

The conference will include informal talks between the British delegation and its Argentine counterpart, led by Senator Eduardo Menem, Speaker of the Argentine upper house and brother of the president.

River boat safety

SAFETY priorities on river boats are still being neglected in the aftermath of the Marchioness disaster, the Royal Society for the Prevention of Accidents warned yesterday.

The rules covering efficient evacuation in an emergency are inadequate, and the Department of Transport must do more to improve them, it said.

Amoco evacuation

MORE than 100 men evacuated from an Amoco North Sea oil platform at the weekend will remain on shore until it has been declared completely safe, the US company said.

Engineers yesterday successfully "killed" the oil well where a high-pressure gas kickback rocked the North West Hutton platform.

A total of 113 men were flown off the platform when the kickback, in a well being drilled for development purposes, caused a series of heavy vibrations.

Production was immediately shut down, and Amoco said: "The situation is stable and under control."

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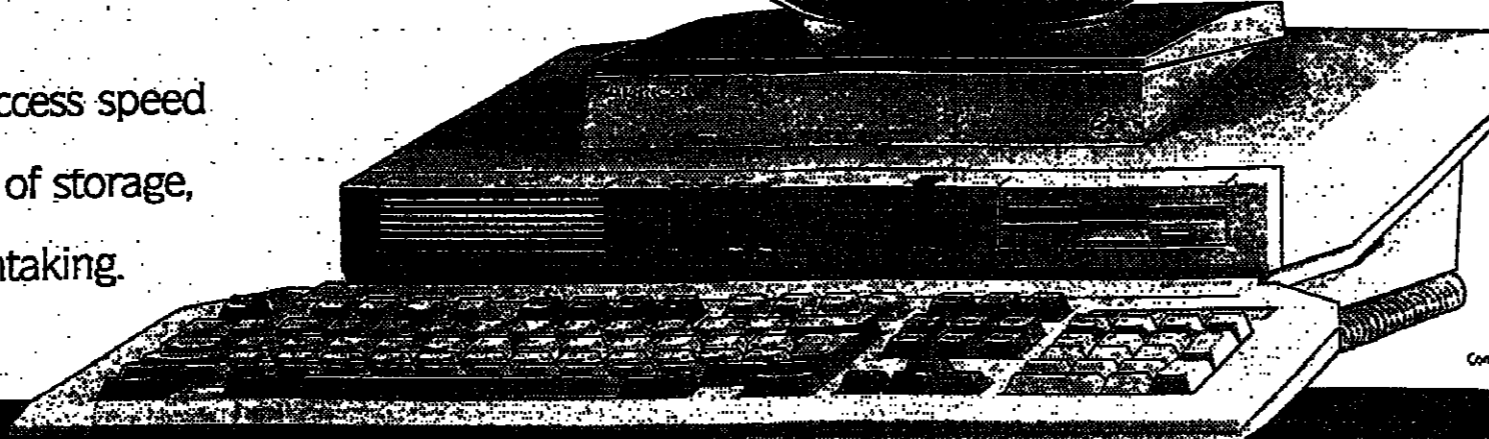
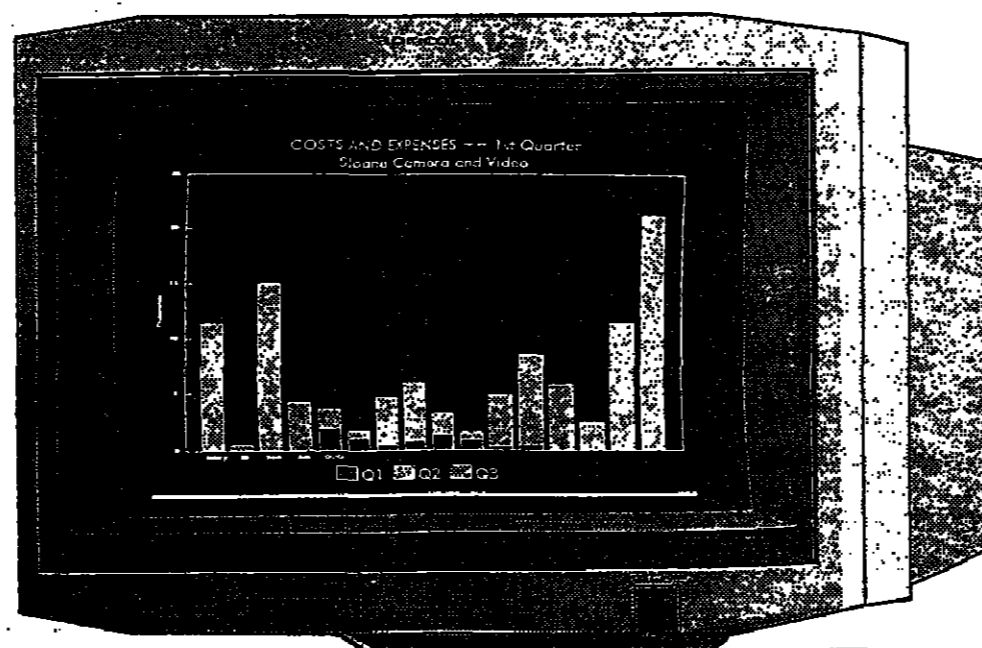
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UK NEWS

TUC CONFERENCE

Unions confident of change in fortunes

By Charles Leadbeater, Labour Editor

THE annual TUC conference opened in Blackpool, north-west England, yesterday amid an atmosphere of stability, verging on a confidence that 1989 could mark a turning point in the union movement's fortunes.

TUC leaders believe the unions' painfully slow adjustment to the loss of the power they wielded in the 1970s is coming to its end, that retrenchment is giving way to renewal.

The thousand delegates gathered in the Winter Gardens' ballroom yesterday approved two motions which according to Mr Norman Willis, the TUC's general secretary, symbolise the unions' determination to prepare for the 1990s.

The congress almost unanimously approved rule changes which will nearly double the number of women on the TUC's ruling general council. It went on to support proposals to improve recruitment among non-unionised workers, especially women in the service sector.

That will be followed by a series of initiatives to widen the unions' agenda, and broaden their appeal. Today it will launch its policy on the environment, followed by its radically revamped British training system and on Thurs-

day a report on the Single European market.

Even the unions' fatal attraction for internal division seems to be abating. The only looming disaster - the possible expulsion of Balpa, the airline officers' union - was averted before Congress.

A left-wing challenge to the TUC's proposals on the general council's membership were comfortably defeated. The NCU, the communications union and MSF, the general technical union, say they are close to agreeing a composite on defence which would be broadly in line with Labour's recently revised policy.

The only cloud on the horizon for Mr Kinnock is relatively small: a campaign led by the TGWU, general workers union, to stiffen the policy review on industrial relations law. But as yet it is hardly a revolt. TGWU officials admit the proposal to limit companies' ability to press for damages in disputes would not amount to much of change.

One of the few low points of the congress is likely to be its boring predictability as delegates sweep through a stream of uncontroversial motions on issues such as the EC, nuclear energy and child ownership, which would have been hotly contested some years ago.



Two heads better than one: McCluskie and Knapp discuss merger

LEADERS of the National Union of Railwaysmen and the National Union of Seamen have finalised terms for a merger of their organisations, it was disclosed yesterday.

Mr Jimmy Knapp and Mr Sam McCluskie, general secretaries of the NUR and the NUS respectively, are meeting in Blackpool this week to ratify formally an agreement that should pave the way early next year for creating a new transport union with about 150,000 members. Mr Knapp, whose union was involved in a series of one-day strikes this summer, said yesterday: "The merger will create a new union with considerable industrial muscle in the transport sector."

An agreement after months of protracted negotiations involving joint working parties is likely to put pressure on other unions to speed up their merger initiatives. Talks with the NUR were initiated more than two years ago by the NUS at a time of growing financial difficulties for the seamen's union because of falling membership.

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Credit figures show curb in UK consumer spending

By Peter Norman, Economics Correspondent

THE AMOUNT of new credit granted to British consumers by finance houses, building societies and on bank credit cards declined in July, adding to evidence that the Government's high interest rate policy is curbing consumer demand.

Official figures yesterday also confirmed an earlier provisional report of a sharp drop in retail sales volumes in July with the result that the year-on-year increase in sales for the three months to the end of July was the lowest since October 1982.

Details of the amount outstanding on consumer credit agreements provided less decisive evidence of a slowdown in consumers' appetite for borrowed funds. The Central Sta-

tistical Office reported a £251m seasonally adjusted increase in outstanding consumer credit agreements in July compared with a revised £188m increase in June. The July increase was sharply lower than May's £205m increase and lower than the average monthly increase for the year to date, the CSO said.

The Treasury said yesterday's figures were consistent with other evidence of a slowdown in the economy. They had little impact on financial markets which are looking ahead to publication on Thursday of the August Financial Times/Confederation of British Industry distributive trades survey for further indications

of consumer demand in Britain.

John Mason writes: Mr Bryan Gould, Labour's Trade and Industry spokesman, said yesterday's figures showed that an "obsessive" pursuit of high interest rates by Mr Nigel Lawson, the Chancellor, may now be curbing the demand for consumer credit.

But he said this would not solve Britain's economic problems. Manufacturing output was stagnant or falling, company liquidity was at a 15-year low and business confidence was falling, he said.

The Chancellor would have to change direction before high interest rates precipitated a hard landing for the economy, Mr Gould said.

Government to abolish curb on private coal

By Maurice Samuelson

THE 30-man rule which has limited the size of Britain's private underground mines for more than 40 years is to be abolished as part of a Government move to expand the small private coal sector.

Under a Coal Bill to be introduced in the autumn, private underground collieries will be allowed to employ up to 150 men below ground. This is still far fewer than the average 1,000 strong workforce in the largest British Coal collieries, and it is unlikely to lead to a rapid increase in the size of the private underground workforce. In another liberalisation move, the new Energy Secretary, Mr John Wakeham, is to order a tenfold increase in the amounts of coal for which licences are granted.

They will be raised from a mere 25,000 tonnes per licence to 250,000 tonnes. However, this could effectively mean up to 500,000 tonnes per licence if British Coal, as the licensing authority, continues the present practice of granting extensions to licences.

The forthcoming Coal Bill is also expected to propose a significant write-off of British Coal's accumulated debts. It is the heavy interest repayments on these debts - expected to reach £250m in the current financial year - which repeatedly prevent it from showing an overall profit despite the dramatic efficiency gains of the last four years.

Charities win freedom to advertise on TV

By Raymond Snoddy

HUNDREDS of British charities will now be free to advertise their appeals on commercial television and radio following the lifting yesterday of a 34-year ban on charity advertising in British broadcasting.

The National Society for the Prevention of Cruelty to Children was among the charities which yesterday welcomed the lifting of restrictions.

Football fans face action after ferry disturbances

By Kevin Brown, Transport Correspondent

MR COLIN MOYNIHAN, the Sports minister, was under pressure last night to take tough action against travelling football hooligans after a man was lost overboard during disturbances on a North Sea ferry.

Mr Denis Howell, the shadow Sports Minister, and Mr John Luton, the Conservative MP Luton, were among those who called for better security, possibly through new legal powers.

The Tor Britannia, owned by the Danish ferry operator DFDS, was forced to turn back to Harwich early yesterday because of heavy drinking and drug taking among more than 150 football fans heading for tomorrow's England v Sweden World Cup qualifying match in Stockholm.

Essex police said 20 youths were questioned when the ferry docked. The man who fell overboard was named as Robert Patrick Ayling, 24, of Liphmouth, Plymouth. He was among those travelling to the match, police said.

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- b) 開発・投資のため
- c) 会計監査のため
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2 コンサルテーション

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- b) 資料更新に関して
- c) リース契約切れに関して
- d) 固定資産税軽減に関して
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Prince set his sights on encouraging community projects

By Alan Pike, Social Affairs Correspondent

THE PROSPECTS for establishing a national programme enabling large numbers of young people to work full-time on community projects are encouraging, the Prince of Wales said yesterday.

Plans for the scheme are being developed by the Prince's Trust, a young people's charity of which the Prince is president, and the Commission on Citizenship - an all-party groups of MPs, educationalists and others set up last year.

A formal decision to go ahead with the scheme on a national scale has not yet been made, but there are indications that this will come next spring. Pilot projects have already operated in Sunderland, northern England, Birmingham, Britain's second largest city, and South Wales, and it was announced yesterday that another local scheme will start next month in Bradford, north Yorkshire.

The Prince, outlining his proposals in Edinburgh yesterday, said a study of the scheme had proved very encouraging. "We are now considering how to expand this idea. In view of the reaction from all sections of the community at the moment, it is encouraging," he said.

Consultations with voluntary organisations, employers and trade unions will be necessary to gain support for the community volunteers scheme. The intention is that it should offer 16-25 year olds of all backgrounds, especially those from deprived inner-city areas, the chance to work

together for three months on environmental, community and other projects of social value.

It is hoped that the scheme, once launched, would build up to 100,000 places a year.

Young people in employment who volunteered for the scheme would continue to be paid by their employers, while those on the Youth Training Scheme would retain state allowances.

The Prince, talking about his idea at a Prince's Trust meeting in the Scottish capital, placed it in the context of other work which the trust is doing to aid young people's personal development.

"What we are always trying to do is to develop hidden talent among a large number of young people all over the country, however disadvantaged or alienated they may be," he said. There were many young people who had hidden talent which was not brought out.

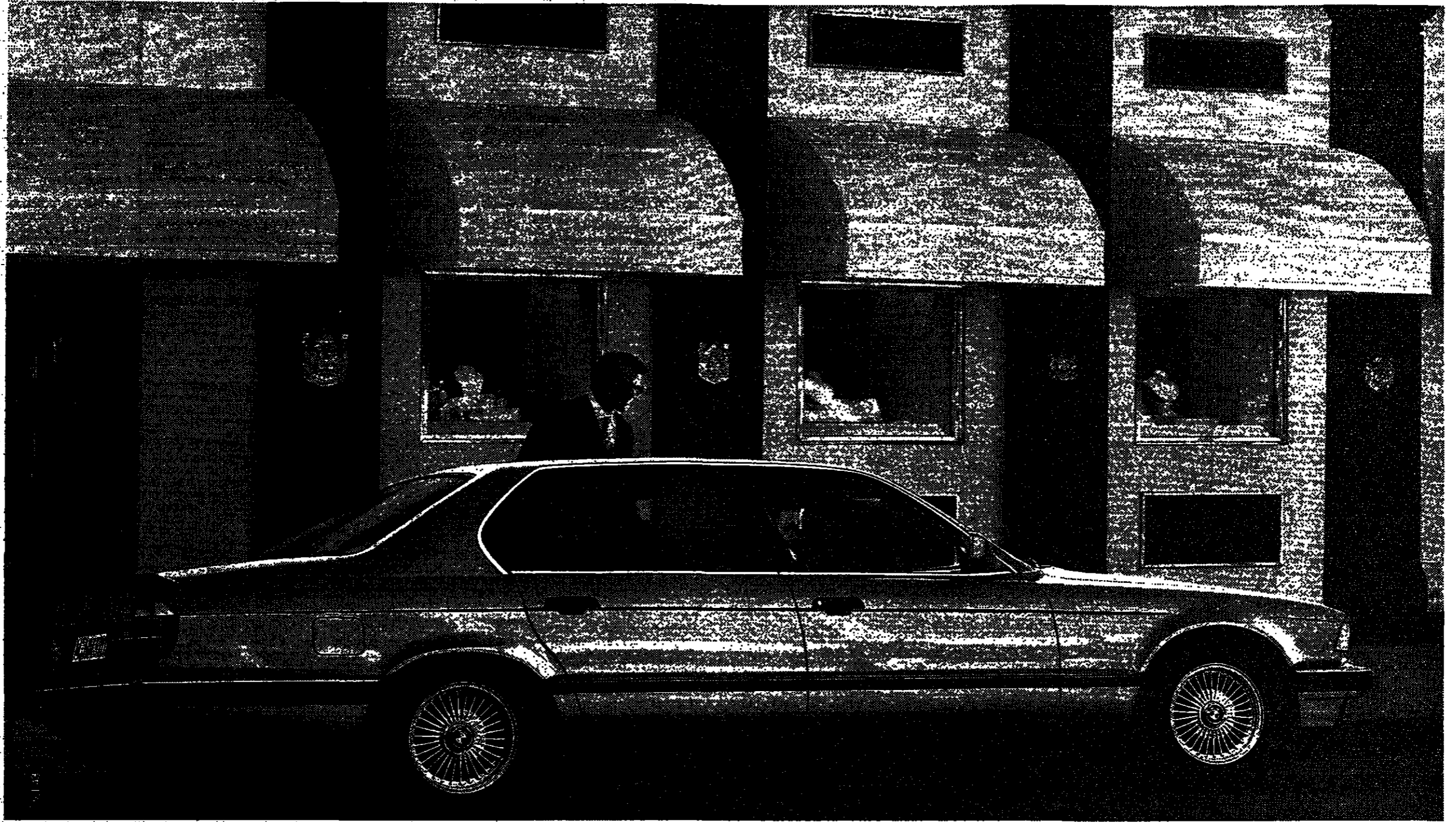
Prince Charles added: "That talent needs to be harnessed and that is what I hope we can do in our own small way, to enable people to realise their full potential."

People who took part in the Government's new deficit Community Programme received allowances in return for doing part-time work of a socially useful nature, but participation was restricted to the long-term unemployed.

The Prince's Trust scheme is aimed at all young people, and is planned as part of their personal development rather than as a response to unemployment.

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Top managers from thirteen international automobile concerns were approached when "Automobile Review" (9/10 '88) enquired "What do the senior executives think?" The result - the BMW 7 Series was a clear favourite in the "large car" class. It is not only the specialists who consider the 12-cylinder engine of the BMW 750i/L to be the crowning achievement of modern automobile engineering. Innovative design features provide an absolutely unique standard of smooth running despite the enormous power potential of this V12 engine. Nevertheless, it is a compact engine and both the wear and maintenance requirements are low. It is efficiently controlled by the extremely modern Digital Motor Electronics



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MANAGEMENT: The Growing Business

A 'Napoleonic' drive, with a French partner, into Iberia

Charles Batchelor takes another look at Labelking's export efforts

Labelking, a South London printer of adhesive labels for the food industry, is attempting to break into export markets. Chris King, founder and managing director of the £4.5m turnover company which employs 32 people, plans to establish a joint venture on the Continent with a French label printer and also hopes to open a factory in the south-eastern US. King has had two meetings with John Drury, an export development adviser from the London Chamber of Commerce, to discuss the practical problems of expanding overseas. At their third meeting at King's small Herne Hill factory Drury hands over a mass of information he has collected on the label printing industries in Spain and Portugal, where King and his French partners plan to set up.



Chris King: looking for a low-cost base

"The magic words are *etiquetas adhesivas*," says Drury, producing several lists of Continental printers (of adhesive labels) which he has compiled by embassies and chambers of commerce in Britain, Spain and Portugal. Commercial directories have also been consulted to build up a picture of potential targets or partners. "That's terrific," comments King.

But even this wealth of material has its limitations. A list of French printers does not include Labelking's French partner, a \$5m turnover company based in Paris. A directory of British printers recently consulted by King had omitted his own company so further work will be necessary to build up a complete picture.

However incomplete the information on the European printing industry, the position is better than in the US, which Labelking is also researching. At a recent printing industry conference which King attended in Chicago American printers said that more data was available on the industry in Europe than in the US.

Drury suggests that King makes use of Lawlink, a service provided by the London Chamber of Commerce, which allows British companies to speak to Continental lawyers by means of a video link-up. King is enthusiastic about this proposal. "It's not often you can go into a lawyer's office and ask wide-ranging questions," he says. "They are always in meetings."

But understanding the legal complexities and studying lists of companies will not get Labelking into overseas markets. "One can look at loads of statistics but it is people who are the key," says King. He hopes to meet his French partners in a few weeks' time to see what their researches into the Iberian markets have produced. He also plans to send two of his production managers over to Paris to see how the French company is run.

In his dealings with his French partners King makes use of his schoolboy French supplemented by a language school course - but for the moment he calls on Claire Deruty when it comes to writing letters. King says he feels the French are embarrassed by the fact that he can speak their language but Deruty says the French are pleased to find an Englishman willing to make the effort.

King is not yet completely certain about taken by changes in European company law which, it appears, will allow the joint registration of companies in more than one country.

Drury also suggests that Labelking might broaden the range of labels it offers by buying in a cheaper range from other printers to supplement its own more expensive products. "You could hit the market with a complete range in 1991. Don't wait until 1992," he says. King, who already has his hands full with his present plans, seems less than enthusiastic at this proposal.

King's third meeting with Drury is the last which is formally scheduled to take place under the export development adviser scheme though King may call on the London chamber for further advice. Drury will send King a formal report of their meetings and written confirmation of the points they have discussed.

Labelking is more advanced in its export thinking than most of the companies with which Drury deals but it still has to move beyond the planning stage. The next few months will see if the company can translate its plans into action.

Seeking to become a dot on the entrepreneurial map

Pratap Chatterjee explains how money and ideas come into contact with each other on the New York networking circuit

What do an international art distributor, an expert on resourcing failed savings and loans institutions, an Ernst & Young accountant and a Rothschild banker do together on the 48th floor of the Plaza 128 building in New York once a month on a Thursday morning?

They and hundreds of others are following what is probably one of the most common pursuits in Manhattan today - networking.

The audience at the August meeting of the New York Venture Group all display a coloured dot on their name badges. Red dots are entrepreneurs and business owners, green dots are sources of capital (ie investment bankers), yellow dots are providers of professional services (ie accountants and lawyers) and blue dots, potential managers.

Some of the other venture group participants are big consultancy and law firms which have set up service groups aimed at medium-sized companies. For instance, Ernst & Young has 2,500 professionals in three main service areas of audit, tax and management consultancy specifically working on growing businesses.

Seeking to become a dot on the entrepreneurial map

Pratap Chatterjee explains how money and ideas come into contact with each other on the New York networking circuit

My neighbour, a freelance manager in his mid-fifties, was an example. A few months ago he had come in the hope of getting some management work, only to end up putting \$10,000 into somebody else's idea. Even though the idea failed, he still comes faithfully to the meetings, and would be prepared to try again. "I'd like to recoup my money," he confesses.

The main aim of venture groups is networking. The first one was set up in Stamford, Connecticut, in the 1970s. The Connecticut group still meets on the first Monday of every month and now has several equivalents in nearby areas, such as New York (the third Thursday of every month), Long Island (second Friday) and a Route 128 (the Massachusetts equivalent of the high technology zone of Silicon Valley in California) group that meets on the second Thursday of every month.

While many of the people with red dots on their badges at the venture group represent small companies with a complete business plan, there are a few with new ideas that they would like to bounce off other people.

Some of the other venture group participants are big consultancy and law firms which have set up service groups aimed at medium-sized companies. For instance, Ernst & Young has 2,500 professionals in three main service areas of audit, tax and management consultancy specifically working on growing businesses.



Entrepreneur Initiative in the UK, which provides subsidised consultancy help for small and medium-sized businesses. Fifty companies received free consultancy worth a total of \$500,000.

Other participants include venture capital firms which have about \$30bn invested or available for investment in new businesses.

Allman says he tries to encourage these institutional participants to take out an annual \$395 subscription. Entrepreneurs pay \$25 for each breakfast meeting, the "sources of capital" pay \$30 for a single meeting.

For people who might otherwise try to plan things from their living room or meet advisers one at a time, venture groups present a quick way of meeting a number of possible contacts.

which are more like a Rotary Club with membership lists and a full schedule of activities.

One such is the Southern California Technology Network (SCTN) in Newport Beach, California. SCTN charges \$400 a year for 12 round tables and four to five conferences for its members. It will recommend accountants, tax and business advisers to its small high technology company members.

Then there are enterprise forums, a practice that began at the Massachusetts Institute of Technology (MIT). At enterprise forums a panel of venture capital experts listen to and then critique a capital funding plan from an entrepreneur in front of an audience. After the panels are done, the audience is allowed to come in with its own criticisms or questions on either the plan or the panelists' recommendations.

Enterprise forums can attract wild ideas like the Video Dog, a video that offered people without dogs an alternative that they did not have to clean up after, take to the vet or walk every day: a film of a dog doing just what people wanted it to - like bark or fetch. (Like the Pet Rock, a rock in a box, the Video Dog successfully sold several thousand copies).

In brief...

Venture capital is becoming increasingly popular throughout Europe as a means of financing unquoted companies. Venture Capital in Europe, the 1989 Yearbook of the European Venture Capital Association, gives details of the several hundred companies which are

employed or otherwise disadvantaged young people set up their own business, is to increase the size of its grants to take account of the rising cost of starting a new business.

The size of the bursary has been increased from £1,000 to £1,500 while the upper age limit for disabled people to qualify for help has been

increased to 30 years. Otherwise the upper limit remains 25.

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COMPANY NOTICES

THE SUNGAI BESI MINES MALAYSIA BERHAD (Incorporated in Malaysia)
Notice of Meeting
NOTICE IS HEREBY GIVEN that the Thirtieth Annual General Meeting of members of The Sungai Besi Mines Malaysia Berhad will be held at the Conference Room No. 5 1st floor, The Merlin Kuala Lumpur, No.2 Jalan Sultan Ismail, 50200 Kuala Lumpur, Malaysia on Friday 29th September, 1989 at 10.00a.m. for the following purposes:

- 1. That the profit and loss account for the year ended 31st March, 1989 and the balance sheet of the Company at that date and the statement of source and application of funds of the Company together with the annexed reports of the Directors and Auditors be and are hereby received and adopted.
2. That the final dividend of 40 sen per share, less tax at 35%, recommended therein be and is hereby approved and declared payable on 2nd October, 1989, to members registered at the close of business on 20th July, 1989.
3. That Enik Zulkarnain bin Diah Shelli, who was appointed since the last Annual General Meeting, be and is hereby re-elected a Director of the Company.
4. That Messrs Peat Marwick, who are eligible and have given their consent for re-appointment, be and are hereby re-appointed the Company's Auditors for the period until the conclusion of the next Annual General Meeting and that the remuneration to be paid to them be fixed by the Board.

By Order of the Board
NG SEE YEN
Secretary
Kuala Lumpur
28 September, 1989
Notes:
A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.
A form of proxy to be valid must reach the Registrars' office at 32nd Floor, Menara PNB, 207A Jalan Tun Razak, 50400 Kuala Lumpur, Malaysia or the United Kingdom Registrars' Office at Barclays Registrars Limited, 6, Greencoat Place, London SW1P 1PL, or not less than 48 hours before meeting.

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INSOLVENCY ACT 1986
No. 09479 of 1989
IN THE HIGH COURT OF JUSTICE
IN COMPANIES COURT
GOSWELL LIMITED
Notice is hereby given that a meeting of creditors in the above matter is to be held at The Park Hotel, Park Place, Cardiff on Tuesday 19th day of September 1989 at 11.00 am to consider any proposals under section 2(1) of the Insolvency Act 1986 and to consider establishing a creditors' committee.
A proxy form should be completed and sent to me by the date of the meeting if you wish to be represented.
In order to be entitled to vote at the meeting you must give to me, not later than 12.00 noon on the business day before the day fixed for the meeting, details in writing of your claim.
J P Conliffe and C J Barlow
Joint Administrators
Cardiff House
Cardiff CF1 4DD

ARTS

Great changes afoot at the Tate

Now is a good moment to savour the gallery's true catholic outlook, says William Packer

Whatever else it might be, the Tate Gallery, with its attendance of some 1,581,467 visitors last year, stands high among London's principal public cultural attractions. But controversy hangs about it even now, when - with no special shows or questionable recent acquisitions to attract the eye - it might have thought it still close season on any critical sport.

Nicholas Serota, the new director, is now a full year into his term of office: great changes are afoot; gallery upon gallery closed for alteration and repair; a complete revision of the permanent hang well under way. "Have you seen the Tate lately?", I was asked the other day. "It's in a terrible mess." A personal inspection seemed the only thing.

Such as it was, the mess I found was not so much terrible as intriguing, though everything I had been led to expect was true. Excluding the Clore extension with its Turners, something approaching half the public space is currently closed, including the entire new wing that was opened in the late 1970s and all of the central Duveen Gallery beyond the Rotunda. The temporary map I picked up at the entrance was already out-of-date. And what remains on view is disconcerting, at least to any regular visitor, for very little - even if it is found at all - seems to be where it was. Only the Constable and the late Victorian rooms (Nos 10, 14-16) seem at all familiar, and only the Blake Gallery (7) is untouched.

But we must accept that nothing is immutable. Change for change's sake will always distress the conservative, and none more than me, but we still must wait upon that change to make that judgement. As I understand it, much of the renovation is no more than the removal of the physical accretions of the last 30 years or so which, if it proves to be so, is a restoration to be welcomed. In particular, the central Duveen Gallery is to be opened up once more into the magnificent sculpture hall it was always meant to be. We shall see.

The hang is to reveal itself in two or three stages from the end of October, but with many key works still out on loan the definitive hang will only come together at the last moment, early next year. The collections are rich enough to plug those gaps all but invisibly, so, in fairness, judgement again must wait upon the event. We should only remember that no great collection is ever static, and the Tate's view of British and modern art has been constantly shifting and modifying itself, subtly and discreetly, over all the years that I have known it. A complete reordering now, in the light of the great changes that have taken place in recent years in the critical reading of all its periods, is no bad thing. We live in revisionist times.

Which leaves us with the interesting state, mess if you like, that the Tate is now in. It offers the most temporary of temporary hangs, with Picasso, for example, crowded into the small room to the right that usually holds a few recent

acquisitions (37), and a clutch of post-Impressionists, of whom Gauguin, Modigliani and the rest, banished from their usual walls on the modern side, and actually going up, on the day of my visit, in the rooms off to the left (5,6). Here there are two important points to make. All but halved, *pro tempore*, in its effective space, the Tate has been reduced, in both scope and size, to something manageable in an agreeable afternoon. And, that said, there remains more than enough to see.

Some of the principal galleries have been hung with selected major works, to represent the nature of the several collections and to fulfil, as far as possible, the expectations of particular visitors: a quick run through 18th century British painting (3); Picasso (37); Surrealism (38); Expressionism (35); Leger, Miro and Matisse (39). But there is more to it than the old few masterpieces. The opportunity has been taken to bring out works of all kinds that are either far too seldom seen or, which is perhaps more pertinent, of comparatively recent acquisition.

These aspects make the present hang so intriguing, most of all to those of us who think we know the collections well. We know the purchase grant is pitiful and yet, with prices through the roof, what marvelous things have been coming into our hands these past few years. I found myself making a note of all on show that had been acquired since 1980, and in room after room, not just on the modern but throughout the collections, the proportion was gratifyingly high.

In that Gallery 38, for example, with its modern Melange, the whole of one side - Dubuffet, Jorn and Constant - seems new, with the splendid Helion nude of 1952 bought only last year. On into European abstraction (35) and there in the corner is an exquisite Ben Nicholson landscape of 1923, bought this year. The pair of late Derain portraits (32) were acquired in 1982 and 1987.

Over in the far corner of the Tate (16), along with familiar Sargent, Watts, Millais, Forbes and Bramley, are a Thangue,



Thomas, 2nd Baron Mansel of Margam, and his siblings by Allan Ramsay, 1742

bought in 1982; Clausen, '83; Guthrie, '82. So it goes on to the lower galleries (18-23) given over to the 20th century British schools, with artists like Laura Knight and Augustus John returned to prominence, and Meredith Frampton's Mrs Kelsey, bought in 1982, and William Rothenstein's Mother & Child, bought last year, again outstanding recent acquisitions. And there are so many more - Craxton, bought in 1984, Ayrton in '83, Ghisla Koenig in '86.

So too with the historic Brit-

Life is a Dream

KING'S THEATRE, EDINBURGH

The Edinburgh International Festival, as we all know, was founded to perform *Woyzeck* and *Blood Wedding* in perpetuity, whether in the original or English, spoken or set to music, by amateurs, professionals, national companies or students. True to festival form, both Büchner and Lorca have been found at this year's Caledonian Kulturfest. Any departure from the norm throws the system into confusion, as witness the first night of *Life is a Dream* given by the Stary Theatre of Krakow at the King's. The programmes materialised after the performance was due to star and ticketholders were reallocated seats on arrival since the authorities who had chosen the play for Edinburgh had been unaware that Jerzy Jarocki's production necessitates a catwalk traversing the stalls, in the middle of which is placed a huge cannon pointing at the stage. Remembering the confusion over *Macbeth* - when advance tickets were honoured neither by the official Festival authorities nor the indefatigable local entrepreneurs who took over after the announced Italians decided to go into hospital with a mass nervous breakdown - the playgoer might conclude that advance booking in Edinburgh is something of a magical mystery tour.

Calderón's play proves an unannounced local Polish company today. To the favourite Renaissance theme of the transience of things is added a wry, fatalistic Slav shrug. And the adaptation by Jaroslav Marek Rymkiewicz overlooks none of the political potential of the story.

The Polish king has indeed had a right to his hair since birth, following ominous prognostications in the stars. The young man is released from his prison for one day only, during which he is treated as king. Initially believing that this is a dream,

he behaves as immoderately as would be expected, posing the moral problem of what society can expect from one of its perpetual victims - and, more topically, how sudden responsibility can be assumed by those who have always been denied it.

The youth is sent back to his prison, more than ever convinced that his brief elevation was a dream; but a rising in his favour against the king's appointed heir (a Muscovite, as the Poles would note with particular interest) results in his reinstatement and determination to govern moderately: "Be humble; be merciful - you may be dreaming."

This production implies splendour with a black backdrop, a few sticks of ornate furniture and at one point a multiple set of gleaming, golden double doors receding into the darkness. The court and the military are *ancien régime* verging on Napoleonic: the captive prince is Jacobean. The production is both stronger and lighter than the RSC version some years ago. That seemed a consciously respectful museum-piece with a few dramatic touches, such as the necromancer's robe that spread over the stage like a starry floor. The Poles have no time for fripperies: for them this is obviously a tough and urgent play.

Krzysztof Globisz follows his obsessive student of the Calafia in *The Dybuk* with a finely human piece, convincing in anguish, rage and clemency - and in humour; the Poles in the theatre chuckled delightedly in the course of the evening (90 minutes without interval): a sure sign that the rueful resilience of the Slavs imbued and righted the baroque. The result was one of the Festival's most satisfying theatrical offerings, however hard it was to find out where you were sitting.

Martin Hoyle

BOOK REVIEW

The art of pretence

Scion of a Welsh farming and butchery business, Fellow of Wolfson College, Oxford, glossy magazine profile - writer and sometime book-critic for *Punch* and others, Roger Lewis compiles sentences like other people compose job-applications, shunting one qualification against another in the hope of making a good impression. The stated purpose of this breathless, occasionally breath-taking book is to weave together "those four towering in the force-field of theatre, the aim being to sketch a synthetic context for acting at this, the century's end."

The idea is also to propose himself as some sort of intellectually up-market Sheridan Morley, invading the aforesaid synthetic context by invoking, and faintly disparaging, the shade of Kenneth Tynan (whose prayer, was "etiolated" - a favourite Lewis word - about Tynan's spell at the National Theatre?) and flourishing his critical credentials in the exhausting first hundred pages by piling up hymns to various diva, celluloid stars, Alec Guinness, Derek Jarman's film of *The Tempest*, Orson Welles's *Citizen Kane*, and Michael Blakemore's backstage novel *Next Season*, and meditating with flash, synthetic brilliance on such topics as *Why Actors are Quite Often Homosexual?*

That done, Lewis, staring snootily down his nose through owlish glasses on the back dust-jacket, a chubbily epicene Edwardian new fogue in a sleek fedora, sets off on a series of "curvilinear profile essays" of seven actors and one actress, Judi Dench. And, at long last, you stop wanting to throw the tome in a corner and break its spine. Here is a careful consideration of many aspects of performing, the art of pretence, the correlation between acting and espionage, the counterfeiting truth.

Three of his subjects - Ian Richardson, Anthony Hopkins and Michael Williams (included as partner and husband to Dench) - impersonated, respectively, Anthony Blunt, Guy Burgess and Goronwy Rees in a television play. Richardson and Stephens both played Sherlock Holmes on film. Derek Jacobi played the camouflaged homosexual codebreaker, Alan Turing, in the West End. And Alec McCowen has portrayed a notable string of evasive, lonely inquisitors - Malvolio, García Inyarrá in *Equus*, Alceste, Professor Higgins and Hadrian VII.

Lewis tracks the lions to their lairs: McCowen finical and tart in an empty house of doors and windows, Stephens rumbustious and indiscreet in his regular pub haunt on Primrose Hill, Richardson softly grandiloquent in the Garrick Club, Jacobi jumping to in the Haymarket Number One dressing-room, Dench and Williams Pootering around under Ned Sherrin's supervision in a Chelsea rehearsal hall, Hopkins affably alert and rumbling

STAGE PEOPLE

by Roger Lewis

Weidenfeld & Nicolson £16.95, 419 pages

Russian themes dance through Italy

By a coincidence, two ballets inspired by famous Russian satirical narratives were performed in Italy as part of this summer's festival fare. At the Teatro della Pergola in Florence, Hansung Filmdt's Gogol-titled *The Overcoat* (made to measure for Rudolf Nureyev) was the one dance event expressly produced for this year's Maggio Musicale Fiorentino, while in Turin's Parco Rignon Boris Eifman's Leningrad Contemporary Dance Theatre attempted the near-impossible task of rendering Mikhail Bulgakov's sprawling phantasmagoria *The Master and Margarita* in dance terms.

The Gogol-based ballet had the advantage of an unforgivingly delightful (and for the most part apposite) accompaniment by Shostakovich, ably stitched together by Rubens Tedeschi - even if, as in Turin, the music was recorded, the orchestra of the Maggio being taken up with serious matters like opera and concerts. Unfortunately, the music provided the one wholly satisfactory contribution to the Florence production since the choreography, the scenery and to a certain extent the performance all sabotaged the work.

Boris Eifman's numbered scenery and exaggerated costumes were at fault in distancing the work excessively and overdoing the

grotesque element. Keeping the space constantly wide open destroyed the tragedy: both the tailor's workshop and Akaky Akakievich's room cry out to be enclosed.

Disconcertingly, the title object was ludicrously misinterpreted, being conspicuously luxuriant in grey silk, while the old coat that should have seemed in tatters looked in perfectly good condition apart from the nonsensically long sleeves.

As for Filmdt, he introduced too many extraneous and rather colourless characters, and seemed to give opportunities to all the members of the local company, which supplied the support. None of the soloists had particularly interesting roles, and their execution was unremarkable.

More seriously, the central character was not well conceived: as a result Nureyev just never managed to convince as a downtrodden clerk. Not only did his sense of authority too often intrude, but the choreography (whether with his complicity or at his insistence, it is impossible to say) was too consistently classical in his solos. He could well at times have been interpreting some romantic 19th century character, and his elegant dance movements betrayed the role even when his feet and legs did not.

However, in its wrongheaded

way, it was at least a notable performance, and the satirical intent of Gogol's great story was rarely lost sight of, even if it was not effectively expressed.

Boris Eifman, on the other hand, has no exceptional artist in his company and very oddly chooses two satirical works (the second being Beaumarchais' *Le Mariage de Figaro*) without injecting so much as a pinch of satire into his transposition.

The dancers in his 10-year-old group are evidently well acquainted with his enigmatic, acrobatic style, which turns the Beaumarchais into a tediously vulgar and graceless romp to an insensitively chosen musical collage made up of pieces by Rossini, reorchestrated by Timur Kogan.

Having been filmed (surely the ideal medium) and much discussed, Bulgakov's complex and many-faceted novel is well known in the Soviet Union. Anyone who had not read it must have felt bewildered in Turin, for instead of selecting one or two strands for his ballet (in 13 brief scenes), Eifman has tried to include too much - ignoring, however, precisely the satire against bureaucracy in Moscow that provides the most telling character sketches to a Western eye.

He has chosen Hell for the permanent setting, so Woland

(a pseudonym for Mephistopheles, taken from Goethe's *Faust*, one of the book's main sources) rules, even for the scenes at Calvary, in which the ambiguous "Master" and Jesus look interchangeable. After a quite promising opening in the smoky, canopy-enclosed cavern designed - by Teymuraz Murvanidze, the piece loses momentum. The diabolical revels are jazzed up by red and green lighting and crash-bang effects from Andry Petrov's score, but they contain little of the dramatic interest, the role of Margarite (Valentina Morosova, in point shoes) being particularly poorly developed.

Rather ironically, the most spirited dancing in the long evening was contributed by Susanna and Figaro (Olga Kalmykova and Viktor Kabanyayev) in a classical-style pas de deux. The adjective "contemporary" is in any case a misnomer by Western standards, Eifman's manner being that of a rather heavy-handed distorted classicism.

More Western models will have to be studied before Soviet choreographers (who tend to imagine that Maurice Béjart is the last work in modernity) are able to credibly term their work "contemporary" with any stylistic connotation.

Freda Pitt

City of Birmingham Symphony

ALBERT HALL

Sunday night's Prom, broadcast simultaneously on Radio 3 and BBC 2, brought the City of Birmingham Symphony Orchestra and Simon Rattle to the Albert Hall for their only appearance together in the current season.

The concert was designated a commemoration of the 50th anniversary of the outbreak of the Second World War; its combination of Britten's *Sinfonia da Requiem* and Mahler's Seventh Symphony may not have been especially appropriate for the occasion but it was, musically, a potent juxtaposition.

Rattle conducted the standard published version of the *Sinfonia*. Britten revised and shortened the score between its rejection by the Japanese government which commissioned it and the first performance in New York; the manuscript of the original version was unearthed when Rattle and the CSO visited Japan last year and they have played it in Birmingham.

It would have been good to hear that brought to London, though this performance was utterly compelling in its own right, seamless and precisely weighing virtuously against expressive serenity.

The most Bergian of all

Britten's works was contrasted with the Mahler symphony which comes closest to Berg's own sound world. Rattle's comprehension of this teaming, inarguable construction grows ever more convincing and the CSO's command yet more authoritative; almost at times too controlled, too civilised.

The pair of Nightmuses conveyed less a sense of consciousness streaming past than of memories strictly martialled; the core of the symphony seemed unusually secure, the nightmare held at arm's length.

Yet not even Rattle can make the symphony's final escape into *Mastersinger*-ish optimism entirely convincing. One looks for a saving irony, for something to indicate that the jollity is only skin-deep and that the traumas of the earlier movements cannot be so easily shrugged off.

But the ironic edge is not there, and the symphony culminates in an uncomfortable blaze of untrammeled splendour, from which orchestra and conductor rightly extracted full value.

Andrew Clements

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ARTS GUIDE

OPERA AND BALLET

- London**
English National Opera, Coliseum. The opening works of the season are *The Magic Flute*, in Nicholas Hytner's charmingly fresh and funny production, and *Les Huguenots*, produced by David Pountney. The Mozart revival is conducted by Leif Segerstam, and the cast includes Thomas Randle, Cathryn Pope, Alan Oyle and John Connell.
- The Janacek brings back the Czech conductor Albert Rosen to the Coliseum, and has Kathryn Harries, Pauline Tinsley, Edmund Barham and Donald Adams in leading roles.
- Sadler's Wells Theatre. For six performances the Theater Ludwigsbader (from Germany) and the Academy of Ancient Music join forces to present a "period-instrument" production of Mozart's *Entführung aus dem Serail*. The conductor is Christopher Hogwood, and the singers include Lynne Dawson, Marianne Hirst and Douglas Johnson.
- Glasgow**
The only worthwhile ballet in Scotland is in Glasgow where the New York City Ballet is performing in a brief season from Sept 6-10 at the Theatre Royal.
- Vienna**
Volksoper. The week's offerings include performances of *Die Zauberflöte*, *Eine Nacht in Venedig*, *Don Giovanni*, Millocker's *Gasperone*, Hoffmann's *Erzählungen*, *Die Fledermaus* and *Der*

September 1-7

- Zigunbarbaron.**
Brussels
Théâtre du Residence Palace. *Le Nozze di Figaro* is conducted by Robert Janssens with Isabelle Kabera, Werner van Mechelen, Marie-Noëlle de Calistay, Victor Demaiffe, staged by Stefano Giuhani, with the Brussels Festival Orchestra. Sept 5, 7, 8, 9 (513 99 40).
- Berlin**
Rebelle Theater. *Der Schrei*, a German ballet premiere with guest Jorma Uotinen and therewith *Der grüne Tisch*. *Montezuma* in Herbert Wernicke's production returns with Iris Vermillion, Jane Glering, Gudrun Sieber and Walter Groenroos.
- Philharmonie**. To commemorate the 125th anniversary of the birth of Richard Strauss, his *Friedenstag* will be performed in a concert version, conducted by Heinrich Hollreiser. Singers include Sabine Hass, Barbara Vogel, Bernd Weiss and Jan-Hendrik Rootering.
- Hamburg**
Opera. The successful Broadway musical *La Cage aux Folles* by Jerry Herman and Harvey Fierstein will have its opening night this week, produced by Helmut Baumann with guest artists from the Theater des Westens, Berlin.
- Bonn**
Opera. The new season opens with *Aida*, newly produced by
- Jacques Karp** from France. The cast stars Livia Rudol, Rosalind Plowright in the title role, Lando Bartolini, Luigi Roni, Jean-Philippe Lafont, Masato Matsushita and will be conducted by Bonn's music director Dennis Russell Davies.
- Pesaro**
Rossini Opera Festival, Auditorium Pedrotti. This year's festival ends with Pier Luigi Pizzi's production of Rossini's *Eterno e Patibolo*, conducted by Daniele Gatti.
- The excellent cast includes American tenor Chris Merritt, with Lella Cubelli, Martine Dupuy and Claudio Bisio (Wed) (531814).
- New York**
New York City Opera. Leonard Bernstein's *Candide* conducted by Stanley Silverman, running all week, revives the Hal Prince production that helped established the company's reputation for keeping the American musical alive.
- The season continues with performances of *Die Zauberflöte* conducted by Scott Bergeson in Lutz Mansour's production with Elizabeth Hynes and Walter MacNeil and *Il Barbiere di Siviglia* conducted by Sergio Comissiona. Lincoln Center New York State Theatre (877 4700).
- Tokyo**
Pina Bausch: Tanztheater Wuppertal. One of Europe's leading avant garde dance companies presents *Nelson* (Corvairion) National Theatre (6570031).

FINANCIAL TIMES

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Tuesday September 5 1989

South Africa's election

TOMORROW'S GENERAL election in South Africa is important for one overriding reason. For the first time since it won power 41 years ago, the ruling National Party has campaigned on the need for a constitutional accommodation with the country's black majority.

A vote for the National Party, many of the white electorate will believe, is a vote for negotiations. If this turns out to be true, the election would prove a watershed. Unfortunately, the voters have been offered a pig in a poke, so vague is the Nationalists' manifesto. Unless the party takes early advantage of its expected electoral victory, no matter how narrow, to open talks with black leaders on ways to create a democratic state, the pressure for tougher economic sanctions will intensify and the defiance campaign now under way in South Africa will gather strength.

Such talks carry a risk for the National Party and its new leader, Mr F W de Klerk. They could well lead to defections to the ultra-right Conservative Party. Many Nationalists sympathise with the Conservatives and their commitment to old-style apartheid. The compensation for Mr de Klerk, however, is that it would also open the way for a coalition with the Democratic Party, which advocates negotiations with the African National Congress.

Realignment

Such a realignment of white politics will depend on whether the National Party opts for fundamental change. Regrettably, the campaign has provided little reason to believe that Mr de Klerk is about to embark on such a course.

Having reluctantly surrendered its belief in the apartheid vision of Hendrik Verwoerd, a doctrine which permeated the life of its supporters, whether in church or on the playing field, the Nationalists give the appearance of being in an intellectual vacuum.

Nothing illustrates this better than its convoluted and opaque manifesto. It speaks of creating a system that "guarantees the political rights of groups," and protects "group values" - which to most observers smacks of old-fashioned apartheid. True, Mr de

Klerk has promised "drastic changes in the constitutional sphere."

This concedes no more than what has long been apparent: that the parliamentary system, introduced in 1986, which provides separate assemblies for whites, coloureds (mixed-race) and Indians, and excludes blacks altogether, has failed.

Vague

Mr de Klerk remains as vague as his predecessor, Mr P W Botha, as to what will go in its place. Like Mr Botha, he speaks of sharing political power, and holds out the prospect of talks with "representative" black leaders. Like Mr Botha, he will surely find that he encounters the same message from black South Africans: release Nelson Mandela, the imprisoned ANC leader, and other political prisoners, so that they might join other black leaders at the negotiating table.

There are welcome signs that the National Party might be moving in this direction. It has dropped its insistence that Mr Mandela should renounce violence as a precondition to talks, accepting his broad commitment to a peaceful settlement in South Africa. Mr Mandela's move from prison cell to warden's bungalow, his meeting with Mr Botha, the opportunities he has been given to consult with colleagues: all this may well be a process of phased release, conditioning white and black South Africa, and allowing the ANC leader to prepare for the tumult that will mark his liberty.

But there are also signs that the party, perhaps feeling vulnerable to defections to the Conservatives, is still reluctant to grasp the nettle. The subject of the ANC, and the conciliatory negotiating proposals, presented to the Organisation of African Unity in Harare last month were not, South African and Zambian officials say, discussed at last week's meeting between Mr de Klerk and President Kenneth Kaunda.

This vacillation augurs ill for South Africa. The charitable view is that Mr de Klerk wants to keep the extremists right at bay until after the election. The alternative is that the new era he has promised South Africa will prove an illusion.

Protecting the countryside

A CURIOUSLY neglected area in Britain's debate on green issues has been the need to protect the British countryside. Global issues such as the greenhouse effect and local ones like nitrate pollution in drinking water have been much aired. But apart from the odd controversy about new housing, little has been heard of the dangers to the countryside from policies espoused by the Thatcher government.

Yet, as a recent Gallup opinion poll showed, Britons care about the countryside and a large majority - almost 80 per cent - believe it is in danger. The principal threats are seen as new housing, the building of motorways and rural traffic, although almost half those questioned felt that the peace and beauty associated with the countryside were being threatened because too many people were moving into it. The poll is fascinating evidence of the British regard for the countryside as ever.

What may be more important for politicians is that 49 per cent of Britons say they are concerned enough about the countryside and nature conservation to consider voting for another party in a general election. Fewer people are likely to vote Green in a general election than voted so in June's Euro-elections. Yet the message seems clear. The government's concern for the environment must also embrace what seem to be widespread fears about the degradation of Britain's countryside.

Policy success

Part of the government's problem in taking countryside protection seriously stems from the success of its own policies. In many regions of rural Britain, the recession of the early 1980s and the recent downturn in farming's fortunes, have given way to an explosion of non-farming economic activity. New, often high-technology based industries have created jobs, while better transport links have made remote areas accessible and attractive to incomers.

The flip side has given the rural economy a welcome, but there is a downside: in new, often ugly, housing, too dense for a rural environment, in crowded roads and in the erosion of peace and quiet.

Some of the government's detailed proposals - such as that to allow farmers an even wider exemption from planning permission to diversify into, for example, safari and amusement parks - would only compound the problem.

More broadly, while the post-war planning system has failed to cope well with the new developments, the government response has been the wrong one. Its White Paper on proposed planning reforms would give more power to local authorities at district level, thus weakening strategic planning in the countryside as a whole, just when the argument for strengthening it is stronger than ever.

Strategic decisions

There are major strategic decisions ahead which will radically affect the countryside: they range from the sale of land of high landscape value throughout Britain by the newly privatised water authorities to plans for a £12bn motorway improvement.

Beyond that, however, the very pressure of population in rural areas, particularly - but not exclusively - in southern England, combined with voters' evident wish to conserve its values, calls for some new, national thinking on precisely what it is we want from the countryside.

The Pearce report, published earlier this month and welcomed by Mr Chris Patten, the new Environment Secretary, as "very close to his own thinking," may provide a good beginning. For Professor Pearce, an environmental economist, espouses the notion that society should put an economic value on "natural" assets like landscape, just as it does on the motorways or housing which degrade it. The trade-off between the two could then be more clearly appreciated and be taken into account in government plans - and at elections.

The concept is a difficult one, and does not sit easily with the free enterprise philosophy of the Thatcher revolution. But Britain's landscape is too fragile and its countryside too small a scale for the government's present "plans" for it to continue unchanged.

Kevin Done reports on the problems besetting Europe's smaller car-makers

Only 18 months ago Saab-Scania appeared to be a role model for the European motor industry. As Daimler-Benz diversified into defence and aircraft-building, and British Aerospace bought Rover Group, the UK car maker, it was natural to look to Saab's example. The Swedish blue-chip group had long had extensive interests in cars, trucks, aerospace and missiles.

Television commercials showed Saab-Scania's Viggen jet fighter screaming into the sky above the group's latest car offering. The commercial conveniently omitted the fact that the group was making most of its money from the far more mundane but lucrative activity of truck making.

And a more complete picture today would add that Saab's jet fighter programme is facing frightening cost over-runs; that the first prototype of its multi-role combat plane for the 1990s crashed spectacularly in February; and that Saab's car division has now made an equally spectacular crash landing.

The group revealed yesterday that the car division has plunged into deep financial troubles, with losses of around SKr600m (£77m) in the first half of 1989. At the same time it confirmed for the first time that it is negotiating with Ford of the US on some form of co-operation to salvage the battered car operations.

While the US dollar was strong in the mid-1980s, Saab's car operation, a minnow of the world automotive industry, was able to prosper. Sales in the US, in this it was much like other specialist European car makers such as Jaguar and Porsche, which have also been dangerously over-dependent on the whims of American luxury car and specialist car buyers.

The bubble has burst in the last two years, however. The value of the US dollar has plummeted. Sales of European luxury and executive cars in the US have tumbled, as the European car makers pushed their prices up to unrealistic levels to try to bolster their falling US profits. Saab's sales in the US fell to 38,000 last year from 44,400 in 1987 and 47,000 in 1986. In the first seven months of 1989 its US sales fell 13.3 per cent to 19,628.

Saab is not alone. Porsche sales in the US are still falling, forcing a far-reaching retrenchment of the West Germany company's earlier grandiose sales and production ambitions. Later this month Jaguar, the independent UK luxury car maker, will disclose another steep fall in profits for the first half of 1989, as it edges perilously close to the break-even point.

Even Germany's Mercedes-Benz cars have suffered a 16.2 per cent fall in US sales in the first seven months this year. Along with BMW, its arch domestic rival, and the other European car makers, Mercedes has been forced into the indignity of offering discounts and sales incentives in order to "move metal" in the best traditions of the volume car makers.

Saab has been perhaps the most extreme sufferer among Europe's specialist and luxury car makers, however. It lacks the size and resources to compete when the going gets tough, but is exposed to a particularly competitive segment of the world executive car market. It might have a bigger production volume than a Jaguar or a Porsche, but it is still competing in less rarified segments of the world car market than these two luxury European marques.

With total car sales last year of 116,300, Saab ranks as one of Europe's smallest specialist car makers. Its domestic rival Volvo had sales last year of 400,900; BMW of West Germany plans to make 500,000 cars this year; and Mercedes-Benz made 559,713 cars last year.

In addition, all car makers in western Europe and North America are

Saab needs a partner - and it is not alone

facing a serious challenge from Japan, particularly noticeable in the speed at which the Japanese auto manufacturers are able to develop new models and bring them to the market.

Saab has slim resources with which to meet this challenge. It has performed marketing marvels during the 1980s, but its basic lack of new products is now being shown up at a time when the financial stakes and risks are rising relentlessly.

Even the giants of the industry - from General Motors and Ford of the US to Toyota and Nissan of Japan and Europe's Volkswagen - have accepted that alliances, joint ventures and collaborations are inevitable as the financial burden of capital investment and model development programmes grows.

Hence Saab's announcement yesterday that it is seeking some form of supportive co-operation with Ford. The only surprise is that the move has been made so late.

Saab has performed marketing marvels in the 1980s, but its basic lack of new products is now being shown up

Saab has come a long way since its eccentrically-shaped two-stroke car of the early 1960s - a sort of Nordic answer to the Volkswagen Beetle. That first car lived on in various guises for more than 30 years. In the second half of the 1970s, however, after a period of heavy losses, the group embarked on a radical change of strategy.

It accepted that its only route to survival was to concentrate on exclusive well-equipped high performance cars, exemplified by the Saab 900, launched after nearly 17 years of trying in mid-1984.

To develop this car, Saab pooled technical resources with Italy's Fiat group and Alfa Romeo of Italy (then still independent). The 900 range is only the group's third entirely new model in around 40 years of car-making. According to senior executives, little more can be expected in terms of fundamental new model launches before 1991 or 1992.

Mr Georg Karnsum, Saab-Scania's hard-pressed chief executive, accepts the car maker's predicament. "Insufficient volumes and the costs per produced unit were excessive," Earnings are set to deteriorate further during 1989. Saab has already reshuffled the top management of its car division, and announced a cut of 1,500 to 2,000 over the next two years in its 15,500 strong car operations workforce. It is seeking to sell off non-essential components operations in three locations in Sweden and one in

Norway which could involve the loss of a further 1,500 workers, and it is cutting production in order to cope with bloated stock levels in the US.

Next month, ironically, it is scheduled to bring its new Malmo car plant, built at a cost of more than SKr1bn, into production. This could increase available capacity to around 180,000 cars a year in the early 1990s. Last year's sales came to only 116,300 units, a drop of 11.4 per cent, and production this year is now scheduled to total no more than 111,000. Much depends on how quickly Saab can halt the slide in North America.

Mr Karnsum blames the car division's problems squarely on the problems in the US. For logistics reasons cars for the US market are produced at the beginning of the model year starting in the autumn. "When the US market sagged it was impossible to divert cars built to US specifications to other countries because of differing legal requirements," said Mr Karnsum. The group was left with bloated stocks of US cars of around 3,000 units, which were unlikely to be eliminated before the end of the year.

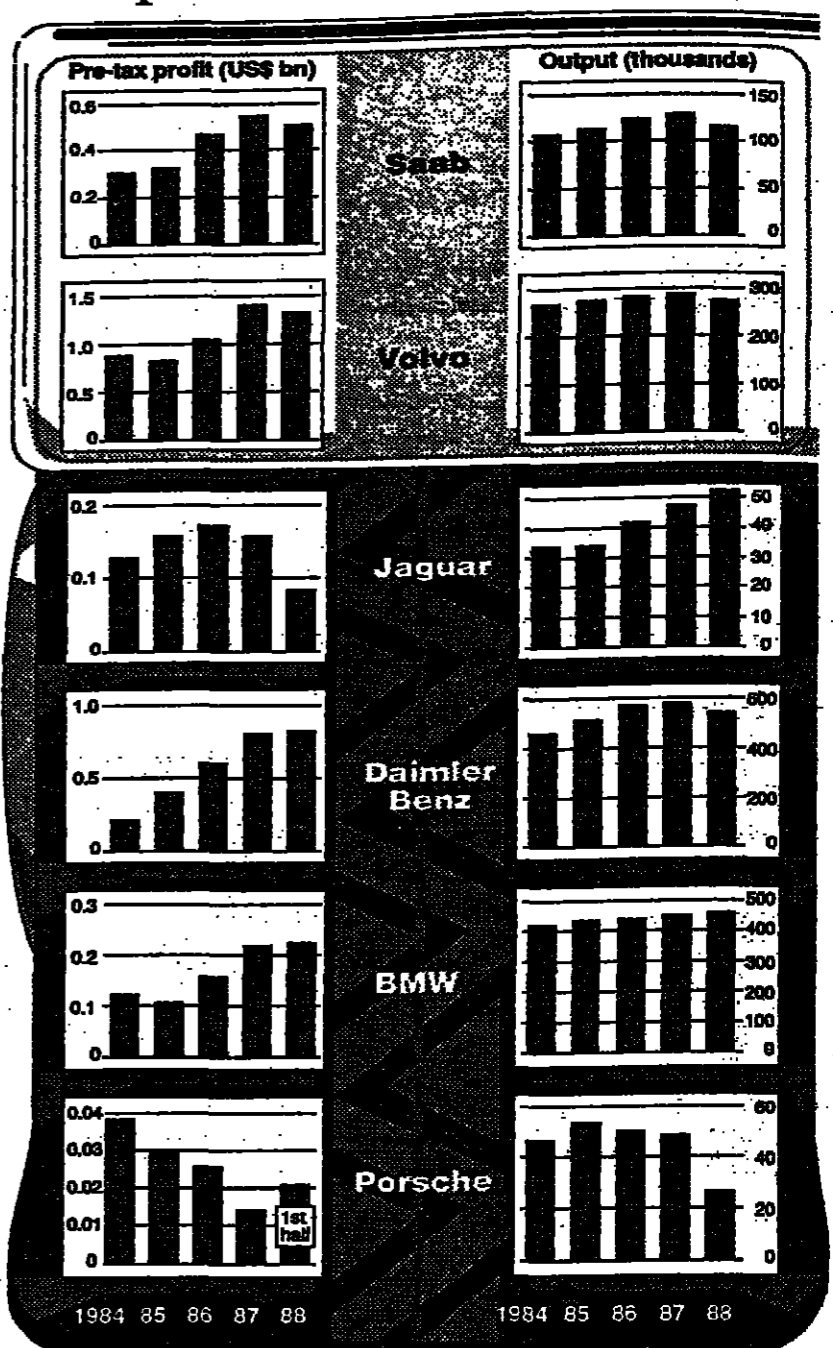
"At the same time the steep rise in costs in Sweden has successively reduced the productivity and competitiveness of our industry," he said. Absenteeism at the group's main car production plant in Trollhattan is running at around 23.4 per cent among blue collar workers, while the plant has a workforce turnover rate of around 25 per cent a year.

By cutting production Mr Karnsum hopes that Saab will be no longer have "to push cars on to the market... This will allow a major reduction in our discounts, as well as cutting capacity, storage and interest costs."

In time, however, Saab must increase its volumes again. Mr Karnsum says it must build a production volume base that could bear high product development costs. Maintaining a capability in product development was "a question of long-term survival," he says. "My basic view is that we would achieve bigger volumes faster through collaboration with a suitable partner."

Whether Ford is that partner remains to be proved, and both companies refused to elaborate on what form a collaboration could take.

With around 11.2 per cent of the West European car market, Ford is in fourth place behind the Volkswagen group of West Germany, Fiat of Italy and Peugeot of France. Unlike its rivals, however, Ford must currently rely on only one brand-name. VW includes Audi and Spain's SEAT, the Fiat group includes Lancia, Alfa Romeo and Ferrari, while Peugeot also has the Citroen marque.



Ford has made no secret of its ambition to acquire additional marques in West Europe. In the second half of the 1980s it has already held abortive talks with the UK Government about the takeover of the Austin Rover car operations (including the still attractive Rover and MG brand names), and it has unsuccessfully sought a merger of its European car manufacturing operations with those of Fiat.

It has made warm noises this year about Jaguar, which will be brought into play at the latest from the end of 1990 when the UK Government's so-called blocking golden share expires, and it already owns 75 per cent of Aston Martin and 51 per cent of AC, the tiny specialist UK prestige and sports car maker.

Ford has already shown itself to be one of the most flexible world car makers in seeking out collaborative ventures and is creating one of the most explicit webs of alliances, which, says Mr Donald Petersen, Ford's chairman and chief executive, "give us access to markets and customers we might not otherwise reach."

It has close ties with Mazda of Japan; several collaborative projects with Nissan, one of Mazda's chief domestic rivals; and an equity stake

in Kia Motors in South Korea. In South America it has chosen to pool its activities with the local operations of Volkswagen of West Germany. Ford owns 49 per cent of the resulting company, Autolatina, one of the largest joint venture companies in the world auto industry.

Ford could certainly bring Saab new marketing muscle in the US. A collaboration with the Swedish producer could offer a way of easing Ford's tight capacity problems in Europe and even offer a way of bringing Mazda, its Japanese affiliate, into Europe - a project that is also now under consideration.

It is still to be shown what the ultimate cost to Saab of Ford's help would be. However, it appeared for a time in the early 1980s that small could be beautiful in the world auto industry, when many of the giants were making huge losses. But the tables have been turned again, and it is the volume makers that are now making the profits.

Collaboration will be increasingly unavoidable for all the industry's participants. For the second-tier producers, such deals are now a matter of sheer survival - but the shift of balance in the industry has ensured that the bargains will be struck on the big companies' terms.

Diplomatic football

It is perhaps lucky that Chile is one of only two South American countries that does not share a border with Brazil (the other is Ecuador). If it did, the tanks might even now be massing on either side following the events in Rio de Janeiro's Maracanã stadium on Sunday night.

As it was, Chilean football fans contented themselves by toying the Brazilian embassy in Santiago.

Everyone expected the World Cup qualifying game between the two countries to be potentially explosive - not least because if Brazil lost it would be the first time ever the national squad failed to reach the finals. In the first round in Santiago last month, the Chileans headed their way to a 1-1 draw, courtesy of an appalling referee and an indirect free-kick placed three yards from the goalmouth and taken while the Brazilians were still appealing.

The protests from the Brazilian football association persuaded Fifa, the game's international overseer, to force Chile to play its next home qualifying game on neutral ground in Argentina.

Back in Rio, hoteliers like Jose Eduardo Guinle of the stately Copacabana Palace proved their patriotism by refusing to shelter the Chilean team and their controversial manager. "I will not accept a team of gamblers led by a lunatic," he said.

When they finally arrived, the Chileans' security would not have disgraced a visit by President Bush to Beirut. Brazil were leading by a single goal when a 24-year-old secretary, Rosemary Melo, chose to enliven her first visit to the stadium by launching a maritime distress flare into the Chilean goalmouth. The Chileans walked off and did not come back.

All this is regarded by the foreign ministries of both coun-

OBSERVER

tries as the most important single event in their usually uncontentious bilateral relations since the fall of Chile's President Allende.

The matter is being referred to Fifa in Zurich where the president, Joao Havelange, is a Brazilian. It goes without saying that his countrymen expect him to do his duty.

Precedents

It will be remembered that the precedents for trouble on the field include a football war between Honduras and El Salvador in 1969. Assuming such hostilities are avoided, the Fifa rules say that if a team abandons the field, it will lose by 2-0 if the score is less than that. But the Chileans argue that it would have been impossible for them to go on because there were no guarantees that such an incident would not be repeated.

For the record, in a game between Holland and Cyprus in October 1987 the Cypriot goalkeeper was also injured by a missile. The Cypriot team continued with the game, losing 5-0, but later filed a petition to annul the match and have it replayed. The request was granted by the European federation.

Real Irish

An Irish friend swears this story is true. A woman preparing her husband's Friday salmon sandwiches gave the scraps to the cat. About lunch-time she notices the cat staggering about the house. Assuming the worst, she phones her husband.

"Have you had your lunch?" "Yes," he replied. "The sandwiches were delicious." "Then go to the medical centre and have your stomach pumped



out. I gave the scraps to the cat and it's staggering all over the place."

The husband came home feeling worse than the cat. Come Saturday, the husband, still feeling delicate, opens the front door to let the cat out and sees the milkman leaving the day's delivery.

"Glad to see your cat's all right now," says the milkman. "I got a bit worried yesterday because I dropped a pint of milk on its head."

Luck ran out

It is the end of the road, or almost, for Pentti Kumpumäki, a 37-year-old Finnish bachelor who mysteriously came into money.

The Tampere city ex-postman was sentenced to prison for 2 years and 10 months yesterday for gross embezzlement. He had pocketed, and largely spent, Fm4.7m (£1.06m) that was accidentally deposited in his savings account by SOK, a large Finnish firm.

Autocratic

Mrs Thatcher has demanded an attack - in the manner of ex-President Reagan - for her address to the 100th anniversary meeting of the Inter-Parliamentary Union in London tomorrow. Although the Prime Minister has used one before, they are not yet standard installations even in the Queen Elizabeth II Conference Centre, and officials expressed surprise that she alone should want one. Nevertheless, she is getting her way.

Modern peril

Cautionary note for errant spouses: be careful when you program your mobile telephone's memory bank of frequently dialled numbers. One wife I recently heard of made an unpleasant discovery when she borrowed her husband's handset. He had stored her phone number as memory 3, his office as 2 - and another woman as 1. The marriage has not recovered.

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LETTERS

Health and safety in the UK workplace

From the Chairman, Health and Safety Commission. Sir, Kevin Brown's article on UK transport congestion ("Safety-cost conflict", August 23), suggests that there are misgivings about the independence of the Health and Safety Executive and its civil service staff. This is certainly not the view of the Health and Safety Commission - nor of other commentators.

The Health and Safety at Work Act 1974, which was enacted for the protection of people at work and the public from threats to their health and safety from industrial and commercial activity, including major industrial accidents, set up the Health and Safety Commission and the Health and Safety Executive. Their joint task of reforming the law on health and safety, the Commission makes proposals to the relevant Secretaries of State.

The Commission is appointed by the UK Secretary of State for Employment, who can give statutory directions to it. It is made up of representatives of employers, trade unions and local authorities. The Commission's main instrument is the Health and Safety Executive which, through its inspectors, enforces health and safety law in most UK industrial premises, to protect both workpeople and the public.

The Executive is also the licensing authority for nuclear installations. Its director general and other two members are appointed by the Health and Safety Commission with the approval of the Secretary of State. In carrying out its statutory functions the Executive acts independently of Government, guided only by the Commission as to general health and safety policy.

Ill treatment of a treaty

From Mr F. Brian Hayes. Sir, I have remonstrated before against the fashion for unilateral renegotiation of double taxation treaties.

The UK Government has discovered, with regrettable enthusiasm, the simple device of amending the sections of the Taxation Act which give effect to treaties generally, while the US merely applies the doctrine that the last act of Congress overrules all other legislation.

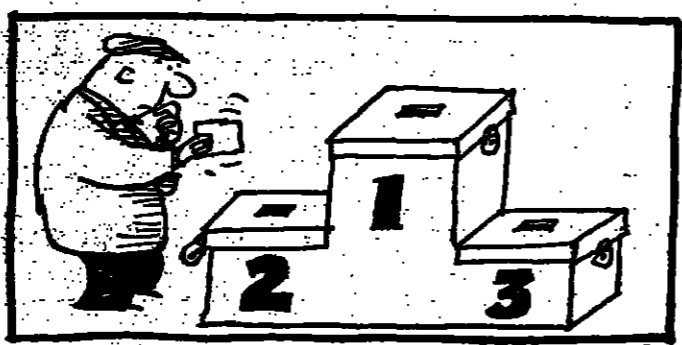
Skill is doing

From Miss Joyce Cade. Sir, You are right to be sceptical ("First step on the skill ladder", FT leader, August 30) over the anxieties of a group of academics at the National Institute for Economic and Social Research about the efforts of the National Council for Vocational Qualifications to introduce sensible and progressive systems for assessing practical skill levels on the job.

For years we have been hearing the complaints of employers and industrialists about the inadequate skills of school leavers. One problem has been that the emphasis was always on writing about things, not on doing them.

Management skills defined

From Mr Andrew Campbell. Sir, The French study on diversification (Management page, August 11) raises the issue of focus in a diversified company. Kenneth Gooding records the study's conclusion that diversification is most successful when it is based on a corporate skill.



Work we have done supports this. It is not a very thought yet it is subtly and importantly different from the old concept of "core" businesses - and this is where Kenneth Gooding confuses the issue.

To show more fair

From Mr John Spellar. Sir, It may well be - as Joe Rogay says ("Politics Today", September 1) - that a pledge to reform our voting system would attract voters to the Labour party. This is not the case as proportional representation, although there has been a strong campaign to persuade the public that they are synonymous.

calls on the next Labour government to replace first-past-the-post voting with the 'one, two, three' system (the alternative vote).

Hong Kong and the EC

From Mr Nigel Johnson-Hill. Sir, Freedom to cross frontiers, to reside, settle and work in each other's countries is an EC commitment.

A non-EC immigrant into the EC must spend, say, two years in the host country before becoming free to take up residence in another EC country. This would probably alleviate some EC foreign ministers' fears - immigrants, once settled in a new country, tend to stay in that country.

Second, the UK government could direct the new immigrants to certain parts of the country - again for a minimum two-year period. Samuel Brittan suggests encouraging the immigrants to the underpopulated north of England (August 10). I suggest that the prime target area should be Northern Ireland. Hong Kong entrepreneurial skills would transform the local economy, and the presence of a large number of Hong Kong Chinese could go some way to defusing the current tensions.

Knots in the knitting

From Mr John Harrison. Sir, The "Textile Managers blamed slump" headline on Alice Bayworth's report (August 23) is misleading. That leads him to regard American interventions in the Third World, which are avowedly counter-revolutionary, as on the whole more damaging than Soviet ones; and he sees the current détente as an asymmetrical affair, produced by a Soviet retreat before a US offensive, rather than by an equal willingness of both sides to make concessions.

This decade has seen, in the UK knitting industry, an unprecedented surge in productivity (up 40 per cent since 1980); £200m in investment in new plant; the record surge between 1982 and 1986 (latest available figures); an explosion in design capability to meet increasing dynamism in the market place; fierce international competition in home and overseas markets, with exports up by 80 per cent between 1980 and 1988 to £700m. Could such achievement be attributed to industries with low calibre management?

The real cause of the slump is over-exposure to unfair competition, particularly from the less developed countries (LDCs) and the newly industrialised countries (NICs). These, in their first steps towards industrialisation, invariably invest in garment production facilities. On top of comparative low-cost labour advantage (as low as 10p per hour), many enjoy heavily subsidised exports and investments in buildings and machinery, export subsidies and, paradoxically, have markets protected by penal tariffs of over 100 per cent.

FOREIGN AFFAIRS Unshakeable grip of war in the South

Edward Mortimer on superpower intervention in the Third World

In my parish church this Sunday we were told to feel grateful, not so much to those who gave their lives or made other sacrifices for our freedom in the war which began 60 years ago as to the Almighty for allowing us to live in "the peace of 1989". As a European I feel grateful for living when I do, but above all for living where I do. In so many other parts of the world - Lebanon, Afghanistan, Cambodia, Sudan, Angola, El Salvador, Colombia (to pick a few at random from the headlines) - the words "peace of 1989" must have a desperately hollow ring.

The last point is pretty well incontrovertible: the foregoing ones much more dubious. Certainly the status quo in most Third World countries is appalling, since it includes not only grinding poverty, even malnutrition, for the mass of the population but also conspicuous maldistribution of resources, corruption, and often also vicious repression, without which such a state of affairs would hardly be tenable. And we may concede to Halliday, as virtually a truism, that "where non-revolutionary transitions are resisted, and the ruling group prevails against political opposition, then the prospects of revolution increase, as the only available means of challenging a

been if the outgoing dictators had been left in place until swept away by revolution like the Shah in Iran. For my money less intervention by both superpowers would be a net plus, and the present form of Soviet disengagement, accompanied by pressure on client regimes and movements to accept negotiated compromises is a definite plus, although I agree with Halliday that civil conflicts are inherently less amenable to compromise than international ones. But his strongest point is the economic one: the supposed triumph of open-minded liberal capitalism has so far been accompanied by a driving-down of living standards in much of the Third World, caused partly by deterioration in the terms of trade and partly by the need to compete for capital with the world's largest economy, which has financed the "recovery" of the industrial economies through huge borrowing. Northern markets have not opened significantly to southern manufactured products, and northern labour markets are more firmly closed than ever to would-be southern migrants.

Well fed and educated people do not guarantee peace

dictatorial system." The trouble is that the condition of the people after the revolution seems almost always to be worse than it was before. Partly, it is true, this fact can be blamed on the various forms of blockade, isolation and destabilisation to which the revolutionary regime is subjected by outside powers, usually led or at any rate egged on by the US. But that is not the whole story, and Halliday is honest and lucid enough to tell some other parts of it. Much suffering has been caused by the "mistakes" of revolutionary regimes in economic policy, and by their reckless attempts to impose social reforms which may or may not be in the interests of the masses but which the masses do not want and are prepared actively to resist.

It may not be pure coincidence that since 1945 the most destructive conflicts have occurred in the poorer parts of the world. A well fed and educated population does not guarantee peace, but it probably improves the chances. Liberal capitalism so far has a better track record in producing well fed and educated populations than other socio-economic systems. The snag is that it requires a minimum of order and tranquillity to get going. Much of the Third World today is caught in a vicious circle: bitter ethnic and communal hatreds sustain a climate of violence, in which the economic development that might allow such hatreds to be overcome is not possible. Until that vicious cycle is broken, the peace and prosperity of the industrial world will remain morally uncomfortable and physically precarious.



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'UK Government has resorted to legal acrobatics over asylum'

From Miss Sally Baden. Sir, John Patten, the Home Office Minister (Letters, August 23), challenges Edward Mortimer's argument that humanitarian standards in the treatment of asylum seekers are declining in the west ("The Closing Door to Sanctuary", August 22), by picking at details out of context.

As the supplier of much of Mr Mortimer's information, I concede that the article contained one error: it is indeed true that the five Tamils mentioned were not returned to Sri Lanka within four days of their arrival. But two of the five Tamils mentioned were among a larger group of asylum seekers whom the Home Office attempted to remove on February 17 1987, four days after their arrival. And despite evidence of persecution of the five Tamils after their return, the UK Government has resorted to legal acrobatics to try to block their asylum claims.

Most worrying of all, however, is Mr Patten's assertion that "the reasons for this increase (in numbers of asylum seekers) are largely economic... it is a delusion to think that unemployment and poverty in the third world can be solved by economic migration to the west."

Are Sri Lankan Tamils, an oppressed minority in a state in civil war, "economic" migrants? Are Iraqi Kurds fleeing from extermination by chemical weapons "economic" migrants? Were Iranians running from persecution in Khomeini's Iran simply seeking a better life? These are among the largest groups of asylum seekers coming to Britain in the 1980-87 period.

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The name behind the name.

FINANCIAL TIMES

Tuesday September 5 1989

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OPTIONS ON SHORT-RANGE NUCLEAR WEAPONS

Nunn proposes two-tier plan for arms talks

By Robert Mauthner, Diplomatic Correspondent, in London

A NEW approach to arms control which would allow the exploration of the controversial issue of the reduction of short-range nuclear weapons in Europe was proposed yesterday by Senator Sam Nunn, the chairman of the US Senate Armed Forces Committee.

Senator Nunn, who was delivering the annual Alastair Buchan Memorial Lecture to the International Institute for Strategic Studies in London, put forward a two-tier plan which would provide for the preparation of future arms control agreements while present negotiations were being completed.

The first tier would concentrate on "the art of the possible" and seek to finalise negotiations which were already well advanced, such as the Vienna-based conventional forces talks, the strategic arms talks and the chemical weapons negotiations.

At the same time, a US/Soviet experts group would be set



Nunn: nuclear deterrence indispensable to Nato security

up to explore future options without attempting to negotiate specific agreements.

Only if the experts reached agreement on a basic conceptual approach and decided that there was a genuine opportunity for achieving accords on specific issues would their talks be transferred to a formal negotiating forum.

Senator Nunn suggested that the agenda of the second tier should include exploratory discussions of a ban on all land-based multiple warhead missiles, a ban or limitations on nuclear sea-launched cruise missiles, limitations on anti-satellite systems and nuclear tests and even deeper cuts in conventional forces than those being discussed at present.

But his most original proposal was that the current arguments within Nato about the Soviet Union's offer to negotiate cuts in short-range nuclear weapons in Europe should be defused by holding exploratory discussions with Moscow on the subject.

Senator Nunn, who stressed that he remained firmly

opposed to the denuclearisation of Europe and that nuclear deterrence would remain indispensable to Nato's security, said such exploratory talks would establish whether there was a genuine opportunity for achieving accords on specific issues would their talks be transferred to a formal negotiating forum.

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Senator Nunn, who stressed that he remained firmly

The Western allies should not, however, rely on "calm seas and smooth sailing."

While a return to a more hostile Soviet foreign policy seemed unlikely in the short term, it could not be ruled out entirely. Present trends in Poland and Hungary, as well as the Soviet Union were still reversible.

Nato's strategy must therefore distinguish between those areas where it could move ahead in its relations with the Soviet Union and those where it had to say "no".

A green light should be given to those measures which might help the establishment of democratic parliamentary practices and to provide the Soviet Union with modern management know-how.

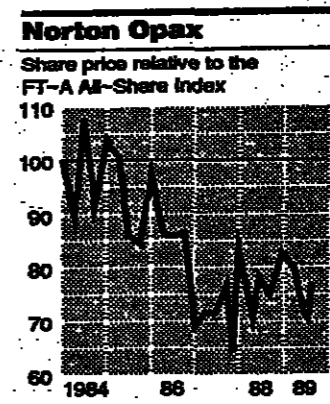
But the transfer of technologies which could enhance Soviet military capabilities or the offer of money which would serve merely to defer the hard choices between guns and butter, should be avoided.

Bowater takes on a printer's devil

Whichever companies emerge victorious from the battle under way in the printing sector, it may be some time before we know who has really won the war. Yesterday's 30p rise in Norton Opax's share price to just below the value of Bowater's suggests that Norton's days of autonomy are done. But nine months of manoeuvres involving those two companies, and Norton's bid target De La Rue, leave an uneasy feeling of takeover activity running ahead of industrial logic. The catalyst for all this lay not in any fundamental trends in the printing industry, but in Mr Robert Maxwell's punting first in McCorkquodale's shares, and then in De La Rue's.

At 17 times Norton's current earnings, assuming Norton makes \$22m pre-tax this year, Bowater's bid is perhaps 10 per cent higher than the City expected. Some of the unusually forthright criticisms Bowater levelled at Norton Opax ring true, in view of the doubtful evidence that Norton's \$150m purchase of McCorkquodale in 1988 was worthwhile. Norton's loss of a cheque-printing account for Barclays Bank, was a disturbing sign of management which had bitten off more than it could chew, even before Bowater's intervention. Norton's shareholders had grounds to oppose its bid for De La Rue at next week's AGM.

But Bowater needs to be more convincing about the benefits it will reap from buying Norton. Bowater's post-1987 BTR-inspired attention to return on sales has been welcome, but there is not, at first sight, much room for rapid improvements at Norton. The idea of upgrading Bowater's packaging business by adding Norton Opax printing sounds reasonable, but insufficient to justify spending more than \$200m all-told.



preparing for the single market it must make sense for the retailers to pool their buying power. And if the price for Argyl is a tiny cross-shareholding designed to strengthen the defences of its friends, it is well worth paying. Nobody knows yet how strong the new European partnership will be, but at least it is low risk, which is more than can be said for the strategies of some other UK food retailers, who have taken their purses across the channel in search of something to buy.

down the good business can continue to subsidise the bad. However a much better alternative must lie with Ford, which could provide Saab with some models to sell to help it over what otherwise will be a few years of potentially ruinous losses. There is a danger that the Government will remember how successfully Volvo saved itself from a similar mess without selling its jewels to the Norwegians. If the Government blocks it, then Saab shares are a good 30 per cent too high; but even if a deal is struck shareholders may not get all the glory. After all, a muddling brand name, a heap of troubles, and an uncertain future into the European market are not the sort of thing a bidder will pay over the odds for.

South African black unions plan election protest strike

By Patti Waldmeir in Johannesburg

BLACK trade unions in South Africa are due to begin a two-day general strike today to protest against the exclusion of blacks from general elections scheduled for tomorrow.

The stoppage, being organised by unions representing more than 1m workers, could have a significant impact on the voting by whites, "coloureds" and Indians for three segregated houses of parliament.

Last night union leaders led a protest march which disrupted the last National Party election meeting of the campaign, at Johannesburg City Hall. The meeting was

addressed by Mr F. W. de Klerk, the acting President, and Mr Pik Botha, the Foreign Minister.

Today's strike is intended as the climax of a month-long anti-apartheid campaign, which has led to 1,500 arrests and numerous violent confrontations between police and demonstrators defying apartheid laws. South Africa's Human Rights Commission said yesterday that 240 activists had been detained without trial since the campaign began.

Yesterday police fired bullets and teargas to break up an anti-election rally at the University of Natal, and 10 people

were injured in the ensuing panic. However, in the rest of the country, few incidents were reported.

The National Union of Mine workers, South Africa's most powerful black union, said yesterday that one of its members had been killed while protesting against segregated facilities at JCI's Rustenberg Refinerie. It said a white supervisor had shot and killed a black shaft steward on Saturday night, and had then committed suicide. The union said the employee had earlier been disciplined for having used a chair reserved for whites.

JCI said it was investigating

the death but denied that a dispute over segregated facilities was the cause.

Mine employees are expected to participate in today's strike which has been organised by the country's two largest black trade union federations, the Congress of South African Trade Unions (Cosatu) and the National Council of Trade Unions (Nactu). They said hundreds of thousands of workers, mainly in the industrialised area around Johannesburg, were expected to support the stoppage.

Last year, the unions organised a three-day work stoppage to protest at harsh new labour

laws. At the height of the protest, some 2.5m workers were staying away from work.

Organising such action is difficult, however, under South Africa's emergency regulations which forbid political strikes or economic boycotts.

Some observers believe that the defiance campaign may have significantly weakened the electoral chances of the liberal Democratic Party over the past two weeks, playing on white fears of black unrest. The ruling National Party, they said, though the ultra-right Conservative Party might also gain votes as a result.



A crowd of demonstrators estimated at tens of thousands in Tiraspol, in the Soviet Republic of Moldavia, voted on Sunday to continue strike action in protest against new language laws passed by the republic's Supreme Soviet

US on the attack at Japan trade talks

By Robert Thomson in Tokyo

US TRADE representatives presented a list of complaints to Japan officials at the opening day of the crucial Structural Impediments Initiative talks in Tokyo yesterday. They also argued that the aim of the talks is as much to improve the quality of life for ordinary Japanese as to redress the trade imbalance between the two countries.

The first day of the talks was devoted to presentations by US officials, who condemned the Japanese distribution system, land pricing, budget policies, and the network of corporate groupings. Today, on the second and final day of the first round, the Japanese will produce their own list of structural complaints.

A senior US participant said they had "discussed a variety of ways for Japanese consumers to benefit more fully" from the country's economic success; for example, by being able to buy more products at lower prices. But a Japanese representative said that little was new in the US presentation, though detailed case studies were produced to support the US arguments.

The US participant emphasised that US companies which have achieved success elsewhere in the world have failed to secure a reasonable share of the Japanese market.

He condemned business practices that "exclude new-

comers, both foreign and Japanese, from competing, and said that bid-rigging and group boycotts remain significant problems.

The two sides have agreed to produce an interim statement on structural impediments next spring, and plan to release a final report a few months later.

US participants said Japanese officials were receptive to their presentations, and aware of the need for results from the talks, which were proposed by the US as a means of avoiding punitive sanctions under the Super 301 clause of last year's Trade Act.

A Japanese official said the arguments presented by the US yesterday were "not bad", but that the list of concerns was long and negotiators had run out of time. US representatives had presented evidence that opened the way for useful discussions, but fundamental misunderstandings remained.

"In some cases we do feel that a prejudice exists based on a wrong interpretation, but we have no complaint, because this prejudice always exists," he added.

The Japanese representatives plan to present seven "points of interest" at today's meeting. The claims will be backed by case studies designed to show the US needs to make basic changes to its economic structure.

Argyll

Argyll appears to have changed its mind about that suspect continental practice of cross shareholdings; but far from being punished for its indecision and for allowing a bit of earnings dilution, the company was rewarded by 4p on its shares. Never mind that Argyl probably does worse out of the share swap than its new European friends, Casino and Abhold, the numbers are minimal. By contrast, the eventual benefits for all three could one day be large indeed, and it can only be pleasing to Argyl's shareholders to see it doing something about Europe now. While food manufacturers are

Markets

The FT-30 share index has broken above the 2000 level for the first time and the FT-SE 100 index is behaving as though it intends to challenge its July 1987 peak of 2443.4 very soon. However, the current resilience of the global equity markets could be tested by fresh upheavals on the foreign exchanges. Now that the US Labour Day holiday is over, traders will be better able to gauge the true state of the dollar's recent strength. It would be no surprise if it retested the DM 2 and 150 yen levels. The policy response of the major industrialised countries may be less predictable.

Saab-Scania

If Jaguar wants to prove it has not done too badly, it should compare itself to Saab. Both companies geared up for a big US market that never materialised, but Saab now finds itself without the right models, with unions uncooperative even by British standards, and with an embarrassment of spare capacity. Jaguar may not be making much money, at least it is not losing \$150m a year. Mercifully, Saab's merger with Scania has provided it with a source of ready money, and until the truck market starts to turn

Walesa criticises Communist pressure for cabinet posts

By Christopher Bobinski in Warsaw

COMMUNIST Party leaders in Poland who are trying to win a significant share of cabinet posts in the new Government were attacked yesterday by Mr Lech Walesa, the Solidarity leader.

Speaking to reporters in Gdansk Mr Walesa insisted that the government should be made up of "reformers" and that appointments should be made on merit rather than party allegiance.

Mr Siewomir Wiater, a Communist party secretary, revealed at a Bonn news conference yesterday that the Communists wanted to clinch the Foreign Ministry, Defence and Internal Affairs, Communications, Culture and one of the deputy premierships.

Mr Walesa was reacting to remarks at the weekend from Mr Mieczyslaw Rakowski, the former Prime Minister, after a meeting with Mr Tadeusz Mazowiecki, the new Solidarity premier, in which he implied that the Communists were sat-

isfied with the role in government that had been sketched out for them.

The Solidarity leader leaves today for a three-day visit to West Germany when he will meet Chancellor Helmut Kohl. Mr Walesa said he did not want to "trespass on Mr Mazowiecki's competence" in forming the Government, but he wanted to "try to help" him.

The implication was that he would be urging haste in forming a Government and warning that the Communists should not play too visible a role. "They think they deserve something and they must know that they deserve nothing," he said.

Mr Walesa is worried that too many posts for the Communists would be seen by the population as a return to traditional government practices.

Mr Mazowiecki's concern is to bring the Communists in and so attempt to neutralise potential opposition from the

bureaucracy which is largely linked with the old regime.

Given that further negotiation between the various coalitions still had to be conducted, Mr Mazowiecki is unlikely to have a cabinet ready to present to today's meeting of the Solidarity parliamentary group.

However, he is under pressure from his own camp and from the Democratic Party, a junior coalition partner, to produce one by the end of this week or by September 12 at the latest, a date mentioned yesterday by Mr Mikolaj Kozakiewicz, the Speaker of Parliament, as the date the Sejm (parliament) could approve the new government.

Mr Mazowiecki has until September 18th to form his government, that is three months after the elections took place. Should he fail to form a government, new elections will have to be called.

Solidarity activists writing in the pro-Solidarity Gazeta Wyborcza newspaper yesterday stressed the need for the next government to take drastic actions quickly to stem the decline of the Polish economy.

"The economy is slipping out of control. We are on the verge of hyperinflation," said a front-page commentary. "This means that the activities of Premier Mazowiecki's government must be firm, deep and quick."

It urged a tight monetary policy, lifting restrictions on private enterprise, an end to monopolies and the privatisation of state enterprises in addition to immediate new talks about rescheduling Poland's \$39bn debt to the west.

1992 'unlikely to relieve' EC banking constraints

By David Buchan in Brussels

THE PROVISION of banking, investment and insurance services across frontiers in the European Community will, even after 1992, remain inherently more difficult than trade in goods.

Sir Jeremy Morse, chairman of the European Banking Federation, warned yesterday.

"This is because such services 'carry' a lot of language and culture" with them, while simple goods do not, the British banker said in a speech to the Centre for European Policy Studies (CEPS) in Brussels.

Nevertheless, he expressed satisfaction that the European Community had this year reached basic agreement on liberalising banking.

Sir Jeremy, who is also chairman of Lloyds Bank, said he hoped this would be followed by early progress in the more complex areas of investment services and insurance, sectors with less of a tradition in international co-operation.

In the EC's banking and investment services proposals, Sir Jeremy said it had been

agreed to leave the prudential supervision of a bank with its home country but to allow the conduct of business rules to be set by the host country.

Over the long term, this was unsatisfactory. "The sooner we move to a position where the home country also controls the conduct of business, the sooner we will move to a single level playing field, not 12 different ones," he said.

Post-1992 Sir Jeremy predicted an increased European integration and cross-frontier competition in wholesale banking, partly from the advent of Japanese and US banks.

But retail banking would remain largely regional, because local cultural loyalties and "competent operators" are already established in member states.

Therefore, the only way to build up a Europe-wide retail network was by acquisition, as Deutsche Bank had already announced as its strategy, Sir Jeremy noted.

Free market insurance proposals, Page 2.

WORLD WEATHER

City	Temp	Wind	Cloud	Humid	Pres	Visib
Alaska	20	10	10	10	10	10
Algeria	20	10	10	10	10	10
Amsterdam	10	10	10	10	10	10
Atlanta	20	10	10	10	10	10
Bangkok	20	10	10	10	10	10
Berlin	10	10	10	10	10	10
Bombay	20	10	10	10	10	10
Buenos Aires	20	10	10	10	10	10
Calcutta	20	10	10	10	10	10
Caracas	20	10	10	10	10	10
Chicago	20	10	10	10	10	10
Colombo	20	10	10	10	10	10
Copenhagen	10	10	10	10	10	10
Dakar	20	10	10	10	10	10
Dhaka	20	10	10	10	10	10
Hankow	20	10	10	10	10	10
Hong Kong	20	10	10	10	10	10
London	10	10	10	10	10	10
Los Angeles	20	10	10	10	10	10
Lyons	10	10	10	10	10	10
Manila	20	10	10	10	10	10
Medan	20	10	10	10	10	10
Mumbai	20	10	10	10	10	10
Nairobi	20	10	10	10	10	10
Paris	10	10	10	10	10	10
Perth	20	10	10	10	10	10
Rangoon	20	10	10	10	10	10
Reykjavik	10	10	10	10	10	10
Rome	10	10	10	10	10	10
Singapore	20	10	10	10	10	10
Sydney	20	10	10	10	10	10
Taipei	20	10	10	10	10	10
Tokyo	20	10	10	10	10	10
Washington	20	10	10	10	10	10
Wellington	20	10	10	10	10	10
Yokohama	20	10	10	10	10	10

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5th September, 1989

FINANCIAL TIMES SURVEY



Oil companies are pushing ahead with new explorations at a cost factor that would have been dismissed

as absurd several years ago. Encouraged by big technological advances, the industry is enjoying a sense of renewed self-confidence and optimism, writes Steven Butler

A robust turnaround

THREE years ago few observers of the international offshore oil industry would have predicted it could have made such a robust response to an era of low oil prices. The boom time of the early 1980s has not returned and probably never will. And many of the technical and managerial changes seen in the past few years had begun well before Saudi Arabia decided to flood the world with oil in 1986. Yet from the Gulf of Mexico to the North Sea oil companies are pushing ahead with a new round of exploration at a cost factor that would have been dismissed as absurd a few years ago. This has made it possible to justify vigorous exploration programmes even on oil price assumptions that offer little scope for improvement beyond \$15 a barrel in real terms for the next decade. Of course most in the industry are more optimistic that oil prices will rise gradually (if erratically) in the 1990s, yet the experience of two steep falls in the price of oil, in 1986 and 1988, and subsequent recoveries, has boosted confidence that there is a real floor on prices, which many put at \$15, below which the Organisation of Petroleum Exporting Countries is spurred to take action.

At these prices, which would have been undeniably low a few years ago, oil companies can see their way through to a return at least big enough to justify moving full ahead. This sense of renewed optimism and self-confidence has been reflected in the vigorous market for oil assets in the mature offshore areas - North Sea and in the Gulf of Mexico. One by one big oil companies are concluding that these oil basins are important strategically to their companies. British Petroleum has perhaps been most aggressive, first with its takeover of Britoil and more recently with its bids for offshore leases in the Gulf of Mexico. But the list of companies attempting to follow suit in one way or another grows longer practically by the month, ranging from big established international companies such as Elf Aquitaine or Atlantic Richfield, to even the national oil companies with little international presence, such as Repsol of Spain, and Petrobras of Brazil. And the independents have not been left out. They have been active bidders for almost everything on offer in both areas. In the UK they were aided in the recent awards of exploration licences by what



Total Oil Marine's Alwyn Field platform in the North Sea

Pictures: Ashley Ashwood

Offshore Oil

appears an obvious Government attempt to give them a small measure of preferential treatment. In the US more and more independents are learning that they can make money in the shallow-water, mature areas of the Gulf, focusing on low-yield producing properties or small plays where they can take advantage of their lower cost structure to beat the big companies at their own game. One reason for the enthusiasm is the steady progress of exploration technology that now enables oil to be located in smaller quantities with far greater precision, thus reducing the risk and cost of exploration. "What we can do today is see very, very clearly onto the ground," says Mr John Jennings, group managing director for the Royal Dutch/Shell group. The improvement of seismic

capability has gone hand in hand with the development of super high speed computers to process data. These allow not only composition of an increasingly detailed picture of structures deep under the earth, but the manipulation of data to test hypotheses about possible formations between the gaps of the data to see how it fits with geological understanding of an area. With a structure located, recently-developed steerable drilling systems can point a drill-bit to within yards of a target at a distance of several miles. This technology has revolutionised the exploration end of the business, where finding oil used to be more akin to groping in a dense fog for a dark object. Now the sun has burnt through the fog. The advances are no less impressive in the production end of the business, although

here it is impossible to pinpoint just a few technologies that have made a difference. It has rather been a story of steady progress through a range of interlocking design and engineering processes. The trend has been towards lighter, smaller structures capable of big processing volumes, yet with many fewer men than were needed for older designs. The key often has been to work towards weight thresholds that allow for offshore installation of large single loads by heavy-lift cranes, itself a recent development. When this can be achieved for production decks, installation and commissioning of equipment can be performed onshore, where labour costs are just a fraction of offshore labour costs. The construction of production decks as single units leads to further weight

reduction by cutting out structural steel that would be needed to insure the integrity of individual modules that would later be hooked together offshore. This sort of broad simplification also makes a big difference in cutting engineering requirements, and makes it possible for more oil companies to use turnkey contracts for offshore developments. Under a turnkey contract one contractor assumes full responsibility for a project, from conceptual design stage to final installation and commissioning offshore. The turnkey contracts give the main contractor a big incentive to ensure maximum co-ordination among all phases of a project, to reduce costs and speed delivery schedules. In the Gulf of Mexico platforms now come in what amount to off-the-shelf designs.

Such streamlining and greater efficiency was possible in an era of high oil prices, but the incentives were not there. "The ethic of these organisations is dominantly technical," says Mr Jennings. "And if you live in a world where profitability of your project is very comfortable, the technical ethic dominates so strongly that it perhaps pushes commercial considerations into a corner. As a result of the combination of low oil prices on the one hand and the technical challenges of developing what are usually the smaller offshore fields on the other, the industry has really had to pull up its socks both technically and commercially. "During the period of very high oil prices and high upstream margins we got ourselves into a rather unhealthy state of feeling extremely confident about future prospects. I

CONTENTS

UK North Sea acreage: Activity and prospects: The leading players	2
Norway: Overview: The leading players	3
Brazil: United States	4
Engineering and fabrication: Drilling: Drilling contractors	5
Safety; Environment; 1992	6

think the process of adjustment that has gone on for the industry, and the industry is in much better shape today than it was in the heyday of the high prices of the early 1980s. Mr Jennings' point of view, of course, is unlikely to be shared in full by many companies who suffered more casualties from the downturn than Shell. Drilling contractors, diving companies, and supply boat industries are in a depression, very lucky to cover costs on a contract.

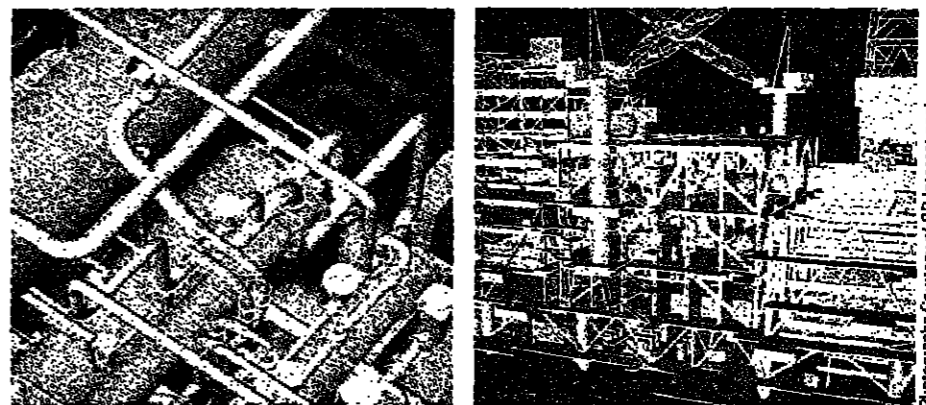
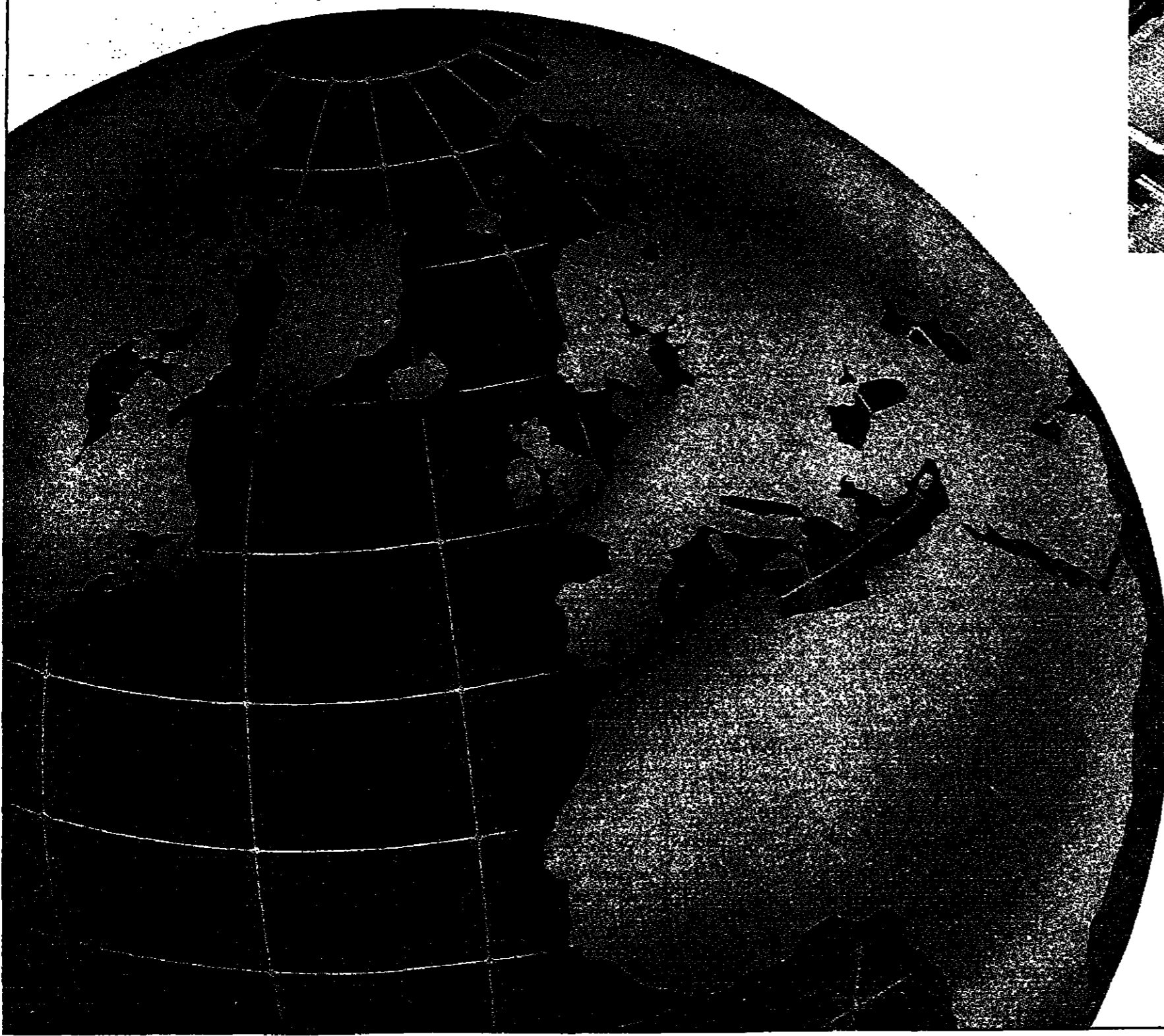
Yet for much of the international service industry, poor conditions of business have prompted a much needed process of consolidation, an increase in operating efficiency, and a successful search for the sort of technology that has cut costs, improved capabilities and ensured themselves a future. All of this has made it possible for the oil companies to focus more clearly on their own strategy for the 1990s.

Mr John Browne, recently appointed managing director and chief executive of BP Exploration, says that for BP this consists of continuing on a steady, consistent programme of wildcat exploration, of the sort that led BP to make huge discoveries in the past in Alaska and the North Sea. This now consists of pushing into deeper water in the Gulf of Mexico and moving quickly to exploit new basins as they open up, such as in Vietnam, where BP recently took on new acreage offshore.

It is perhaps no accident that Shell too will be exploring in Vietnamese waters. Shell has been one of the more successful oil companies in replacing its reserves annually, and recently this has come mainly from frontier areas such as West Africa, Colombia, and Syria. Shell has recently spent millions of dollars to stake out a dominating position in frontier areas off the coast of Alaska, and has begun drilling in the Beaufort Sea.

There was always a suspicion that Opec intended to exploit international oil exploration by cutting the price of oil sharply. If that was the intent, Opec has failed.

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OFFSHORE OIL 2

Steven Butler on the pick-up in drilling and appraisal in the North Sea

A revival in exploration activity

ONE by one, over the past year, Britain's fabrication yards have begun filling their order books and bringing back to work more of the welders and riggers laid off in the slump that followed the 1986 collapse in oil prices.

A new generation of offshore oil developments, made possible by leaps forward in design and technology, is moving swiftly through the stages of planning, engineering, and construction.

This is but one sign of a broad revival of optimism that has buoyed Britain's offshore oil industry, where low oil prices were once thought to have doomed it to a swift decline because of the hostile environment which makes the North Sea a high cost oil province.

Instead, amid growing confidence that oil prices below \$15 a barrel are as unsustainable as \$30 a barrel used to be, North Sea exploration has picked up briskly. Drilling for exploration and appraisal in the North Sea last year approached the record set in 1984, when oil prices were soaring and expected to rise further.

The first half of this year saw a small improvement over the first six months of 1988, with 83 well starts, according to Grosvenore Gilbert Elliott, the London broker.

The rate of successful oil and gas finds, which Gilbert Elliott estimates at 51 per cent, is as

high as ever achieved in the North Sea. Although the North Sea is a mature basin, in the sense that it has been widely drilled with the huge billion-barrel fields being rapidly depleted, the recent record shows that it likely to hold many smaller reservoirs that will prove highly profitable to produce. Because of the existing infrastructure of pipelines and production facilities, future fields will be far cheaper to bring on stream.

There has been a series of notable gas discoveries this year in the southern basin of the North Sea. Sun Oil, the US company, made what promises to be a substantial find in a previously undrilled block, and Occidental Petroleum has found new oil reserves in the East Piper field, which are likely to be developed along with the redevelopment of the main Piper field, where existing production facilities were destroyed last year in a disaster that claimed 167 lives.

However, much exploration work this year has involved extending large discoveries made last year or earlier, including Enterprise Oil's Nelson field (more than 300m barrels), the Waverley discovery of Amerada Hess (more than 400m barrels), and the big offshore extension of Wyth Farm, operated by BP, where total reserves are likely to exceed 4m barrels.

One of the best barometers of international confidence in

prospects for the UK North Sea came earlier this year with the enthusiastic industry response to the Government's 11th round of offshore licence awards. The award of 109 blocks among 69 companies was roughly double the awards of the previous round and applications were among the highest ever.

Some oil industry executives believe certain companies may have over-extended their exploration commitment in view of what is likely to be discovered, but the commitment means a substantial boost to the drilling industry.

The licence round also saw many awards going to independent oil companies, which received about 20 operatorships. The independents, which have dwindled in number while the survivors have gained in strength, had earlier complained about lack of access to North Sea acreage. The Government evidently heard the complaints, although the big oil companies generally came away from the licence round with what they wanted and most will say that the system of discretionary awards has been handled fairly.

Mobile, the US oil company, walked away with the biggest acreage award, including some highly sought-after blocks.

The confidence that oil will continue to be found reflects not only advances in seismic and drilling technology, but the increasingly sophisticated

understanding of North Sea geology that the industry has acquired over the years.

The improved economics for future development projects are well illustrated by some of the recent projects announced by Shell UK Exploration and Production (in a 50/50 joint venture with Esso), which is the biggest operator in the North Sea.

Shell announced development of the Klitvake field last year, and the Gannet field in July. Development of the two fields, which will be linked together, was on the drawing boards when oil prices plunged in 1988 and was shelved as uneconomic. At that time the project involved four fixed platforms and one subsea satellite field which was to have four wells.

Now, making use of the latest advances in subsea development and platform construction, the two fields are being developed at roughly half the cost, with two fixed platforms, and three subsea satellites.

The key, in the case of Gannet, was to trim enough weight off the platform topsides so

that it could be installed as an integrated deck by a heavy-lift barge, and so that the supporting jacket would be light enough to be lifted into place, rather than floated out on barges and sunk.

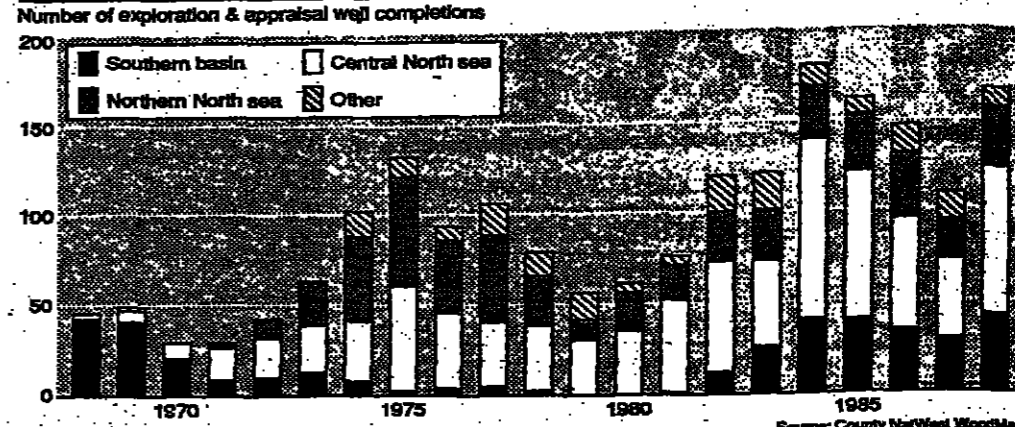
By lifting the jacket into place, which is a less stressful procedure, roughly 4,000 tonnes of structural steel can be saved, cutting 250m from the costs. As it turns out, the jacket is to weigh 8,500 tonnes, while the integrated deck is to weigh more than 9,000 tonnes.

Aside from the use of lighter materials on the topsides, the load was substantially lightened by plans that call for development drilling to be carried out over a two year period by a semi-submersible rig, which will carry the heavy mud and cement pumps, all the drilling paraphernalia, as well as accommodation for the drilling crews.

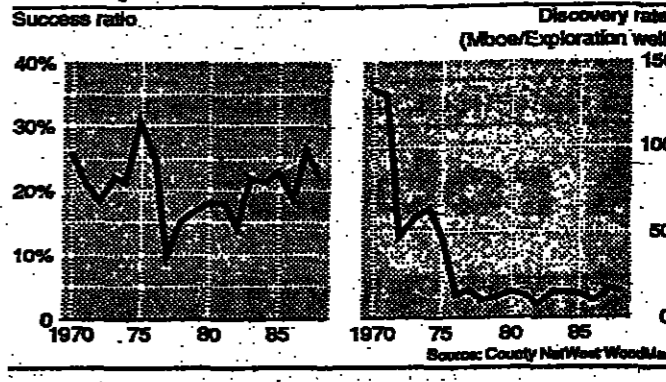
As a result even though Gannet will have processing capacity of 50,000 a day, it will have accommodation for only 40 men.

There is, obviously, no single technological or design break-

UK well completions by area



UK exploration results



Asset trading among the UK oil majors has reached unprecedented levels

Corporate raiders of the North Sea

1988 was a bumper year of unprecedented proportions for asset deals, share swaps and purchases, and corporate takeovers involving North Sea oil acreage in British waters. Roughly 15 per cent of Britain's commercial oil reserves, amounting to 2.3bn barrels, changed hands. This was 10 times greater than the previous record set in 1986, according to brokers County Natwest WoodMac.

While 1989 will almost certainly not match the frenetic level of activity established last year, corporate activity has continued at a brisk pace as some oil companies engage in what sometimes appears a mad scramble to build up their North Sea asset portfolios, while others take advantage of the demand for oil acreage to rationalise their spread of assets.

The result has been a significant reshaping of the big players in the North Sea and, according to many in the industry, a sector that is financially and technically better prepared to exploit the opportunities there.

The most recent round of activity was touched off by British Petroleum's move on Britoil, then the UK's largest independent oil company, in November 1987. BP won the bid early in 1988, paying \$2.57bn for 1.2bn barrels of proven reserves and a big spread of exploration acreage.

BP was joined quickly by Elf Aquitaine of France which launched a hostile bid for Triton, although Elf was eventually outbid by Atlantic Richfield (Arco) which won the contest, paying \$304m.

Not to be deterred, Elf later purchased the oil and gas assets of RTZ for \$308m, and bought from the London and Scottish Marine Oil Company (Lasmo) a 25 per cent stake in Enterprise Oil for \$385m, in another of the bigger deals. British Gas paid £440m for Acre Oil.

And it is not only the established international oil companies that have got into the act. Enterprise agreed in March to buy the oil and gas assets of Texas Eastern, the US gas transmission company, for \$1.4bn, although the UK part of the deal, worth \$961m, became embroiled in a dispute with

British Gas and Amerada Hess. Lasmo, Ultramar, Clyde, Goal, Monument, Sovereign, and Kelt Energy - almost the entire who's who list of established UK independent oil companies - have made purchases that are quite significant to them in corporate terms. (Only Premier Consolidated Oilfields seems to have stayed out of the fray recently, although it has been finding oil with a drill-bit instead.)

In many ways, BP has played a key role in making the North Sea into an asset trader's market, with its sale several years ago of small interests in the giant Forties Field. Many companies were interested in obtaining North Sea production income against which they could offset exploration expenses, making the small bits of production more valuable to them than to BP.

BP again touched off the recent round of corporate takeovers, bidding for Britoil at a time when share prices for independent oil companies were depressed. BP ended up teaching a lesson to the stock market, where investors now value independent oil companies at a level that makes them too expensive for most predators to contemplate a bid.

In spite of this, deals keep coming to market. BP has again been the source of some. Last year it sold stakes in its Ninian and Magnus fields, in part to reduce corporate debt, and it is expected to bring another parcel of North Sea assets to market shortly. Arco, Elf Aquitaine, and possibly Enterprise are also thought to be preparing to rationalise their portfolios through asset sales. Even Shell, the most conservative of asset managers, is understood to be preparing a swap.

A big source for deals has been decisions by non-oil companies to get out of oil and return to their core businesses. The decision to exit the North Sea has been made easier by the high prices for assets as well as the growing capital commitment required of many companies as development projects move forward in the years ahead.

There is also a growing realisation that building a certain critical mass is necessary to be an effective player, requiring a

big commitment of both management time and investment funds.

Companies leaving the business have included Associated Newspapers Pearson (which owns the Financial Times), RTZ, International Thomson, and Trafalgar House - although in the case of Trafalgar House, inability to sell its oil and gas company at what it considered an acceptable price led it to spin off a new independent, Hardy Oil and Gas.

The inability of Trafalgar House to find a buyer shows that oil companies are not simply buying anything that comes to market, but are looking for quality assets that fit strategically with their own portfolio.

Many of the big established North Sea players, such as Shell, Texaco, Mobil, Exxon, Amoco, Chevron, Phillips and Conoco have pursued the traditional route of adding to their substantial positions by means of Government licence rounds. Others, including BP, Elf, Arco, British Gas, and Amerada Hess have identified the North Sea as a strategic exploration area and have spent heavily to enlarge positions.

Other players, such as Repsol, the Spanish oil company, Petrobras of Brazil and Sun Oil have been making smaller, but none the less significant purchases.

The independents have been both the victim and the beneficiary of corporate acquisitiveness. Both Lasmo and Enterprise have expanded into very substantial companies on the backs of asset purchases.

The dwindling of the ranks of independent companies produced enough alarm to prompt an investigation by a select

committee in the House of Commons, but it produces few regrets among the independents themselves who are as opportunistic as others in the industry, if not more so.

Some of them will undoubtedly become fodder for the next round of corporate acquisitiveness.

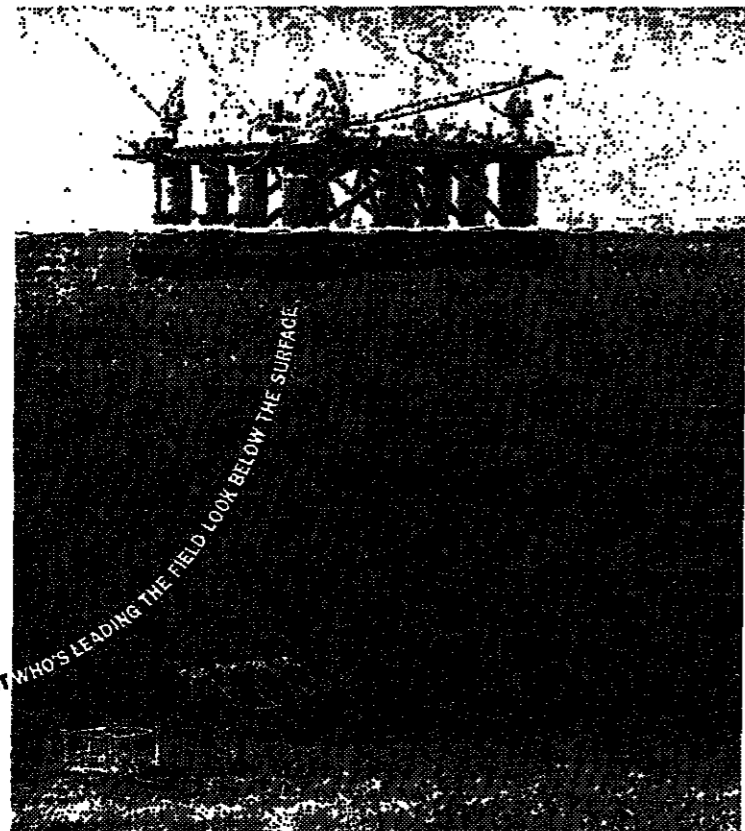
Although Elf may not have plans to use its 25 per cent stake in Enterprise to launch a full bid, it could easily decide to move if the opportunity arises. If, for example, the stock market loses confidence in the Enterprise management, or if oil prices fall.

Burmah Oil, the lubricants

group, recently lifted its stake in Premier from 25 to nearly 30 per cent, some analysts believe, as a ploy to selling the stake on to a potential predator.

Some industry executives also anticipate an eventual shake out involving Marathon or Conoco, both large subsidiaries of non-oil companies, which could push more assets into the market. Precisely when and how the next deals will emerge is unclear, but given the ready demand for North Sea oil assets, sellers are almost certain to emerge.

Steven Butler



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OFFSHORE OIL 3

Karen Fossli on Oslo's role in the stabilisation of crude prices

Opec's European friend

NORWAY, western Europe's second largest crude oil producer behind the UK, in April saw production reach 1.55m barrels a day (b/d) - its highest level ever. This follows the 1989 low sustained in February when bad weather forced production down to 1.25m b/d.

In February 1987 Norway had voluntarily cut its crude oil production by 7.5 per cent (excluding condensate) in a move designed to help the Organisation of Petroleum Exporting Countries (Opec) to stabilise world crude oil prices at reasonably high levels after a precipitous fall in 1986.

Twice a year Norway's oil producers are obliged to submit their half-year production plans for approval by the authorities. These plans must reflect the 7.5 per cent production cut. Accordingly, in the first six months of this year Norway's oil producers pumped an average of 1.55m b/d. Second half-year plans call for crude production to increase to 1.67m b/d. The self-imposed production cut has become an integral part of Norway's policy which is intended to help stabilise world crude oil prices.

Norway believes its production restraint policy, which includes an open dialogue with other oil-producing and oil-consuming nations, can do much to prop up market prices for the world's crude oil. However, the policy "is unilateral in scope, flexible in form and limited in time," according to Mrs Gro Harlem Brundland, the Prime Minister, and can be revoked if Opec violates its own production quotas.

Until recently the development of Norway's oil reserves has been a considerable success story, though there has been a slow-down in the rate of new finds over the past five years. Based on current production levels and on known gas resources, Oslo has sufficient reserves to last another century. With such an abundance of gas, Oslo's most important priority now is to secure new markets.

Norway possesses about one-half of the natural gas reserves in western Europe, gas makes up more than 60 per cent of the country's total energy reserves, about 30 per cent of its current hydrocarbon sales and 12 per cent of west-

ern Europe's gas consumption. Last year Norway produced 28bn cubic metres of gas. It was exported exclusively to western Europe - 40 per cent of it to the UK and the balance to West Germany, the Netherlands, Belgium and France. The potential for increasing gas exports to western Europe hinges on two main factors: nuclear power generation being replaced by gas-fired power generation and the implementation of stricter environmental regulations which would demand a shift to natural gas for power generation at the expense of other fuels such as coal and oil.

Oslo believes its production restraint policy can help to prop up crude prices

Earlier this year the International Energy Agency (IEA) published a study which identified potential growth in the use of natural gas in western Europe's electricity industry from the current level of about 30bn cu m annually to 60bn cu m by 2000.

Norway's gas marketing strategy also includes selling LNG (liquid natural gas) to the US, securing new contracts with the UK and establishing a new market in Sweden.

This year US-based Enron signed a co-operation agreement with Norway's Statoil, Norsk Hydro and Saga Petroleum (the three companies form Gasforhandlingsutvalg, GFU, which sells Norwegian gas on behalf of its producers). GFU is seeking to translate the agreement into a contract to supply the US with 2.5m cu m of gas annually, as LNG, commencing in 1993. To boost gas marketing efforts Statoil has also established an office in New York.

A natural gas department has been established in Statoil's London office though the London subsidiary could find itself in competition with Norwegian gas in the UK market. Statoil London has shares in UK gas fields while Statoil Norway is charged with marketing Norwegian gas. Norway's oil minister agrees that this could present a problem though he

could intervene should a conflict of interest develop. About five years ago Norwegian companies enjoyed an estimated 25 per cent share of the British market for natural gas. That has since slipped to less than 20 per cent and continues to decline. Norway is counting on the break-up of the UK electricity industry and the new role of British Gas to increase its UK market share, though it faces stiff competition from Algeria, Nigeria and the Soviet Union.

In Sweden, plans to dismantle the country's nuclear power industry have come under fire, diminishing Norway's hopes for a substantial contract to supply gas as a replacement for nuclear power generation. It could also undermine Norway's plans to establish a domestic gas industry which would supply gas to energy intensive industries, mostly situated in the eastern part of Norway. The two schemes, supplying gas to Sweden and the creation of a domestic gas market, rely on one another to justify the overall investment.

In its report to the Storting, the parliament, earlier this year, the Labour Government outlined three scenarios for future investment trends in the petroleum sector in the period 1995-2010.

A "basic alternative" calls for annual investments of Nkr 15bn. This would depend on such factors as whether oil can be found in the Barents Sea or if oil companies increase the magnitude of supplementary projects for associated production.

For the "low alternative" investments over the same period are estimated at an annual Nkr 10bn. This reduced level would be on the assumption that oil were not found in the Barents Sea and considerably fewer and smaller oil finds are made elsewhere.

The "high alternative" calls for investments to be maintained at a level of Nkr 20bn. This would occur if more oil discoveries are made and new fields developed. It also hinges on significant oil discoveries being made and more frequently than in recent years.

The Government admits, however that "it is probably only possible to reach this level if a significant oil province in the Barents Sea is dis-

covered quickly."

However, the Norwegian Petroleum Directorate (NPD), the oil sector's watchdog, last autumn called for a downward adjustment in expectations. It warned of:

- Declining prospects for new oil discoveries;
- Uncertainty on hydrocarbon prices;
- Limited sales potential for the country's rich gas resources;
- Little chance to maintain investment activity in the sector in the second half the 1990s.

However, Mr Arne Oeien, Norway's Minister of Oil and Energy, is more optimistic. He told the Financial Times that in five years the domestic oil and gas sectors would both be in a healthy state, buoyed by new contracts, firmer world prices and more domestic tax incentives.

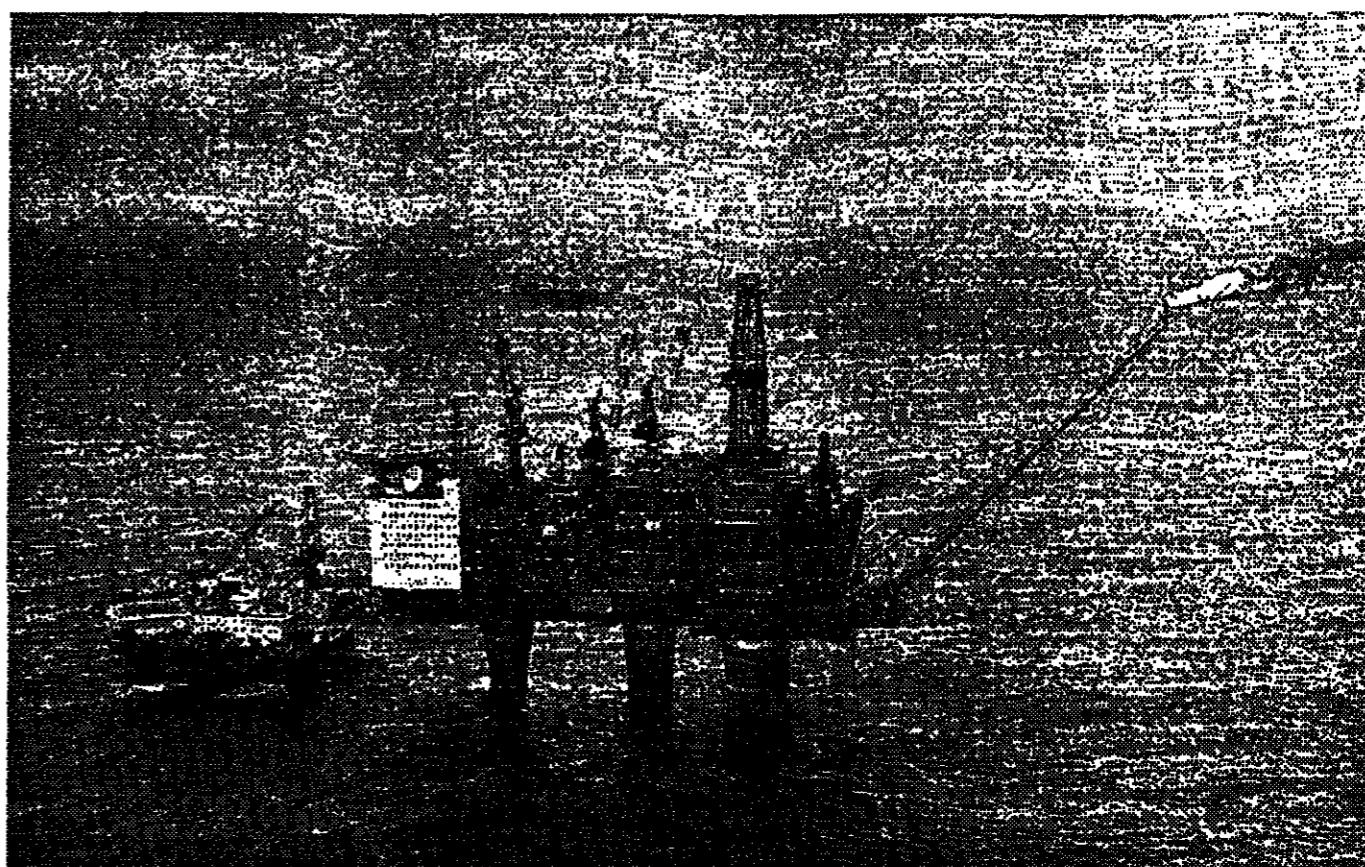
"I would also hope that the need for the 7.5 per cent production cut would not be necessary," Mr Oeien said.

THE THREE Norwegian oil companies, Saga Petroleum, Norsk Hydro and Statoil, though competitors, share a common interest in that they comprise the Gas Negotiating Group, which was set up earlier this year charged with the formidable task of selling the country's gas.

Saga Petroleum is privately-owned, Norsk Hydro is 51 per cent state-owned while Statoil is the Norwegian state oil group.

The three have been politically favoured in that they have been the recipients of priority offshore acreage in Norway's licensing rounds and currently hold stakes or operate some of the most prolific oil and gas fields. Recently GFU was formally organised under a system which obliges it to submit to the Ministry of Oil and Energy an annual long-term plan for the production and sale of Norwegian gas.

Foreign oil companies are also invited to make a contribution to this strategy. Gas agreements made between GFU and buyers must be approved by the oil company whose gas field is to be the source of supply. In theory this is how GFU is meant to be organised and function though



Gullfaks, the first all-Norwegian owned, developed and operated field on the Norwegian Continental shelf

Norway's leading players

A home-grown Saga

It has yet to be put to a true test.

Statoil, struggling to regain confidence after a big refinery and terminal expansion project went awry two years ago, was this summer awarded choice acreage in the UK's 11th licensing round. The group is currently strengthening its UK organisation to implement a five-well exploration drilling programme which will last until 1991. Earlier this year Statoil acquired a 5 per cent stake in the southern basin Victor field.

Mr Harald Norvik, Statoil's president, last year introduced a sweeping reorganisation of the company into three divisions: exploration and production, marketing and refining and petrochemicals. He also implemented a cost cutting programme which aims to reduce by 1,500 its 11,000-strong workforce. Recent plans also call for a gas division to be created.

Overseas, the Norwegian end

of the Statoil operation is likely to end up competing with its own London subsidiary, Statoil UK, as efforts to sell Norwegian gas to UK buyers increase at a time when Statoil UK is involved in competing in British gas fields. Statoil UK last year traded between 78m and 80m barrels of oil. This could double for the whole of 1989, of which about one-half is expected to be sold to the US.

Of the three companies Norsk Hydro has been the centre of least political discussion other than as a model of desired ownership. Its 2,500-strong oil and gas division is one of four main activities undertaken by the huge Norwegian conglomerate.

However, Mr Torvild Aakvaag, Norsk Hydro's president, when announcing the 1988 results, said that oil activities would play a diminishing role in the group's overall activities.

Last December, four months

ahead of schedule, Hydro brought on stream its first oil field, Oseberg, which in July produced a daily average of 250,450 barrels. There are plans to develop several other minor discoveries in the vicinity of Oseberg.

In addition, a big gas injection programme, Togi (Troll-Oseberg Gas Injection) will come onstream in 1991 in which 25bn cubic metres of gas from the Troll East gas field, some 48 km away, will be injected in the Oseberg Alpha reservoir to enhance oil recovery by about 10 per cent, or by between 70m and 100m barrels. At a later stage, about 19bn cu m of that gas can be recovered from Oseberg.

Hydro has several other projects on the drawing board including the development of the small Brage oil field. It hopes to receive development approval from the authorities by spring next year.

Hydro is also undertaking a seismic survey on its Sog-

neford oil discovery to determine where a new well will be drilled next year. The discovery has aroused considerable interest though Hydro will not be drawn on details until appraisal work is finished.

The third of Norway's oil groups, Saga Petroleum, has been surrounded by controversy. Norway's politicians, which secured Saga's existence and future by giving it an important oil field, Snorre, to develop last year seemed confused about that supporting role when a shadow was cast over the economics of developing the field. Questions were also raised about the necessity of having three domestic oil companies.

Saga became embroiled in a battle to prevent Total CFP of France from taking a majority stake in the company. Total was hoping to boost its Saga stake to 35 per cent though it was ultimately blocked.

More recently, contracts for the development of the Snorre field have begun to flow. The field is to be developed with a tension leg platform (tlp) similar to that being used by Conoco in the UK North Sea for its Hutton field.

Karen Fossli

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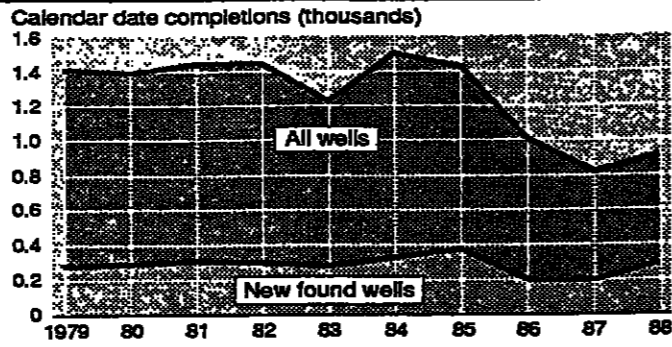
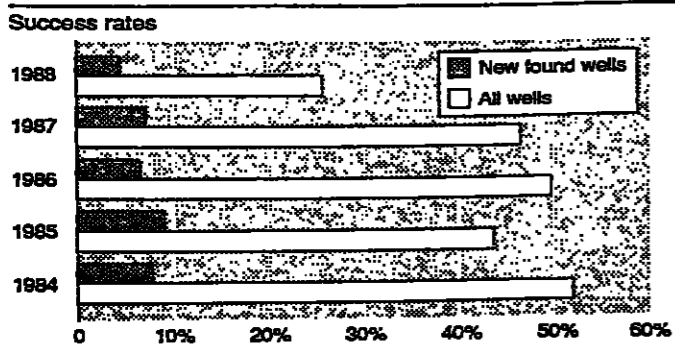


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OFFSHORE OIL 4

Gulf of Mexico



UNITED STATES

Heading down Mexico way

THE Gulf of Mexico has emerged in recent years as a prime spot for oil and gas exploration in the US, where in 1988 drilling completions rose by 26 per cent, according to Petroleum Information.

This may be a distinction won by default as much as anything else, since chances of finding big new reserves onshore look more and more dim. Other highly prospective areas, such as offshore California and Alaska have also been put at least temporarily off limits by a US Congress that is increasingly worried about environmental issues.

Yet the renewed interest in the Gulf also comes from the fact that it is the most mature offshore basin in the world. Farther offshore there remains plenty of frontier acreage that has attracted the likes of Shell, BP or Conoco. Yet closer to shore in shallower water is an infrastructure that allows established companies to capitalise on existing facilities.

And more small independents are moving in too, finding that with low overheads, they can make good money picking through the crumbs left behind by the majors, and even venturing to bid on leases themselves. If located near pipeline facilities, small, shallow-water prospects can be brought on stream in a half year, using simple off-the-shelf (sometimes used) platforms that can cost as little as \$1m.

The US government introduced a fundamental change to leasing procedures in the Gulf in 1988, the ramifications of which are still being felt today. At that time area-wide lease bidding was introduced, putting on auction annually all

tracts in areas not under lease, and setting five year lease expiration dates for tracts in water up to 400m deep. After oil prices collapsed and oil companies were unwilling to shell out so much money on bids, the government then dropped the minimum bid level from \$150 to \$25 an acre.

The net result of these changes has been to lower entry barriers to working in the Gulf of Mexico by making cheap acreage available on a regular basis.

For many of the independents, in fact, basic entry has proved to be free. Many of the big oil companies scaled back staff and exploration budgets when oil prices dropped, and with many leases expiring each year on a rotating basis, they have been happy to let the independents drill on less prospective acreage in exchange for a share of any eventual production (an arrangement known as a farm-in).

Chevron last year became the biggest operator in the Gulf

and the biggest producer of natural gas in the US when it paid \$2.5bn for the Gulf asset Tenneco. Mr Ray Galvin, Sr vice president for Exploration, Land and Production at Chevron USA, says Chevron was able to put in the highest bid because, although Tenneco was a relatively low-cost operator, Chevron was able to achieve greater operating efficiencies by integrating its own Gulf production facilities with many of the nearby Tenneco facilities.

Chevron has, in essence, set itself up as the bread-and-butter operator, working in shallower water (less than 600 feet), low-risk acreage, and taking full advantage of extensive shallow-water infrastructure.

It has not entirely eschewed deep water exploration. Chevron has a sprinkling of leases in deeper water. In the main, however, Chevron sees deep water production as unlikely to be economic given current prices and technology for exploiting the typical Gulf of

Mexico field, which tends to be smaller, with lower production rates than North Sea fields. It is a view that is obviously not shared by some of its rivals.

With the advent of area-wide lease sales Shell began building up a stock of deep-water acreage, where leases can run for as long as 10 years, and is now the dominant payer in this high-risk area.

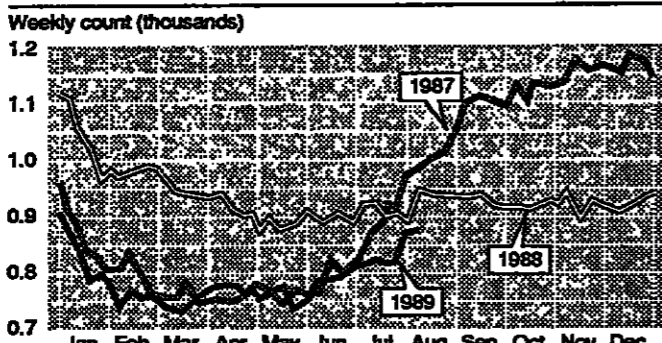
Shell has drilled four wildcat wells at water depths of 4,000 feet, and has bought leases at 7,520 feet. It has also staked out big positions in frontier areas of Alaska, including the Beaufort Sea, Bristol Bay and the Chukchi Sea, where last year Shell spent \$271m to buy 165 lease tracts.

Shell last year installed the largest ever jacket for a fixed platform at its Bullwinkle field in the Gulf in 1,953 feet of water. This is, by industry consensus, about the largest jacket that will ever be built. It is also looking to other ideas for developments in deeper water, such as tension leg platform currently being installed at Conoco's Joliet field in 1,750 feet of water, or compliant towers, which allow platforms on the surface to oscillate within a limited range.

BP is making a good effort as Johnny-comelately to build up a position in frontier, deep-water, areas of the Gulf. The \$54m that BP spent on 109 Gulf of Mexico leases in the March auction this year put it at the head of the spending list. Its planned exploration programme will jump ahead from four wells this year to 15 next year (Development drilling will fall from 31 to 18 wells).

Steven Butler

US active rigs



Source: Baker Hughes

PETROBRAS, the Brazilian state oil company, is caught in a pincer made by the Brazilian Government's price stability programme and the result this year is a sudden, drastic, and highly disruptive cut in offshore exploration and development programmes.

By August this year, Petrobras had already lost \$50m, importing oil (about 600,000 barrels a day) at roughly \$18 a barrel, and selling it on domestically at \$13, the international crude price in effect when the Government moved to prevent Brazil's high inflation (about 30 per cent a month) from careening out of control.

The casualty in this has been Petrobras's capital expenditure budget, which started the year projected at \$2.8bn, and is now targeted at \$1.7bn.

"This has caused tremendous pain and imbalance to the whole operation," says Mr Wagner Freire, Petrobras managing director.

Petrobras is one of Brazil's leading companies, with \$16.5bn revenue last year, and it has earned widespread international respect by its innovative adaptation and development of offshore technology to produce oil at great water depths.

Brazil's production has climbed rapidly in recent years. From a 1987 average of 570,000 b/d, production is to reach 700,000 b/d by the year end, and is set to average 740,000 b/d next year.

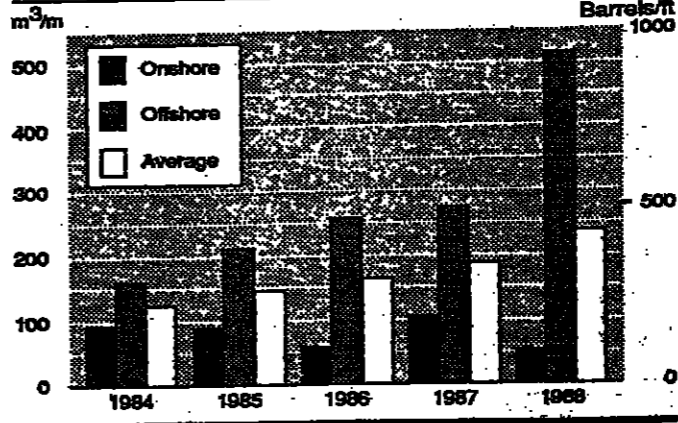
Although Petrobras has not given up its official goal of producing 1m b/d by 1993, this is looking increasingly doubtful in light of the budget constraints. Next year's production has already been scaled back by 40,000 b/d.

Petrobras executives are hopeful that presidential elections, scheduled for November, will result one way or another in economic policies that will ease the pressure on capital expenditures. In the meantime cuts have been made across the board.

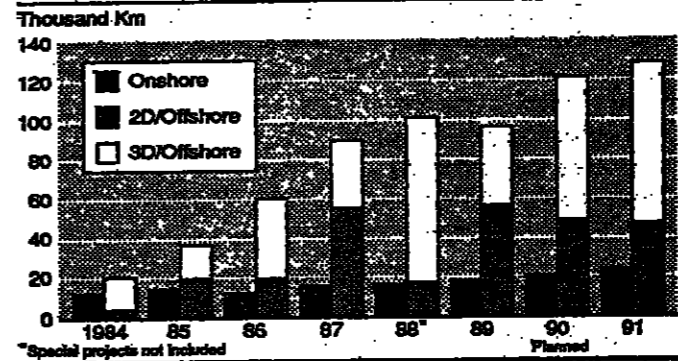
Petrobras hopes to proceed in the 1990s with about 30 drilling rigs working on a regular basis, split more or less evenly between on and offshore. But this year the numbers will be half that, with just six offshore rigs on average. In fact, the offshore rig count will approach zero by the year end. The total exploration budget has been steadily slashed from \$1.3bn in 1982, to \$500m last year, and \$410m this year.

If there is one rather large bright spot, however, it is that Petrobras is continuing to find oil in spite of the budget cuts. Seismic acquisition per kilo-

Recoverable oil volume per metre drilled



Petrobras seismic acquisition



BRAZIL

Caught in an economic trap

metre has fallen in cost from \$300 in 1983 to less than \$200 last year, and recent seismic surveys contain far more information. The result is more accurate drilling, and more oil found per metre drilled. Offshore this has risen steadily from 32.8 cubic metres of oil per metre drilled in 1984 to 512.7 cu m last year. Petrobras estimates that some 15m barrels are yet to be discovered offshore, compared with current reserves of about 3m barrels.

On the production front, the budget cuts will cause delays in full development of the Albacora field, in the Campos basin. The first phase of the project consists of six subsea completions connected to a subsea manifold, which channels oil and gas produced to a process tanker moored in 754

feet of water. The deepest producing wells of the field are in 1,374 feet of water, which lie at the limit of depths that are feasible for traditional fixed platform construction. Beyond these depths, the extra steel needed for structural support of such a huge jacket makes the projects uneconomical, as well as technically difficult.

Subsequent wells, however, are being drilled at depths of more than 2,000 feet, and the final phases of the projects envision producing wells at water depths greater than 4,000 feet.

The budget cuts have resulted in delays to further subsea completions that will lift production as well as delays in bringing on the nearby Marlin field.

Outside of Brazil, subsea completions tend to be used for

smaller fields which are serviced either by floating production systems or nearby fixed platforms which process the oil. Although capital costs for fields can be reduced if expensive fixed platforms are not used, operating costs tend to be higher because of increased cost of servicing equipment on the seabed, which is inherently more difficult.

Brazil is the first country to attempt development of large, high-volume producing fields entirely with subsea completions in deep water connected to floating production systems. Although Petrobras has been successful with the technology, it also recognises there may be limits to its usefulness.

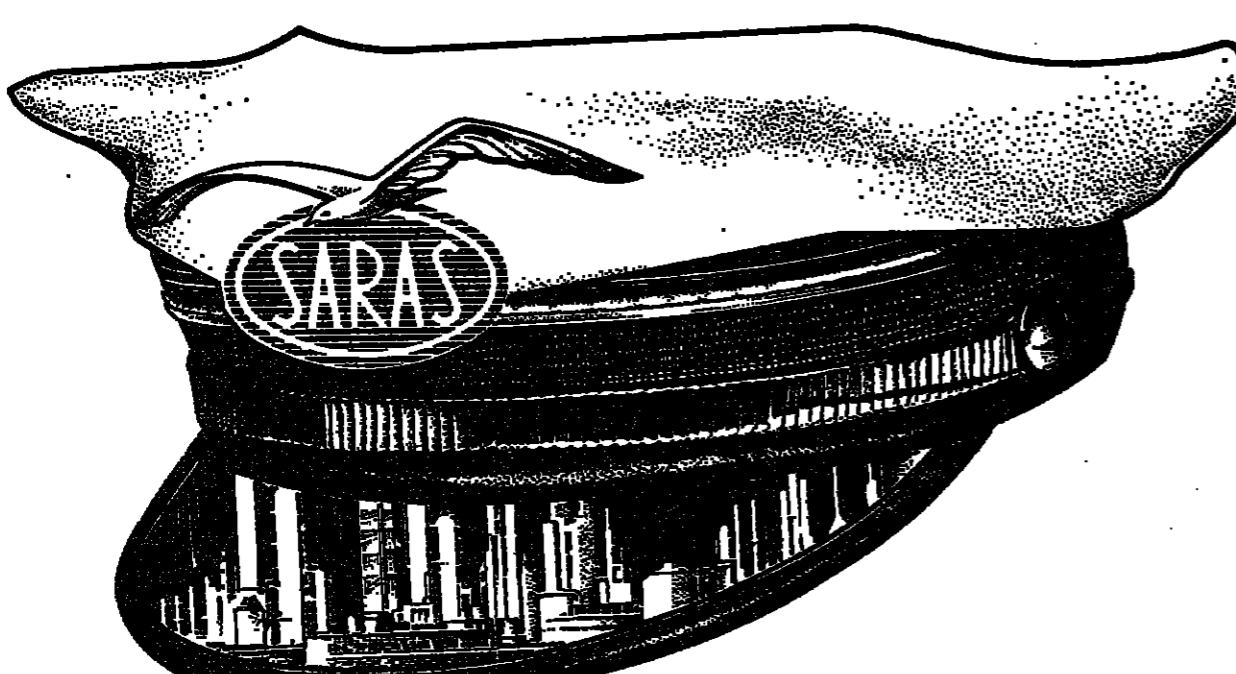
One particular problem with the Albacora and Marlin fields is that each, because of the reservoir characteristics, requires a large number of producing wells, leading to a large complex of subsea flowlines. This makes it difficult to moor surface vessels safely, and Petrobras is now examining the feasibility of installing tension leg platforms, in which a buoyant platform on the surface is pulled down and tethered firmly to the seabed.

Mr Luciano de Castro Franta, a petroleum engineer who is Petrobras' deep water co-ordinator, says the current production systems will only enable production to depths of about 1,000 metres, whereas known fields extend to double these depths. The problem is that flexible flowlines that connect subsea wells to surface vessels are too heavy at these lengths and lack the necessary buoyancy. The answer is either to improve the construction of flowlines or to devise surface vessels that can be connected to rigid risers.

It is a search for technology that is likely to join Petrobras more and more to international efforts, particularly in the Gulf of Mexico, where Petrobras has acquired exploration interests. Indeed, there is an evident polite restraint among Petrobras executives when they speak positively about the benefits to their company of international alliances and of working with foreign oil companies. It is a sensitive and controversial political subject at home, where there is opposition to Petrobras expanding its international activities and where foreign oil companies are currently barred in the substitution from taking new interests in and exploiting Brazil's oil resources.

It is a political attitude that is looking ever more outdated.

Steven Butler



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Client	Recent Transaction	Approximate Value
CIGNA Corporation	Restructure of debt of offshore drilling rig partnerships with Diamond M Company	\$58 million
Combustion Engineering, Inc.	Divestiture of Vetco Services to Baker Hughes Incorporated	\$35 million
Compressor Systems, Inc.	Sale of Mississippi Division to Chercos Compressors	Not disclosed
DeKalb Corporation	Spin-off of Pride Petroleum Services to DeKalb shareholders	\$30 million
Hastings Limited	Sale of offshore supply vessels to Hornbeck Offshore Services; Recapitalization of Hornbeck by institutional investor group	\$9 million
InArc Drilling, Inc.	Sale to a subsidiary of Spie Batignolles	Not disclosed
Kaneb Services, Inc.	Sale of the assets of Diamond M Company to Lewis Corporation	\$59 million
KenCope Energy Companies	Acquisition of New London Oil, Inc.	\$5 million
Lone Star Technologies	Sale of Lesco Trucking to Ace Transportation, Inc.	Not disclosed
Manufacturers Hanover Trust Company	Restructure of secured debt of Diamond M Company (subsidiary of Kaneb Services, Inc.)	\$45 million
Noble Drilling Corporation	Acquisition of Peter Bawden Drilling Limited	Not disclosed
Norton Company	Acquisition of 50 percent interest in Eastman Christensen Company from Texas Eastern Corporation	\$115 million
Offshore Logistics, Inc.	Senior secured financing	\$25 million
Pearson Inc.	Acquisition of Reda Pump from TRW	\$303 million
Pearson Inc.	Sale of minority shareholding in Compressor Systems, Inc.	Not disclosed
Penn Central Corporation	Sale of Holden Rig Company to DI Industries	\$24 million
Ross Hill Controls Corp. & Hill Graham Controls Ltd.	Sale to Ansaldo S.p.A.	Not disclosed
Unsecured Creditors Of Western Company Of North America	Restructure of debt obligations of bank group and other unsecured creditors	\$600 million
Varco International, Inc. & Baker Hughes Incorporated	Sale of BJ Machinery Division of Hughes Tool Company for equity interest in Varco International	\$23 million

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OFFSHORE OIL 5

FABRICATION AND ENGINEERING

Leaner and fitter

THE UK offshore fabrication industry, which saw capacity utilisation shrink to just 23 per cent last year, is much more optimistic for the future but treating forecasts of capacity shortages with a pinch of salt. Recent weeks have seen a spate of bullish reports on upcoming UK North Sea activity and spending as well as progress on key projects, notably the major Bruce gas field.

In particular, a survey by broker County NatWest Woodmac (CNW) suggests UK fabrication yards could be short of capacity by 1991. Some orders may have to go overseas or projects may be delayed, it warns.

With 45 new oil and gas developments worth £15bn in line for possible Government approval in the next two or three years, the specific problem CNW identifies is UK capacity to build "jackets", the offshore platform sub-structures which stand on the seabed. Here potential demand in

1991 "markedly exceeds" capacity, it says.

The UK Module Constructors' Association (MCA), predictably cool to the prospect of contracts going abroad, sees things rather differently. Chairman Mr John Wood insists UK jacket capacity is greater than CNW suggests. He also stresses a string of other potential project hold-ups ahead of 1991 which the broker has itself highlighted and which may relieve any pressure on UK capacity.

These include the need for many gas sales deals and partner agreements and potential capacity shortages in several other parts of the offshore business. The MCA's own last survey, published in the spring, showed the recent recession had reduced UK fabrication capacity from about 4m man-hours a year in 1986 to under 2.5m this year. Reflecting the subsequent recovery, it forecast a three-fold increase in demand from

7.5m man-hours in 1988 to some 20m man-hours by 1991.

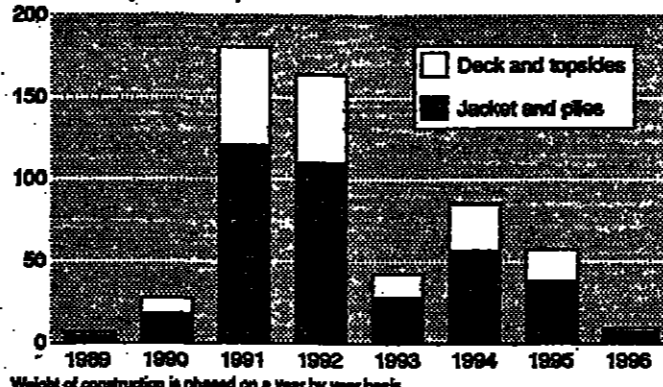
However, the 1991 capacity forecast still only amounts to 70 per cent of current capacity. This remains the MCA's broad outlook. But Mr Wood says recent indications are that some project timetables may slip by more than anticipated in the forecast.

Other sources of potential delay he sees are lengthening delivery times for long-lead items of equipment, such as compressors, generators and turbines, and possible capacity shortages in the engineering sector. Here rising pay rates may indicate pressure on resources after the loss of many from the industry during recession.

For both fabricators and engineers, one emerging market trend appears to be growing emphasis by oil companies on awarding turnkey contracts covering all aspects of a project from engineering through to commissioning. This is particu-

UK North Sea: Forecast fabrication workload

Weight of probable development platforms phased by year of construction (000 tonnes)



larly so for unmanned and minimal facility platforms, 45-50 of which could emerge in the next decade according to one estimate.

Some observers see a market polarisation between "super groups" or consortia with full or most turnkey capability at sea and small, highly specialised companies at the other, leaving more traditional design houses squeezed in the middle.

With 1992 looming, there are

also increasing signs of interest in the lucrative UK market from continental European groups as well as Scandinavian companies. Meanwhile, uncertainty surrounds the future of the UK Department of Energy and its Offshore Supplies Office which have always firmly denied protectionism but nevertheless have been a significant force in the UK market-place.

David Tudball

DRILLING CONTRACTORS

In choppy waters

THE North Sea mobile drilling rig business is again holding its breath in the hope that 1990 will at last see a significant market improvement. Since the market started to slip back in 1983 "next year" has so far always failed to produce the hoped for recovery. A pick up last year in utilisation of jack-up rigs used for drilling in shallower waters has this year spread to deeper water semi-submersible rigs. But charter rates still have a way to go even to cover costs adequately.

In the jack-up market, utilisation rates of 100 per cent in the latter part of 1988 have since fallen back to about 80 per cent of actively marketed rigs this summer. There are prospects of some recovery of lost ground, however, and particular sections of the market, such as cantilever units, remain much tighter and close to full employment. Meanwhile, a significant decline in the semi-submersible fleet has combined with improved demand to boost semi-sub utilisation sharply.

By June this year the decline in the semi-sub fleet from a fairly steady 53 last year to 32 was later hurt by rigs moving in. Now the semi-sub recovery has started to attract incomers such as the Maersk Vinlander from Canada following the earlier exodus. Recent day rates for a semi-sub rig rated for 10,000 psi (pounds per sq inch pressure) have been about \$11,000, against about \$9,000 last September. Jack-up rates, meanwhile, had slipped to about \$13,500 by July for a 300 foot cantilever unit, the lowest since spring last year.

tighten availability of third generation semi-submersibles in 1990 and beyond.

Other factors which should fuel future mobile rig demand in the North Sea area include the impact of recent licensing rounds and problems with drilling in high pressure areas. Apart from the latest licensing rounds in Norway, The Netherlands and Denmark, the UK 11th round alone should spawn something like 270 exploration wells over the next half dozen years.

This may generate more new jack-up charters than semi-sub but the latter may be longer. Furthermore, recent problems of drilling in high pressure, high temperature areas in both the UK and Norwegian sectors have produced a backlog of delayed wells which operators will be trying to catch up on as and when new drilling guidelines are settled. In the absence of a tighter world market, North Sea charter day rates can only recover to the point where it becomes attractive for outside rigs to mobilise in.

Just as the jack-up market was helped by rigs leaving it was later hurt by rigs moving in. Now the semi-sub recovery has started to attract incomers such as the Maersk Vinlander from Canada following the earlier exodus. Recent day rates for a semi-sub rig rated for 10,000 psi (pounds per sq inch pressure) have been about \$11,000, against about \$9,000 last September. Jack-up rates, meanwhile, had slipped to about \$13,500 by July for a 300 foot cantilever unit, the lowest since spring last year.

number of drilling rig companies have been through Chapter 11 proceedings and come out the other side. There have also been some takeovers such as the acquisition in the UK of most of the Houlder Group's drilling interests by the Swedish Stena Group. But generally there has been no significant industry restructuring.

An innovative and complex transformation of Jøbsens Drilling in the UK from a straight drilling company into Midland and Scottish Resources (MSR), a drilling and production company, has put flesh on the bones of a concept many have talked about for some time. As well as providing rigs for development drilling on the Emerald oil field, operated by UK independent oil company Sovereign Oil & Gas, MSR has a big equity stake in the project.

It is playing a central role in the construction and production phases through conversion of the semi-sub rig All Baba as a floating production unit for the field.

However, Emerald remains a special case: it benefits from Department of Trade and Industry financing guarantees and oil production has been sold forward to Finnish state oil company Neste Oy.

Meanwhile, many of the main US players continue to be plagued by rumours about their future and financial hemorrhaging continues - witness Zapata's mid-August announcement of debt restructuring talks and continuing heavy losses by its offshore drilling division.

Against this background, and with a new semi-sub costing about \$150m, the prospects for new rig orders are thin.

Nevertheless, with a declining world fleet - down to about 680 rigs by mid-August from about 705 a year earlier - there have again been warnings of possible big shortages of technically advanced rigs in the 1990s.

Within the industry companies still strapped financially may not be rushing to fork out on new investment. But outside investors with money may have a different perception, seeing drill rigs as under-valued capital equipment with potentially improved prospects in future years.

David Tudball

MORE than three years after the terrible phase in oil prices that sent the world's drilling service industry into a tail-spin, the industry is still in a sorry state that is perhaps best expressed by the level of drilling rig activity today.

In spite of the relative firmness of oil prices this year (compared with last year) the Baker Hughes rig count, which measures drilling rig activity in the US (on and off-shore), in the first six months of the year has fallen to levels not seen for over 40 years.

Less than 800 rigs were active in most of the first half of the year, and although activity picked up at the end of July, this year's average will fall short of the 950 that many had been hoping for, and a far cry from the 4,521 rigs that were active in December 1981.

The contract drilling industry itself is in poor shape, but also depressed are the companies that provide drill-bits, cement, steel tubing or more sophisticated services such as well logging or geophysical analysis. It is perhaps too early to start speaking of a light at the end of the end of the tunnel but the retrenchments and consolidations carried out by leading players in business, including Halliburton, Schlum-

DRILLING

Stuck in a deep trough

berger, Baker Hughes, and Dresser Industries, have left them able to operate effectively in this sort of depressed environment, and they are positioned to gain when recovery eventually comes.

"Basic profitability may not look good," says Mr Anthony Henry, managing director at Simmons & Company, a merchant bank specialising in the oil service field. "But these companies have strong balance sheets and cash flows."

There are also some bright spots, according to Mr Henry, who says that the Gulf of Mexico is showing signs of picking up. Day rates for 190 foot supply boats have risen 25 per cent in recent months, from \$1,500 a day to \$2,500, although rates would have to at least double to justify building a new boat.

Mr Paul Anderson, a senior vice president at Texas Eastern who has dealt extensively with the services companies, says the hardest hit in the industry

have been those offering low technology, commodity-type products, such as rotary rigs, boats or basic tools, where independent companies have tended to dominate in fierce competition with each other.

At the other end of the scale, however, are companies which either are big enough and are structured in such a way as to be able to introduce operating efficiencies, or which have a technological edge through which they can save money for the oil companies.

It is at this end of the industry where the outlook is far from bleak, even if a bit of patience is still merited. A series of mergers and consolidations reduced much of the excess competition among the big international companies, the most outstanding of which was the Baker Hughes merger in 1987, which created the third largest oil service group.

Mr Jim Woods, Baker Hughes chief executive, says the merger enabled the compa-

nies to generate \$100m cost reductions. Mr Woods is optimistic that the industry will gradually strengthen in the coming years, and expects the international rig count to rise from 1,900 now to about 2,400 in two years, with most of the improvement coming from outside of the US. There is also some improvement in the type of work on offer, with an upturn in deeper drilling on and offshore. Offshore drilling has service requirements about four to five times greater than typical onshore costs.

Some companies have been successful offering new services that save operators money. Eastman Christensen, formed in 1986 from a merger of Norton Christensen and Eastman Whipstock, has successfully marketed a package of steerable drilling equipment with electronic gear that locate the drill-bit accurately during operations. Older systems typically required periodic hauling up of drill strings, which can

stretch for miles, to take well readings.

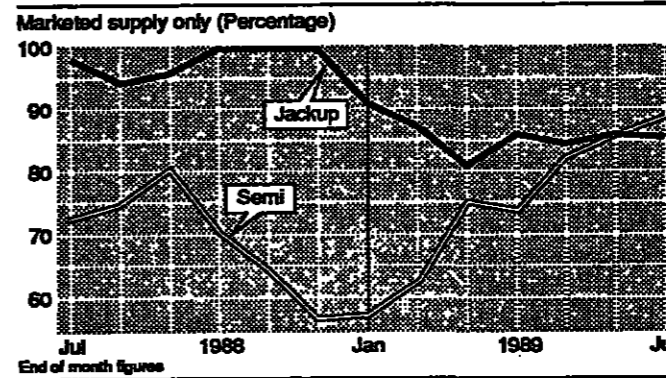
But the story has not just been one of scaling back and retrenchment. Pearson, the publishing and industrial group which owns the Financial Times, has taken advantage of the cheap prices of companies on offer to build up a substantial position in the industry through its Camco subsidiary. Camco capped off a string of eight acquisitions in five years last year with the \$315m purchase from TRW of Reda Pump, an industry leader in downhole submersible motors and pumps.

Coming from practically nowhere, Pearson has put together a substantial force in the services business, ranking seventh internationally in terms of overall revenues. The Pearson strategy has been to concentrate on the higher technology end of the business, where it can command a substantial market presence for individual products.

The group is betting not only on a gradual, if slow, recovery of the industry, but also on a trend towards deeper, hotter, and more corrosive drilling which will make use of more of its products and services.

Steven Butler

North sea mobile rig fleet utilisation



David Tudball

ENERGY FOR TOMORROW. THE CHALLENGE OF TODAY.

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OFFSHORE OIL 6

SAFETY

Spotlight on an unenviable record

THE world's worst oil disaster involving 167 deaths and the destruction of the Piper Alpha platform in the UK North Sea on July 6 last year has thrown an intense spotlight on offshore safety. At the same time a succession of further incidents and accidents since the disaster has entailed an additional significant loss of production if not life.

Although in some cases emergency procedures and shutdowns have worked as planned, curtailing damage and injury as they are meant to, the drastic deterioration in the UK Continental Shelf accident record during the past year has posed a question mark over the whole issue of safety in a maturing offshore

province. A marathon public inquiry into the Piper disaster is still continuing in Aberdeen, albeit adjourned until the middle of this month for the current Offshore Europe Conference and Exhibition. The two-part inquiry has many weeks to run yet. However, response by both the Government and the oil and gas industry has been under way in various forms ever since Piper.

New measures already introduced or proposed by the Department of Energy in the light of Piper investigations include:

■ statutory requirements on stricter regulation of permit to work systems offshore - serious shortcomings on Piper

have been highlighted as potentially central to the initial gas leak;

■ installation of platform level emergency shutdown valves (ESVs) on pipelines - venting back of large quantities of hydrocarbons in pipelines connecting Piper with other installations is thought to have fuelled the inferno that developed some time after the initial explosion;

■ changes to regulations to increase lifeboat and life-raft capacity, to protect evacuation routes and muster stations, to provide escape ways to the sea, and to improve life-jackets and immersion suits, alarm and public address systems and communications;

■ instructions to carry out regular checks on life-raft launch mechanisms and new measures on first aid equipment.

Regulations have also been introduced to require elected safety committees offshore, although not through unions as long demanded by union leaders. New project approvals continue to emerge but on the basis that any further recommendations from the Piper inquiry will eventually have to be complied with.

Here the industry is clearly having to make a judgment on what is likely and what is not. Continued plans for large single platforms including accommodation, processing and drilling on one structure indicate there is little expectation of separate quarters platforms being widely required. The BP Miller platform, approved after some delay in the wake of Piper, is such an integrated platform and plans for Piper Bravo are along these lines.

However, design changes including further blast and fire protection, for instance, are already well under way and added impetus has been given to the trend towards more unmanned or minimal facilities platforms. More than 2,000 tonnes of steel was added to the Miller platform "topsides" section to contain any blast within a module and some £15m of extra safety features were added to the Amerada Hess Ivanhoe/Rob Roy floating production system even when conversion work was 80 per cent complete.

Further work upgrading safety provisions is under way on Shell/Eso's Southern North Sea gas installations. There has also been some recognition from the industry that corporate emphasis on cost reductions to maximise production could distract from safety awareness.

As well as Piper, a subsequent blow-out on the Ocean Odyssey drilling rig, which killed one man, has prompted a fresh look at problems of drilling in high pressure and high temperature areas. Here the industry is beginning to come

up with new proposals in response to Government pressure to tighten procedures.

Criticism continues, however, particularly from trade unions, that both the Government and industry response to Piper and other accidents remains inadequate and that the Piper inquiry is not wide ranging enough. Demands for the Department of Energy's safety role to be removed to the Health and Safety Executive have been frequent and this issue will clearly have to be addressed if the department is eventually dismantled.

There have been claims of a retreat by the department on requiring seabed level emergency shutdown valves on pipelines, a claim it strongly denies. Certainly some are likely to be required and some have already gone in. But industry's reluctance to embark on widespread installation of technology claimed to be still very uncertain has been obvious. Present plans of operators such as BP and Shell for such valves appear to be fairly limited.

Further Government measures are already in the offing - on risk analysis the Energy Department is planning to introduce a requirement for safety assessments.

Many other important issues have emerged and remain to be dealt with by the Piper inquiry - ranging from continued serious shortages of Energy Department safety inspectors to the basic design philosophy of emergency vessels like Occidental's Tharos which was able to do little on the disaster night.

Perhaps one of the most interesting and fundamental is the issue of how to deal with a situation where both lifeboat and helicopter evacuation from a platform prove impossible. It is clear from the Piper inquiry that little work or progress has been made on this, although Energy Department director of safety Mr Jim Petrie conceded in evidence last month that it was the "greatest priority".

David Tudball

THE SINGLE MARKET

Battle-lines drawn

BRITISH civil servants, oil industry executives and Brussels bureaucrats will be engaged in a long tussle for the rest of this year about the implications for the oil industry of the "1992" directives for the breaking down of internal barriers to the free market.

The main idea behind the initiative from the European Commission in Brussels was to set a firm date (1992) by which the free market should be extended to the parts of the member countries' economies that competition had not reached. These were largely sectors of traditional public procurement like telecommunications. Throughout the common market, state ownership in these big industries continues to be used to further nationalistic commercial aims.

The inclusion of the oil and gas exploration and production industry was therefore controversial from the start. It is dominated by multinationals which compete strongly against each other and, therefore, are presumed to have an interest in letting contracts for engineering and construction projects at keen prices through the widest possible tendering.

That, at least, was the argument of the UK Government earlier this year when it pressed, apparently with some success, for the offshore oil and gas sector to be excluded from the 1992 regime. Other countries were not so sure, partly for the simple political reason that 70 per cent of EC procurement in this sector is for projects in British waters, so any benefits from bending the rules flowed mainly to British companies at the expense of rivals in continental Europe.

The other reason for wanting the sector to be included was that there is a strong *prima facie* case that the UK Government has twisted the arms of oil companies to "buy British," with discreet hints or threats that they would not be favoured in future licensing rounds if they are awkward.

The oil companies, meanwhile, have been in an ambiguous position. On the one hand, they would prefer free competition and would rather not offend the EC commissioners. On the other hand the UK Government continues to wield strong powers in relation to licences, the tax regime, safety regulations and other matters. Then the oil companies fear that compliance with the rules laid down by the Brussels bureaucracy could be onerous, time-consuming and perhaps costly if it led to delays while appeals from unsuccessful tenders were processed.

These were among the reasons why it seemed possible that the offshore sector would

be excluded when the 1992 proposals went from Brussels to the European Parliament on May 25. However on that day, the British representatives were absent because of Euro-elections back home, so the exclusion was not agreed.

Since then the Brussels Commission has been re-drafting the proposals to take account of some of the objections. A provisional version is expected to be circulated for comment within three months.

The UK Government's continued position is that it wants the sector to be excluded from the new rules. Behind the scenes, however, it is trying to ensure that the rules would not be so bureaucratic or onerous as to slow up development of the UK North Sea fields.

After all, it is difficult to argue even to British auditors, that with more than 80 per cent of the domestic market and 15 years' experience, the UK offshore supplies industry is a "fledgling" requiring any special help.

The industry itself replies, with some justice, that the competition it is being asked to meet is not fair and even, but covertly subsidised. How, it will say, can it compete with Italian, Spanish or French producers which have access to extra cheap supplies of steel or cheap labour? But the whole purpose of the 1992 exercise is to eliminate such distortions.

The "stickiness" of these markets will no doubt be open to debate, and more likely to some political horse trading. Nevertheless the final rules will have the status of law which member countries must abide by.

The industry and the UK government therefore have a strong interest in ensuring that it operates smoothly and does not compromise national safety standards. Special safety requirements might, of course be used as a way of giving preference to domestic suppliers. But on the other hand general EC standards might not be applicable equally to North Sea platforms and to installations in less hostile Mediterranean waters. A method of adding to a common standard in a way which is perceived to be fair must therefore be found.

Norway, which has had a strong policy of favouring its own suppliers, would not be directly affected by the new regime in Europe, but if the European industry is forced to dismantle internal barriers, there will be strong political temptations to erect external protectionist walls, if only so that they can be dismantled in future bargaining. That, however is another battle.

Max Wilkinson

ENVIRONMENT

Public anger rapidly coming to a head

OFF the southern coast of England, in a bay overlooked by the seaside resort of Bournemouth, BP found quite a lot of oil earlier this year - hundreds of millions of barrels - in the offshore extension to Wytch Farm, Britain's largest onshore oilfield.

Within a few years, without doubt, an oil platform, or some similar structure, will be built in the shallow waters of the bay, and remain for 20 or so years while the field is drained, all the while interrupting the once unobstructed view of the sea, and the Purbeck range to the south-west.

BP has not yet announced any plans, nor even any reserve estimates, but in Bournemouth and the unspoilt nature reserves that surround this famous holiday spot, the need for a big structure to produce oil, and even the theoretical danger of severe pollution, is understood by local community authorities, tourism officials and conservationists.

Even so, on a recent trip to the area, it was hard to detect any serious opposition - only hope and confidence that BP will continue consulting with the community to minimise any impact. Everyone seemed to accept that a project of that scale was too important for Britain to be halted, even though the community stood to gain little directly.

Yet across the Atlantic, the entire US population seems up in arms and wants to prevent the oil industry from ever again marring with a drill-bit the ocean floor that lies under hundreds of feet of water, often nearest beaches.

Oil companies have individually paid tens (some hundreds) of millions of dollars to purchase federal leases off the Atlantic coast, off the coast of California, and near Alaska. Yet Congress, under pressure from local environmental groups, is hastily denying the US Interior Department funds that will enable the government to play its part so the oil companies will be able to drill those tracts, as they were promised (The Gulf of Mexico is spared).

It is easy to argue and probably true that US public opinion, and the politicians who speak for it, are being unrealistic both about the actual record of the offshore oil industry and America's energy needs. In July the US imported more than half of its oil supplies for the first time since 1977, and the tankers that bring in this oil cause vastly more pollution than does offshore exploration and production.

A 1985 study by the US National Academy of Sciences found that tanker accidents account for 45 per cent of oil in the sea, compared with just 2 per cent from offshore production (36 per cent comes from municipal and industrial waste, 3 per cent from the atmosphere, and 8 per cent

from natural sources, such as seepage.)

Yet rather than blaming public ignorance, it may be more pertinent to ask why a huge, and apparently powerful industry, has failed utterly to present its case to the public, and why it is detested.

Of course, the Exxon Valdez tanker disaster, in which 261,965 barrels of oil were spilled into the Prince William Sound off Alaska in March, brought public hysteria about the oil industry to a head. The industry collectively has been left in the untenable position of either denying the ultimate seriousness of the accident, or admitting that it grossly miscalculated the potential threat caused by oil spills. It has in effect opted for the latter, activating emergency task forces to study and improve tanker safety and oil-spill response capability.

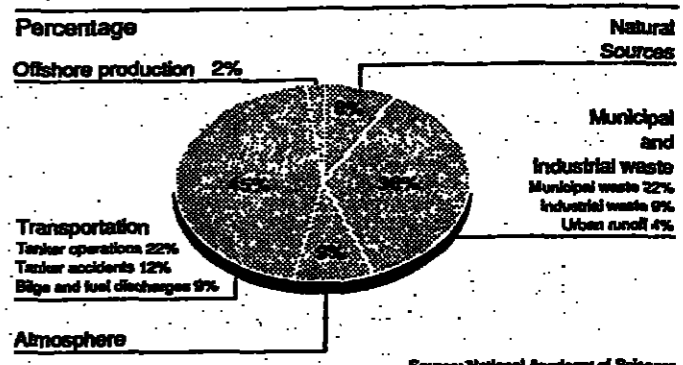
because the oil that we don't produce in that field will be taken by tanker into California. And they concede that," says Mr Galvin.

Following a series of three serious blowouts in 1969 and 1973, including the Santa Barbara blowout in California, the federal government tightened regulations for offshore drilling sharply, and the result is that since 1970 there have been only 10 production-related spills of more than 1,000 barrels (the biggest less than 20,000 barrels), according to the US Minerals Management Service, and none comes from losing control of a well (Most were caused by damaged pipelines.)

None of the spills, including the Santa Barbara blowout which was the biggest in US history, have caused any identifiable permanent environmental damage.

Mr Jack Little, Shell Oil vice

Sources of oil in the World's seas



Source: National Academy of Sciences

But the hostility to the oil industry predates the disaster, which only served to heighten the pitch of public anger.

"The image of the oil industry is terrible," says Mr Richard Stegemeier, chairman and chief executive of Unocal. "We've taken the attitude that if we produce a quality product at a good price the image would take care of itself."

The resulting pressure for extreme action on environmental issues has deeply distressed many in the industry, who are generally better technicians and managers than they are politicians (and whose basic ideas about the environment probably differ little from those of the broad public). "They (government officials) have the ability to just keep taking you in circles," says Mr Raymond Galvin, senior vice president at Chevron.

Chevron's \$2bn development at Point Arguello off the California coast was staffed up and ready to start production in early August when the State revoked permission to transport oil in tankers from a nearby terminal (there is no pipeline from the terminal). County officials had earlier given that permission, but the state decided it wanted Chevron to see if it could find another way to market the oil and therefore revoke the permission to transport the oil by tanker.

"It's a crazy world we live in

president, is hopeful that the one year offshore drilling moratoria now going through the US Congress will be lifted following the report of a special presidential commission examining the question. Others are less optimistic.

"We've got a big fight on our hands to keep these areas open," says Mr Bill Sears, who heads BP Exploration's offshore business unit in the US.

"We're on an absolute collision course between energy and the environment," says Mr Stegemeier. "We have the most promising outer continental shelf areas for gas development in moratoria." And gas, he says, is gradually emerging as the environmentally friendly fuel of choice.

What distresses many in the industry is the apparent lack of coherence, the lack of any sensible and consistent energy policy based on an assessment of energy needs, environmental priorities, and the cost of protecting the environment.

Mr Stegemeier believes that any solution will have to stress conservation. But so far he and others have been banging on an empty drum. Any sensible energy policy is almost certain to hurt the oil companies in some ways, as it may help in others. Yet as one Chevron official said: "We don't have a national energy policy and it is going to hurt this nation."

Steven Butler

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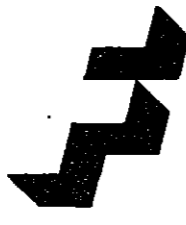
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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday September 5 1989

Adia in Swiss services merger

By John Wicks in Zurich

ADIA, the world's second largest employment agency, is to merge with fellow Swiss company Inspectorate International...

The transaction marks a further development in the reshuffling of the business interests of the influential Swiss industrialist Mr Werner Rey.

Only last week, Omni announced the purchase from Inspectorate of a shareholding exceeding 80 per cent in Harpener, the German property and holding company...

The merger transaction involves a split of Adia bearer shares from SF200 to SF100 nominal value, the conversion of registered shares into bearer shares and a one-for-one rights issue...

Inspectorate International, of Berne, had 1988 turnover of SF2.47bn. Its main activities are in the field of computer leasing, quality inspection and security services...

One benefit of the merger is seen to lie in its "uniting the know-how of two largely complementary management teams."

Although final details on the planned merger will not be released until the end of this month, it is known that Mr Rey's interest in the new company will be reduced.

Details, Page 20

Bowater offers £382m for Norton Opax

By Andrew Hill in London

BOWATER Industries, the packaging and industrial products group, yesterday launched a £382m (£800m) hostile bid for Norton Opax...

because Norton has made a bid which isn't in the interests of its shareholders.

He said the Bowater offer would not be increased unless a rival offer emerged.

Bowater bought Norton shares in the market and now speaks for 29.99 per cent of the votes in the company...

Mr David Lyon, Bowater's chief executive, said yesterday: "We believe it's important to stand up and be counted at this time."

Norton struck back last night by obtaining a court order forbidding one of Bowater's advisers, Bankers Trust International...

Yesterday, the packaging group bought £22m more shares in the market, increasing its holding to 31 per cent of the ordinary shares.

Bowater also yesterday announced interim results for the first half of 1989, with pre-tax profits up 21 per cent to £26.5m (£30.5m).

Earnings per share rose from 17.9p to 21.5p and Bowater declared an interim dividend of 8.5p per share against 7p.

Norton shareholders accepting the Bowater offer would receive three new Bowater 7.75 per cent convertible cumulative preference shares and 600p in cash for every four Norton ordinary shares.

Bowater shares rose 6p to 501p yesterday, while Norton's share price, which had increased sharply on Friday on rumours of a Bowater offer, was up from 191p to 221p.

De La Rue shares slipped 16p to 357p.

When ploughshares turned into bayonets

Andrew Hill reports on how Bowater's hostile bid has transformed Norton Opax from predator into prey

In January, after Bowater Industries had surprised the City by spending about £70m (£110m) on a stake in Norton Opax...

That explains why the first bayonet thrusts of Bowater's bid are directed at Norton's management and the logic (or otherwise) of its offer for De La Rue.

But Bowater watchers will also be interested in the way in which this latest move fits into the packaging group's own developing strategy.

Six years ago, as Bowater Corporation, the company relied on pulp, paper and newsprint. Damaged by dependence on the cyclical industries, Bowater finally gave bid speculation the slip in 1984...

Yesterday, with bugles blaring, the packaging and industrial products company thrust several bayonets into Norton, transformed within two weeks from predator - in its hostile bid for bank-note printer De La Rue - to prey.

Initially hailed by observers, the demerger failed to produce the promised benefits for Bowater Industries and growth was sluggish.

In 1986, fed up with capital intensive, cyclical investments, the group sold its half-share in Bowater Scott, to its partner Scott Paper of the US...

Those deals heralded a change in direction for Bowater and the installation of a new management team led by Mr Norman Ireland, formerly BTR's finance director, as chairman, and Mr Lyon, former managing director

of Redland, the building materials company.

An £89m rights issue was swiftly followed by the purchase of Rexham Corporation of the US, a specialist producer of cartons, film, labels and flexible packaging...

Underperforming subsidiaries and peripheral businesses - such as the freight interests - were sold, raising more than £50m between the middle and end of last year.

In that respect, January's purchase of a stake in Norton from the omnipresent Mr Robert Maxwell (also a key De La Rue shareholder), must have seemed logical to Bowater's management.

Mr Lyon said yesterday: "We believed Norton was basically a series of small, strong businesses with good shares of good markets. We believed these companies would benefit from a closer association with us, improving the quality of our print and packaging core business."

As a full bid, analysts believe the strategy has a more pleasing prospect than the takeover in product lines is fairly narrow.

Some 45 per cent of Bowater's print and packaging division comes from printing, but most of the print operations aim to add value to packaging. The cheques which Bowater prints are company cheques not personal cheques (like Norton's).

Book printing and publishing is so far away from the core of Bowater's business that it could be sold.

But Bowater argues that its business form and cheque-printing network could distribute Norton products, while its position in the Far East and Australasia links with Norton's aim of developing a marketing platform in the area.

Norton is still concentrating its attentions on attack (of De La Rue) rather than defence (against Bowater), but the market seemed resolved yesterday that its De La Rue bid was dead in the water.

The banknote-printer's shares slipped 16p to 357p, despite an academic increase in the value of the Norton offer to 401p a share.

The chances of Mr Hanwell and Mr Lyon making up seem remote. They have hardly seen eye to eye since Bowater bought its Norton stake and if the result of the shareholder meeting goes against Mr Hanwell he seems unlikely to soften his reaction to Bowater's bugle and bayonet approach.

When the two met last Friday to discuss the De La Rue bid, the meeting was "certainly amicable and definitely constructive" (according to Norton) and "informative" (according to Bowater). The possibility of a bid for Norton did not come up.

"It was an excellent meeting, very constructive - but obviously they're extremely good at acting," remarked a terse Mr Hanwell yesterday.



David Lyon (left) and Norman Ireland, leaders of management team: keen to expand Bowater's printing interests

business that it could be sold. But Bowater argues that its business form and cheque-printing network could distribute Norton products, while its position in the Far East and Australasia links with Norton's aim of developing a marketing platform in the area.

remote. They have hardly seen eye to eye since Bowater bought its Norton stake and if the result of the shareholder meeting goes against Mr Hanwell he seems unlikely to soften his reaction to Bowater's bugle and bayonet approach.

Nomura invites players to pay \$1.26m per shot at Wentworth

By Paul Cheswright in London

WENTWORTH, not quite but nearly the most hallowed of British golf clubs, comprising 800 acres in the smart suburb of Surrey, is being split up.

For £200,000 (£1.26m) the rich investor, with golf on his mind and visions of a property play at the back of it, is being offered the chance to buy 1 per cent of the Wentworth equity.

What the club members think of all this is not clear. Their social life, however, should continue its even, if expensive, tone.

Mr Willie Bauer, once managing director of the plush Savoy Hotel, took over the running of the Wentworth clubhouse last Friday.

Wentworth. If this comes off - and Nomura is discreet about the chances, not venturing beyond "some indications of acceptance" and "some Japanese acceptance will take place" - then Chelsfield will have orchestrated a neat deal for itself.

Wentworth was only worth £17.7m a year ago when AMEC, the construction and property group, sold it to Chelsfield and Benlox Holdings. By the end of the year Benlox had sold its 40 per cent stake to Chelsfield for £12.5m.

So that left Chelsfield, controlled by Mr Edith Bernerd, in sole control of expanding the club from two to three courses, building a new clubhouse and providing the possibility of development on 100 spare acres.

Now, as American, British, Hong Kong, Japanese and Swedish investors look at Nomura's offer document, Mr Bernerd can contemplate getting his money back while still controlling profits from what will be a UK institution with foreign leaving.

Eagle Trust chief brings in allies

By Philip Coggan in London

THREE NEW directors have been appointed to the board of Eagle Trust, the UK industrial holding company which is the subject of a Serious Fraud Office investigation.

The move appears to give Mr Malcolm Stockdale, the chairman of Eagle Trust and of the US group Iroquois Brands, boardroom control.

In a board meeting on Friday night it was agreed, that Mr Stockdale's suggestion, that Mr Antony Theodorou, vice-chairman of Iroquois, Mr Malcolm Lovett, a director of Iroquois and Mr Norman Ricketts, a Bristol-based businessman be appointed to the board.

Together with Mr Bob Garrison, Iroquois' chief executive and Mr Hamish Janson, who regularly supports Mr Stockdale, the changes are likely to give Mr Stockdale six votes on the 10-man board.

Mr Ricketts, a former banker, said yesterday: "I would not have accepted the appointment had I not felt confident of what can be accomplished through Mr Stockdale's dynamic and incisive ability to achieve results."

appointments as a further potential obstacle. Meanwhile, reaction continued to Mr John Ferriday's reported statement that Eagle funds were used in 1987 to meet the commitments of sub-underwriters in an Eagle rights issue.

Mr Ferriday's explanation made no mention of Anser General Investments, a Panamanian registered company, which according to Swiss Bank Corporation, the organisers of the rights issue, gave instructions for £13.5m to be paid, mainly to meet Mr Ferriday's sub-underwriting commitments.

A spokesman for Peat Marwick the auditors which signed Eagle Trust's 1987 accounts, said: "We have no evidence of any monies being issued to support the underwriting. We carried out an investigation but this did not shed any further light on the subject. However, the 1988 audit remains unsigned and we are still investigating the flow of funds during 1988."



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Leadership ambitions drive Peugeot

France's Peugeot group might not have moved heaven, but it has shifted a huge amount of earth and even a river to bring into production its new 605 range of executive saloons announced today.

Investors stopped to take in the view from the higher slopes of the world's equity markets last week and share prices made very little progress in one of the steadiest weeks of the year.

The summer's fine weather made this year's harvest one of the easiest on record. In all but a few parts of the country the grain is safely gathered in.

Grand Metropolitan is expected to announce this week that it is selling either all or most of its Mecca and William Hill betting shops to Brent Walker, the drinks, leisure and property company headed by Mr George Walker (left).

1,500 outlets in the UK, estimated to be have a £600m (£942m) price tag. It is understood that Mr Bob Greene, the former head of Mecca Bookmakers would like to buy some of them.

The UK accounting profession has been a helpless bystander as companies have taken advantage of accounting loopholes to manage their reported profits.

The proposed leveraged buy-out of United Airlines through an Employee Stock Ownership Plan by a consortium of its main employees and British Airways looks like flying into a political backlash against this tax-efficient form of employee ownership.

It needs to be. At the end of next week, if Norton's shareholders approve the De La Rue offer, Bowater's bid will lapse.

Market Statistics

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INTERNATIONAL COMPANIES AND FINANCE

DETAILS OF ADIA-INSPECTORATE MERGER

Shares swap to create big Swiss services company

By John Wicks in Zurich and Our Financial Staff in London

THE MERGER announced yesterday between Adia, the Swiss temporary employment services group, and Inspectorate International, the Swiss inspection and employment services concern, will be executed through an exchange of shares.



Werner Rey, Adia and Inspectorate link

The swap plan has been approved by the boards of the two companies, which are linked indirectly to Mr Werner Rey's business interests.

The first stage of the proposed merger plan would involve a split of each of Adia's current bearer shares, which have a nominal value of SFr200, into two new Adia bearer shares with a nominal value of SFr100, a company spokesman said.

This would be followed by an elimination of Adia's current registered shares, which have a nominal value of SFr100, through an exchange of those shares for the new bearer shares.

The holder of one registered share would receive in exchange two of the new bearer shares with a nominal value of SFr100 against payment of SFr20. As a result, Adia would no longer have registered shares, only bearer shares.

The next stage would involve a capital increase, reserved exclusively for Adia

shareholders, in which each holder of one new bearer share with a nominal value of SFr100 would be offered one new bearer share at par value, or SFr100.

Owners of one existing Adia participation certificate (PC) of SFr20 nominal value would receive an additional certificate of the same nominal value on payment of SFr20.

This would be followed by a second capital increase aimed at accommodating the number of new Adia bearer shares and PCs that would have to be created to exchange Inspectorate

shares for Adia shares, a spokesman for both companies said.

These new Adia shares and PCs would then be offered to current holders of Inspectorate bearer shares and PCs. For Inspectorate shareholders, one SFr100 bearer share would entitle them to one new Adia bearer share, while one existing SFr20 Inspectorate PC would be exchangeable for a similar Adia certificate.

In both cases, no charge would be made. Inspectorate does not have registered shares.

In terms of the size of the future group, Adia is already expecting higher revenue than in 1988, its turnover having jumped by 32.2 per cent to SFr1,022m (\$955m) in the first half of 1989.

In the case of Inspectorate, 1989 figures are harder to estimate. The company is to sell Harpener, with annual turnover of some DM178m (\$89.3m), to Omni Holding. At the same time, the company is studying its position regarding Meridian International, the computer-leasing group, which does not seem to fit into future corporate strategy.

However, Mr Paternot says this will not necessarily mean divestment; one alternative is to find a "financial partner."

NEWS IN BRIEF

UAP and US concerns in joint venture

UNION DES Assurances de Paris (UAP), the French state-owned insurer, has agreed to set up a European joint venture with Kemper National Property, the US insurance group, and Casualty Companies, part of Kemper Corporation of Chicago, Reuter reports from Paris.

UAP said the company would market and service highly-protected risk (HPR) insurance in Europe. HPR insurance is offered to clients who already have a high level of protection against damage or loss to goods or property. HPR premiums reflect this protection.

The French company said Mr Jean Peyrelevalde, UAP's chairman, and Mr Gerald Mastman, Kemper's president, had signed the agreement yesterday in Monte-Carlo. It also said the two groups would work together outside Europe.

The Instituto Nacional de Industria (INI), Spain's state industrial holding, has agreed with Ercros, the country's largest fertiliser concern, to form a single Spanish fertiliser producer to compete with European rivals.

INI said it had agreed to sell 80 per cent of its fertiliser company, Empresa Nacional de Fertilisantes, to Ercros for Ptas 7,44bn (\$60.5m). INI retains 20 per cent. Ercros was formed by the merger of chemical group Union Explosivos Rio Tinto (ERT) and the Gros fertiliser company, both controlled by the holding company Grupo Torras.

VDO Adolf Schindling, the West German manufacturer of automobile instruments, said yesterday that group sales climbed 12.8 per cent to DM1,128m (\$656.5m) in the first half of 1989 from DM993m a year earlier.

Parent company sales rose 9.5 per cent to DM781m from DM713m. VDO said first-half net profit in the parent company was 1.2 per cent of sales. That would translate into earnings of DM8.4m. The company did not give any year-on-year figures.

Most of the sales increase came from VDO's foreign subsidiary.

Esops face the day of reckoning

Janet Bush on moves to deprive leveraged schemes of tax breaks

THE proposed leveraged buy-out of United Airlines through an Employee Stock Ownership Plan by a consortium of its management, employees and British Airways comes at the start of a political backlash against this tax-efficient form of employee ownership.

Under the terms of the \$6.8bn leveraged bid unveiled late last week, British Airways would take a 15 per cent stake, 10 per cent would go to management and the remaining 75 per cent would be owned by its employees. If the bid succeeds, United Airlines will be the largest US company ever to be controlled by its employees.

The US Transportation Department has voiced its concern about highly-leveraged bids for airlines after the \$3.6bn buy-out of Northwest Airlines earlier this year and the Bush Administration has indicated that it may take a harder line against leveraged buy-outs of firms.

The Government is likely to look closely at the consortium proposal on the grounds of the size of leverage, the slice of foreign ownership and the use of an Esop.

Despite discomfort with some uses of Esops, US analysts felt that, given a choice between the hostile bid by Mr Marvin Davis, the California investor, and a buy-out favoured by the current management and including employees in the new ownership, the Government would tend to prefer the latter.

Since the early 1970s Esops have been the darling of Congress, which saw them as a tool of "people's capitalism" and "workplace democracy" which would increase the commitment of employees to their companies and so improve corporate performance.

With this in mind, Congress has passed more than a dozen laws since 1974 encouraging companies to adopt schemes that would spread employee share ownership through tax incentives.

However, the increasing popularity of leveraged Esops and the use of plans as a highly effective takeover defence have started turning political sentiment around.

Esops have always attracted ambiguity. To some, they have proved a highly effective way of motivating workforces and

spreading capital ownership. To others, they have evolved into no more than a way of dodging corporate taxation and have even been used by companies as an excuse for cutting other kinds of employee benefits such as pension plans.

More recently, their proven success as a takeover defence has both encouraged numerous blue-chip companies such as Procter & Gamble, Texaco and General Mills to adopt them and raised the suspicions of Congress.

Politicians increasingly argue that the Esop has

typically 1% percentage points below a company's normal borrowing costs.

It is this provision that has helped transform the Esop from a democratic tool to encourage employee ownership into a powerful component of corporate finance and so attracted opprobrium from Capitol Hill, already up in arms about leveraged takeovers.

In June, Representative Dan Rostenkowski, chairman of the powerful House Ways and Means Committee, introduced a bill that would exclude the 80

\$14.8m in 1987 to \$41m in the year ending February 29, 1988. At the same time, customer complaints have dropped sharply.

However, Esop borrowing has exploded in the last six months or so. In 1988, companies borrowed a record \$6.5bn to fund Esops. This May, the Esop loan business stood at an annualised \$18bn. According to Mr Corey Rosen, director of the National Centre for Employee Ownership in Oakland, California, public company Esop borrowings in the first quarter of this year exceeded total Esop borrowings over the last 15 years.

This phenomenon can be traced to the successful defence by Polaroid against a hostile takeover bid by Shamrock Holdings.

Polaroid expanded its Esop last July to give its employees a 14 per cent stake, expressly to fend off the Shamrock bid. Shamrock appealed but failed to convince a Delaware judge of its argument that employees tended to vote with the existing manager. Shamrock conceded defeat shortly after that decision.

After that decision, Procter & Gamble set up a \$1bn Esop, among numerous plans adopted as an addition to companies' anti-takeover arsenals.

A study by Analysis Group, a Massachusetts consultant, gives some support to the argument that defensive Esops are bad for shareholders. Of 21 companies creating or expanding Esops since the Polaroid decision in January, the stock prices of 11 declined in the two days after the adoption of the plan was announced.

The possibility of legislation in Congress stripping companies and lenders of some of the most important tax breaks could dampen the current stampede into Esops, but their usefulness as a defence against hostile takeover will remain.

Since the early 1970s Esops have been the darling of Congress, which has seen them as a tool of "people's capitalism" . . . but politicians increasingly argue that the Esop has become no more than another weapon in the anti-takeover arsenal

become no more than another weapon in the anti-takeover arsenal, helping entrenched managements to escape the rigours of a hostile bid which would ensure increased value for shareholders.

An Esop borrows from a qualified lender such as a bank or insurance company, the debt being secured by the parent company, and the proceeds of the loan are then used to buy the company's stock. The shares are put in a trust which secures the loan.

The Esop then repays the loan with the employer's annual contributions to the plan. As the employer is released from securing the loan, shares are allocated to employees.

An Esop, ultimately an employee benefit plan, has the immediate effect of giving the employer an infusion of capital. In effect, a company places a portion of its stock in friendly hands and at the same time enjoys the advantage of borrowing at a cheaper rate than normal.

The most significant tax break, now under fire from Congress, is that commercial banks and other corporate lenders can exclude from tax 50 per cent of the interest earned when an Esop borrows to buy stock from an employer. The employer, in turn, can borrow funds at a rate which is

per cent tax break for lenders and was intended to crack down on corporations that the Committee argues are adopting Esops purely to attract tax advantages without necessarily providing increased benefits for their employees.

Esops have evolved a great deal since their inception. The first Esop was in 1957 when Mr Louis Kelso, a San Francisco attorney now in his 70s and acknowledged inventor of the technique, helped employees to buy out the owner of their California newspaper.

Until recently, Esops had grown at a fairly steady rate of around 800 new plans a year, or another 1m employees. This growth can be traced to the combination of tax incentives and the proven success of companies such as Avis, the car rental firm, which was bought by its employees through a \$1.75bn Esop in 1987. Its pre-tax profits have increased from

RECENT LEADING CORPORATION ESOPS			
Company	1987 sales (\$m)	Employees	% held by Esop
Time Inc	4183.5	20,000	5
J.C.Penney	15322.0	181,000	20
Lockheed	11370.0	98,300	17
Tribune Co.	2160.0	14,500	10
Procter & Gamble	17000.0	73,500	20
Federal Mogul	1875.4	14,383	12
Polaroid	1783.0	13,662	14
PPG Industries	5182.5	36,800	20
ITT	8551.0	120,000	11

Source: New York Industrial Co-operation Council

Miller & Santhouse in bid talks

By John Thornhill in London

HECTIC stock market speculation yesterday forced Miller & Santhouse, the Liverpool-based optician, into announcing it was in talks which might lead to a bid at 185p per share. This would value the company at £14.5m (\$22.7m).

The announcement was preceded by a sharp rise in Miller & Santhouse's share price, which at one stage touched 185p before closing at 183p, up 23p on the day.

However, there was some fierce criticism in the City at the price at which Miller & Santhouse's management appeared to be prepared to sell

the business. Mr Mark Husson, a stores analyst at Morgan Stanley, said: "The price is a disgrace. The shareholders are getting a raw deal. The institutions which are sticking with the management are hoping they can turn it round not sell it off."

Miller & Santhouse runs about 100 opticians shops in the UK and seemed to have developed a highly successful retailing formula.

However, it was hit last year by the imposition of VAT on optical products, and pre-tax profits fell by 20 per cent to £400,000 in the second half of 1988. When this result was

announced in March, its shares plunged from 430p to 225p.

A further blow came earlier this year when free sight tests were abolished.

Analysts suggested that either Boots, the retail chemist, or fellow optician, Dollond and Aitchison, owned by Galahar, might be possible bidders, although the guesses tilted towards the latter as Boots was presumed to be pre-occupied with digesting its acquisition of Ward White.

The company was founded by Mr Maurice Miller and Mr Jeffrey Santhouse in 1976, and expanded rapidly in the optical market.

This announcement appears as a matter of record only.



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INTERNATIONAL COMPANIES AND FINANCE

TNT rises to record A\$226.6m net

By Chris Sherwell in Sydney

TNT, THE Australian-based international transport group, yesterday reported a modest 11.5 per cent rise in after-tax operating profits for the year to June, and depended on a lower tax charge to do it.

It showed a record net profit of A\$226.6m (US\$171.5m), compared with A\$202.3m a year earlier, on sales of A\$4.15bn, up just 3.5 per cent.

But at the pre-tax level, operating profits were actually weaker, falling to A\$276m from A\$295m.

On an equity accounted basis, which includes the results of the half-owned Ansett airline and aircraft leasing group, after-tax profit was A\$221.5m, up 7.2 per cent from the previous year's A\$206.5m.

The group said a higher Australian dollar "resulted in group revenue and profit figures which do not reflect the real net gains in local currencies over the previous year's operating results."

In particular it pointed to strong trading performances in Australia, the UK, Brazil, Italy and the US trucking divisions.

European operations, which TNT describes as its biggest single opportunity for growth in the 1990s, were said to have made a positive contribution to the results while absorbing the heavy costs associated with development of the group's overnight air express service.

TNT now has a total of eleven BAe 146 Quiet Trader

aircraft in operation, and services into Hungary have begun.

In Australasia, the group said it had benefited from Australia's buoyant economy and was in a strong position to meet any downturn.

New Zealand operations, after a difficult period, were now operating profitably.

But analysts said the results did not match the gains seen by Mayne Nickless, another transport group, or the improvement expected from Brambles, with which TNT is also compared.

They also pointed to a mis-conceived move on Poseidon, the resources group, and the troubles of Ansett, which has lost market share to Australian

Airlines and suffered from industrial disputes.

Ansett is half-owned with Mr Rupert Murdoch's News Corporation, and like its government-owned counterpart has its fleet grounded as a result of a pay dispute with domestic pilots.

Yesterday TNT acknowledged that the dispute would affect the profitability of all Australian aviation interests in the current year.

The dividend for the year of 15 cents per share, on capital increased by last November's one-for-five scrip issue, was partially franked to 15 per cent for local tax purposes and represented a payout of A\$76m compared with A\$63m the previous year.

Cyclone claims deepen FAI fall

By Chris Sherwell

PROFITS HAVE been slashed by almost two thirds at FAI Insurance, the Australian general insurance group formerly run by the late Mr Larry Adler and now headed by his son, Mr Rodney Adler.

The reversal left the group with net profits of A\$80.04m (US\$45.74m) for the year to June, down from A\$171m. Sales rose to A\$632m from A\$492m, but other revenues weakened to A\$1.57bn from A\$1.75bn.

Although earnings per share were down to 27.1 cents from 71.3 cents, directors declared a final dividend of 4 cents, making a total of 14 cents for the year, including a 5 cent special dividend in June.

In a statement, Mr Adler said the results were "acceptable" in a year which saw high interest rates, a falling Australian stock market and cyclones on the country's east coast.

Investment write-offs "were of a once-off nature and do not affect the fabric of the company's earnings profile," he said.

On the change in strategy under his leadership, he said the rationalisation of FAI's investment portfolio and peripheral assets would continue "until the company is back to concentrating on its basic four areas of specialisation, those of insurance (general and life), stockbroking, financial advice and general

financing." Premium income net of reinsurance had reached a record A\$38m from A\$46m. Another A\$97m was collected through workers' compensation premiums.

In the current year an additional A\$70m would come from its new role as an underwriter of compulsory third party motor policies.

Total provisions for outstanding claims stand at A\$938m. The group also achieved an underwriting profit of A\$4.5m.

Mr Adler said the group remained "extremely liquid" and held cash and bank bills exceeding A\$400m. FAI had also fully hedged its Swiss franc borrowings.

Lo Yuk Sui in Hooker Corp offer

MR LO Yuk Sui, a Hong Kong property magnate, is proposing to take control of Hooker Corporation, a financially troubled Australian property and retail company with US interests, AP-DJ reports from Sydney.

Mr Lo has outlined a preliminary plan to Hooker's bank creditors under which he is prepared to lend the company A\$100m (US\$79m) in working capital through his Richfield International Investments, a Hong Kong property company.

Richfield then would formulate a plan to restructure Hooker and submit it to Hooker's creditors by the end of November.

As part of that proposal, Richfield would acquire shares in Hooker and get options that eventually would give it at least 65 per cent of the company.

In a proposal sent to banks Richfield said its restructuring plan would provide for the orderly sale of some Hooker assets and for rescheduling of principal and interest that Hooker owes.

Richfield said it had experience in corporate rescues. Mr Lo heads several Hong Kong companies, including Regal Hotels, Pulling Investments, and Century City Holdings.

Early this year Mr Lo's companies acquired control of Airco, a US hotel concern, injecting funds and selling some assets in an attempt to revive Airco, which changed its name to Regal-Airco.

Richfield said it wanted to acquire Hooker "as a going concern in order to preserve asset values in Australia and in the US... otherwise many Hooker assets will be sold prematurely and at unfavourable prices."

Wardley James Capel Corporate Finance, a unit of Hongkong and Shanghai Banking Corporation, is advising Mr Lo on the proposed transaction. Mr William Beerworth, managing director of Wardley James Capel in Australia, said yesterday the initial response from banks was "very encouraging." He hoped to have a firm response by early next week.

Hooker shareholders, other creditors and courts also would have to approve the idea.

Richfield expects Hooker to provide security for the A\$100m loan. Some banks in July refused to lend Hooker more funds because they were not satisfied there was security to back additional loans. But Mr Beerworth said Richfield believed there were sufficient assets that were not already pledged to other creditors.

Hooker ran into financial problems earlier this year. In late July a group of its creditor banks abandoned a plan to keep the company afloat. They forced Hooker, which owes about A\$1.6bn, to turn itself over to a court-appointed provisional liquidator from Peat Marwick Hungerford, the accounting firm.

L.J. Hooker, the company's US subsidiary, subsequently filed for Chapter 11 bankruptcy protection. Included in the filings were Bonwit Teller and B. Altman, Hooker's largest retail chains.

Surging demand boosts Boral

By Chris Sherwell

BORAL, THE building materials group which is one of Australia's largest companies, yesterday announced its fifth scrip issue in six years after reporting a record operating profit of A\$301m (US\$228m) for the year to June, up 44.3 per cent.

Surging domestic demand and A\$500m-worth of acquisitions lifted sales by 31 per cent to A\$3.67bn, making it the group's 19th successive increase in revenue and earnings. Earnings per share were 42.2 Australian cents, up from 32.3 cents the previous year after allowing for last year's scrip and rights issues.

The latest scrip issue is a 10 per cent issue and will participate in the final dividend of 11 cents declared yesterday. This took the total

pay-out to 25 cents including a four cent special dividend made in June, which compared with 19.5 cents the previous year.

The figures showed that Australia continued to dominate the group's performance, in spite of its expansion to the US and Europe and to a lesser extent, Asia. More than A\$3bn of the total sales, or 83 per cent, were generated at home, as were A\$621m of the group's A\$594m profits before interest and tax.

Among the group's domestic operations, A\$1.1bn of sales, or about one-third, came from the construction materials sector. Building materials, including bricks, contributed another A\$240m.

Mr Bruce Keen, the group's managing director, said yesterday he was confident it could

weather an economic downturn in Australia because, although the housing sector had already slowed, the group had an 18-month order book for construction materials.

Profits from North America slithered 31 per cent to A\$86m, reflecting a highly competitive brick market and lower housing starts. The group acknowledged the result was "disappointing." European operations, principally in the UK and the Netherlands, improved.

The group said a rise in interest expenses (by 29 per cent to A\$66m) and depreciation (by 49 per cent to A\$122m) reflected its expansion and higher interest rates. The debt-to-equity ratio, at 53 per cent, was improved from 55 per cent.

Lefkochrysos to raise R300m through rights

LEFKOCHRYSOS, a newly established South African platinum mine, is to raise R300m (R108m) through a rights issue to expand its operations by 1992, writes Jim Jones.

The issue is scheduled for this year's fourth quarter and the company's name will be changed simultaneously to Berplats Mines Lefko, which has a mine near the western Transvaal town of Brits, was acquired by the Rand Mines group from its previous owners a year ago.

Platinum and diamond side aids 42% rise at JCI

By Jim Jones in Johannesburg

SUBSTANTIALLY higher platinum, diamond, chrome and coal revenues combined to lift the equity accounted earnings of Johannesburg Consolidated Investment (JCI), the South African mining house, by 43 per cent in the year to June.

The group's pre-tax profit, which simply includes dividends from associates, rose to R405.9m (US\$147m) from the previous year's R227.7m. Profits after tax and including the group's share of associates' retained earnings increased to R570.9m from R328.1m.

More than a third of the total equity accounted earnings came from platinum, largely from the investment in Rusten-

burg Platinum Mines where revenues grew strongly because of firmer nickel prices. Platinum contributed R199m while diamonds - largely investments in De Beers and its diamond marketing companies - lifted their contribution.

In Johannesburg yesterday Mr Vaughan Bray, a JCI director, pointed out that earnings from gold had risen to R24.5m from R21.7m in spite of losses by the Western Areas mine. JCI is providing bridging finance to cover the mine's operating losses and has no plans to close the mine.

JCI's equity accounted net earnings rose to R77.27 a share from R54.34.

This announcement appears as a matter of record only.

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- Total income grew by 15.5% to Dfl 4.9bn.
- At 30 June shareholder funds amounted to Dfl 3.5bn, Dfl 700m more than at the end of 1988.
- Barring unforeseen circumstances and exchange rate fluctuations profit and earnings per share for the full year are expected to show a similar rate of increase to the first half.

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Bankers Trust Company, London Agent Bank

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Toronto, Ontario, Canada, September 1989

Ford Credit Canada Limited

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For the interest period 31st August, 1989 to 30th November, 1989 the Notes will carry an interest rate of 8.45% per annum with a coupon amount of U.S. \$213.60 per U.S. \$100,000 Note, payable on 30th November, 1989.

Bankers Trust Company, London Agent Bank

Credit Commercial de France

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Toronto, Ontario, Canada, September 1989

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Bankers Trust Company, London Agent Bank

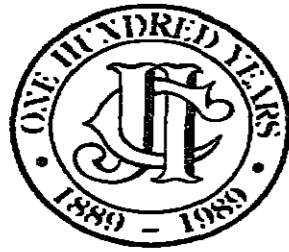
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(Incorporated in the Republic of South Africa - Reg. No. 01/00429/06)

Highlights from the Consolidated Financial Statements For the Year Ended 30 June 1989 (Unaudited)

	1989 Rm	1988 Rm
Profit before taxation	405,9	322,7
Attributable Earnings	363,4	287,0
Share of retained earnings of associated companies	206,3	113,7
Equity accounted earnings	569,7	400,7
Ordinary Dividends	162,2	129,0
Earnings per share		
- Attributable earnings	4 929 cents	3 892 cents
- Equity accounted earnings	7 727 cents	5 434 cents

The annual report and Chairman's review will be posted to members on or about 25 September 1989.
 A Final Dividend (No. 127) of 1 500 cents per share has been declared payable to shareholders registered on 29 September 1989. Date of payment will be 23 October 1989. (Currency conversion date 9 October 1989.)
 Holders of share warrants to bearer should attend to the terms of a notice to be published on or about 10 October 1989.

4 September 1989

The full text of the financial statements will be posted to shareholders and copies can be obtained from the London Secretaries, Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE.

INTERNATIONAL COMPANIES AND FINANCE

Melco spurns feudalism for globalisation

Ian Rodger on Mitsubishi's progress under the guidance of its president Moriya Shiki

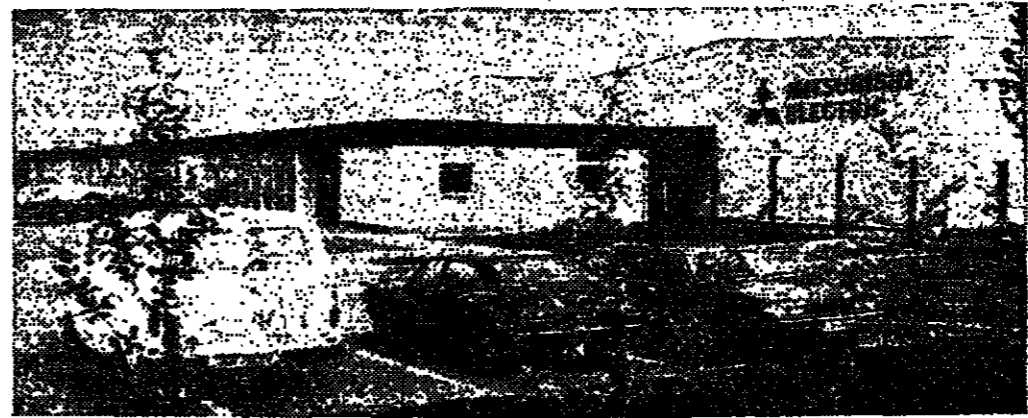
Anyone seeking to capture the mood of Japanese industry could do worse than talk to the leaders of Mitsubishi Electric (Melco), shares in which will begin trading on the International Stock Exchange in London this morning.

The sprawling, diversified Melco has the merit of being involved with some of the most glorious elements of Japanese industry - advanced consumer, industrial and military electronics - and some of the most dreary, such as heavy electrical machinery. As Japan's top producer of defence electronics and one of the big semiconductor makers, it has been in the thick of recent trade disputes with the US; and as a builder of nuclear reactors, it is, for the first time, feeling the sting of dissent at home.

The man presiding over this conglomerate is Mr Moriya Shiki, an engineer who joined Melco in 1947 but who still exudes the enthusiasm of a recruit. Mr Shiki is credited with carrying out something of a revolution at Melco since becoming president in 1985. Until then, the group was noted for its near-feudalistic behaviour, clinging to its old Mitsubishi *zaibatsu* contacts to win sales rather than being deferent to customers.

Melco then was conspicuously the least successful of the three mighty Japanese electrical groups. Hitachi's Y244bn (\$1.7bn) in consolidated pre-tax profits in the year to March 1987 was more than six times larger than Melco's Y38.7bn, while Toshiba's Y78bn was double that of Melco.

Mr Shiki has directed the group to concentrate on higher value-added products, especially in the information and communications industries; on increased importing of low-cost components for Japanese factories; and on the development of an overseas network of production centres. "Our all-round global marketing challenge is



Melco's VCR plant in Scotland, where it plans further expansion

to complete the construction of an efficient international manufacturing and sales network," he wrote in the group's annual report last year.

Melco now has four plants in the US making televisions, automotive parts and semiconductors, two factories in Scotland making televisions and video cassette recorders and other plants in Canada and Singapore. It has joint ventures making compressors for air conditioners in Thailand and for making light bulbs in Japan.

It has just announced plans to invest \$2.7m (\$13.7m) in an expansion of the Scottish VCR plant and is about to begin production of mobile telephones in France. A semiconductor plant in Europe is under study.

The results of this effort are beginning to show through. According to Mr Shiki, exports have declined from 20 per cent of sales in 1984 to 21 per cent last year, but overseas sales have been rising rapidly. On the *zaibatsu* front, sales to Mitsubishi group companies accounted for only 8.5 per cent of turnover last year and purchases from other group companies amounted to 5.7 per cent of total purchases. Also, by last year Melco had closed the profit gap a bit, achieving

Y131.6bn in pre-tax profits, against Hitachi's Y494.3bn and Toshiba's Y234.8bn.

In an interview at the group's offices in Tokyo's Marunouchi district, Mr Shiki talked about the group's problems and prospects.

He was particularly pleased with the group's progress overseas. Building a chip plant in North Carolina was a huge effort and the television and VCR plants in Scotland had come along rapidly.

He was less pleased about trade relations with the US. Melco was hoping that the signing last year of a US-Japan agreement on technology exchanges in the defence area would open the way for new sales growth. Until now, it has been able to sell its defence electronic products only in Japan because of a Japanese government prohibition on exports of military equipment. But in the wake of the recent row with the US over development of Japan's new FSX fighter aircraft, Mr Shiki has become pessimistic. "Although we want to make sophisticated products, will the US want us to do so?" he asked.

Mr Shiki seemed unwilling to give any ground on the current US complaints about the difficulty foreign producers

have getting their goods into Japanese distribution systems. The US is particularly upset about the distribution of consumer electrical goods because most sales are made in high-street shops affiliated with one of the big domestic manufacturers, including Melco.

"Less than 40 per cent of our sales go through these shops, and it is declining. The young people do not want to take them over from their parents. I think it would be counterproductive to put pressure on them to disappear. I do not have any intention of refusing foreign products, but if the public does not demand them, then these shops cannot sell them. The big, independent stores can take on imports, but not the small family shops."

He was also impressed by the US application of section 301 of last year's trade act to attack the Japanese Government's alleged preference for purchasing of domestically produced satellites.

"In terms of technology, we are approaching the top level. Our point is that users have various needs and producers have to meet them. If we have to import, that might constrain our Government's ability to meet its needs. It would also put a cap on technological

development."

The emergence of a strong anti-nuclear power movement in Japan in the past two years has also taken him by surprise. "The opposition movement is backed up by women's power. It is emotional and does not understand logic. It is a very difficult situation. Aside from nuclear, there are no other large sources of energy. We have no alternative but to explain this patiently. This is a new situation, especially for private-sector companies."

On the other hand, he is totally committed to the campaign to eliminate chlorofluorocarbons. Melco relies heavily on freon both in the manufacture of refrigerators and as a cleaning agent in the production of semiconductors. "Fortunately, our company has been investigating new ways of washing chips and we have recently announced a new method using ice particles. We intend to use it for our own manufacturing and others are asking us for the rights to use it. As for substitutes for freon in refrigerators, the problem is cost. For chips, we can fully substitute by 1991. As for our total usage, we can halve our dependence by 1988 and be rid of it by 1990."

Melco is expecting another year of strong profit growth, although not at the spectacular levels of the past two years. One reason is that semiconductor prices have come off the boil as production capacity has grown. However, Mr Shiki was optimistic that the cyclical excesses of the past would not be repeated.

"Four years ago, we suffered tremendously because of excessive competition. All manufacturers now are very cautious. Our view is that we should produce to match demand in the market. Instead, we are preparing for making new chips. I believe other top manufacturers are thinking in the same way, so we should be able to avoid the problems of the past."

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Sime Darby raises profits by 65% to 339m ringgit

By Lim Siong Hoon in Kuala Lumpur

SIME DARBY, Malaysia's largest listed company, has announced a record increase in its business for the year ended June, with a 25 per cent increase in turnover to 4.2bn ringgit (\$1.6bn). After-tax profit rose 65 per cent to 339.4m ringgit.

Palm oil and rubber, which fetched better prices, boosted the group's plantation division pre-tax profit by 39 per cent to 131m ringgit. But as a share of the group's overall pre-tax profit of 506.3m ringgit (against 308.3m ringgit in 1988), plantation's contribution fell to 26 per cent from 30 per cent. However, it remained the group's biggest business.

Within the group, investment and interest income showed the biggest rise, to 72.3m ringgit from 31.1m ringgit. Sime Darby said this was largely because of the dividend from its 7.4 per cent stake in Harrisons and Crosfield, acquired in June 1988.

Tractors Malaysia, a Sime subsidiary handling heavy

equipment and vehicles, was another big contributor. Profitability there leapt 76 per cent to 65m ringgit.

Of Sime's overseas operations, Hong Kong, at 80.4m ringgit against 60.1m ringgit, brought in the biggest amount - trading there is also mainly in vehicles and heavy equipment.

Singapore contributed 50.4m ringgit against 29.2m ringgit last time. The Philippines 13m ringgit compared with 16.2m ringgit; and Australia 4m ringgit against 2.4m ringgit.

The lower profit in the Philippines was attributed to a strike at its tyre factory.

The group's profit attributable to shareholders was 270.8m ringgit, up 78 per cent, while earnings per share were 21.6 cents compared with 14.5 cents last time. A final gross dividend of 13 cents, up from 10 cents, makes 17 cents for the year against 14 cents. The group is also proposing a bonus issue of one share for every two held.

Domestic demand boosts Sekisui

SEKISUI HOUSE, Japan's top prefabricated housebuilder, lifted unconsolidated pre-tax profits in the first half to July by 25.5 per cent to Y33.5bn (\$231m) due to vigorous domestic demand, AP-DJ reports from Tokyo.

Sales grew 14.5 per cent to Y406.8bn. Net earnings were Y31.7bn per share, up from Y24.5l.

Company officials traced the sales and earnings gains to

robust demand for new housing in Japan amid the sustained economic expansion. Though housing starts in the first half slipped below the year-earlier levels, they remained strong.

As the economy continues to expand, Sekisui House expects to do much better in the full year. It sees pre-tax earnings climbing to about Y70bn from Y54.8bn and net profits rising to Y33bn from Y24.02bn.

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In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period 6th September, 1989 to 6th December, 1989 the Notes will bear interest at the rate of 9 1/8% per annum.

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For the three months 31st August, 1989 to 30th November, 1989 the Notes will carry an interest rate of 9 1/8% per annum with a coupon amount of U.S. \$232.24. The relevant interest payment date will be 30th November, 1989.

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Bankers Trust Company, London Agent Bank

East River Savings Bank
 U.S. \$100,000,000 Collateralized Floating Rate Notes due August 1993

For the three months 31st August, 1989 to 30th November, 1989 the Notes will carry an interest rate of 9.05% per annum with an interest amount of U.S. \$7,287.64 per U.S. \$100,000 Note, payable on 30th November, 1989.

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National Australia Bank Limited
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Floating Rate/High Initial Spread Notes due 1993

For the six months 31st August, 1989 to 28th February, 1990 the Notes will carry an interest rate of 12 1/8% per annum with an interest amount of U.S. \$628.47 per U.S. \$100,000 Note.

Bankers Trust Company, London Agent Bank

INTERNATIONAL CAPITAL MARKETS

MCA convertible surprises traders

By Andrew Freeman

SALOMON BROTHERS surprised many market participants by launching a \$200m convertible Eurobond issue for MCA, the US entertainment company which includes Universal Studios among its interests.

The 10-year deal, callable after five years, carried an

INTERNATIONAL BONDS

Indicated coupon of 5% per cent and a conversion premium of 17 per cent. Final terms will be fixed on or before Thursday this week. There are so-called poison put options to protect investors against a hostile takeover.

Salomon said the launch had been precipitated when a pre-marketing effort resulted in news of the deal leaking to the wider market. An official said the bonds were trading at around 99 1/2 bid, but added that members of the small syndicate had been asked not to offer the paper below the par issue price.

On an otherwise quiet day as the US market rested for Labor Day, the MCA deal aroused considerable discussion. Syndicate officials said the pricing was extremely tight, a fact partly acknowledged by Salomon, which said the terms were tough to reflect the quality of the paper.

Other houses are understood

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for Sharp Corporation, MCA Inc, and Austrian Schillings.

Private placement. S Convertible. W With equity warrants. F Final terms. A Non-callable. B Coupon cut by 1/4% from indication. Yield to put 3.89% (indication 4.181%). C Coupon cut by 1/2% from indication. D Call at par after 5 years and annually thereafter. E First coupon 5 1/2%. Residual linked to Nikkei stock index.

MCA equity and claimed it was trading on a very high price-earnings ratio after a wave of takeover speculation. "If that speculation comes to nothing, this convertible will look even more expensive than it does now," said one syndicate official. Salomon conceded that there might be some downside on the stock, but reminded investors that the entertainment sector was high-risk, high-reward.

Elsewhere, in Austria, Oesterreichische Laenderbank launched a Sch.5bn seven-year deal for the National Bank of Hungary with an 8% per cent coupon, the second such deal for a foreign borrower. The first issue, brought by Creditanstalt for the Bank of Foreign Economic Affairs of the USSR, sold well and was trading yesterday at around 100.05 bid.

The Hungary bonds met a good reception, trading at 99.70 bid, comfortably inside fees

Cookson signs £400m financing agreement

By Stephen Fidler, Euromarkets Correspondent

COOKSON GROUP, the UK manufacturer of specialist industrial materials, said yesterday it had signed a £400m financing agreement with a group of 36 international banks, led by Barclays.

The facility, partly to consolidate the company's borrowings, consists of a £250m committed facility, with an interest margin on drawings of 0.15 percentage points, with undisclosed facility fees also payable.

The uncommitted tendered line of credit was increased to £400m from £300m, but borrowings under both facilities will not exceed £400m. There is an option to allow the company's US subsidiary same-day funds in the US.

Manufacturers Hanover has syndicated a £40m, three-year loan for Larchfield Investments, a subsidiary of Minerva Corporation. The loan was fully funded by Manufacturers Hanover in March to finance the purchase of a building in London's Easton Road. Nine banks are participating in the deal.

Net inflow for Italian trusts

ITALIAN UNIT trusts reported a net inflow of L128bn for August, reversing an unbroken two-year sequence of monthly net outflows stretching back to July 1987, Reuters reports.

The mutual fund association said that, as a result, net outflows from Italian unit trusts for the first eight months of 1989 had been cut to L5,680bn from L5,880bn a year earlier.

New subscriptions in August totalled L647bn and with redemptions limited to L719bn the net inflow for the month was L128bn. In the preceding month redemptions of L1.01bn outweighed new subscriptions of L877bn. Share-based funds performed especially well in August, with net inflows rising to L229bn from L194bn in July.

Water groups reveal terms for raising £7.25bn

By Stephen Fidler, Euromarkets Correspondent

THE TERMS on which nine of the 10 UK water authorities are raising £7.25bn in standby credits in the international banking market emerged in full yesterday as invitations to join the financings were sent out to hundreds of banks.

The six-year credits, needed ahead of the November privatisation of the authorities, which became public limited companies on Friday, have already met a good reception from underwriting banks, bankers said.

One loan - the credit for the Northumbrian authority being arranged by Warburgs - has been increased to £400m from £300m and could have been increased further had the borrower desired. One authority, South-West, has sufficient cash for it not to need to line up such a credit.

In spite of suggestions from some bankers that pricing anomalies remained among the deals and that terms on some credits were aggressive, a broad group of banks appears to have been attracted to underwrite the financings. In many of the credits, Japanese banks predominate as underwriters.

Eleven banks, for example, are underwriting the £1.5bn financing for Severn-Trent being arranged by Lloyds Bank. Apart from Lloyds, the other underwriters are Manufacturers Hanover, Bank of Tokyo, CIBC, Deutsche Bank, Midland, Mitsubishi, Societe Generale, Sumitomo, Tokai and Union Bank of Switzerland.

A smaller five-bank group has underwritten the other £1.5bn financing for Thames, arranged by Barclays. The clearer has been joined by Dai-ichi Kangyo, UBS, Mitsubishi and Deutsche.

A summary of the credits, which generally carry front-end fees ranging up to about 10 basis points, follows:

- Thames Water, £1.5bn, arranged by Barclays, carries a 2.5 basis point margin over London interbank offered rates on any drawings, and a 12 basis point commitment fee.
Severn-Trent, £1.5bn, Lloyds 2.5 basis points and 10.5 basis points.
North Western, £1.2bn, National Westminster, 2.5 basis points and 10.5.
Anglian, £800m; Barclays, 2.5 basis points for three years and 2.5 basis points for the remainder, with commitment commissions of 12.5.
Yorkshire, £600m, Credit Suisse First Boston, 2.5 basis points and 10.
Wessex, £450m, Manufacturers Hanover, 2.5 basis point margin and commitment commission stepping up from 7.5 basis points for the first two years, 10 basis points for the next two, and 12.5 basis points for the final two years.
Welsh, £450m, National Westminster, 2.5 and 10.5.
Northumbrian, £400m (increased from £300m), SG Warburg, 2.5 basis points and 10.
Southern Water, £350m, Manufacturers Hanover, 2.0 basis point margin and commitment fee structure as for Wessex.

INTERNATIONAL FUND MANAGEMENT

The Financial Times proposes to publish this survey on:

23 OCTOBER 1989

For a full editorial synopsis and advertisement details, please contact:

RICHARD BECCLE on 01-873 4181

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FINANCIAL TIMES

Political fears depress Japanese issues

By Katharine Campbell

CONTINUING political uncertainties, combined with the buoyancy of the dollar, depressed the Japanese government bond market yesterday,

GOVERNMENT BONDS

and trading was generally subdued. The dollar closed at Y146.13 and dealers were disquieted by comments from the MoF aimed at reassuring the foreign exchange on the yen. The December 10-year future closed at 105.81 after 105.55 on Friday. The No.111 JGB was yielding 5.14 per cent, 3 basis points more than last week.

With the US closed for the Labor Day holiday, European markets were lethargic, with little new information to feed on. In Germany, dealers were hoping today's announcement of terms of the next federal bond issue might inject some life into the market.

Prices in the bond cash market ended the day almost unchanged, while the Life September contract finished 13 basis points weaker at 94.27.

UK gilt-edged securities were marked down about 1/4 of a point overnight in response to sterling's wobbliness, but remained almost unchanged from there throughout the day.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Red Date, Price, Change, Yield, Week ago, Month ago. Includes entries for UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, and Australia.

London closing, denotes New York morning session. Prices: US, UK in 32nds, others in decimal. Yields: Local market standard. Technical Data/ATLAS Price Sources

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Large table with columns: EQUITY GROUPS & SUB-SECTIONS, Monday September 4 1989, Fri Sep 1, The Aug 31, Wed Aug 30, Year ago (approx.). Lists various industry groups like CAPITAL GOODS, BUILDING MATERIALS, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, Mon Sep 4, Day's change %, Fri Sep 1, etc. Lists various price indices like British Government, Inflation, etc.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Lists various market categories like British Funds, Corporate Bonds, etc.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Price, Yield, etc. Lists various financial issues like British Airways, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Price, Yield, etc. Lists various fixed interest stocks like British Airways, etc.

RIGHTS OFFERS

Table with columns: Issue, Amount, Price, Yield, etc. Lists various rights offers like British Airways, etc.

LONDON TRADED OPTIONS

Large table with columns: Option, Call, Put, etc. Lists various traded options like British Airways, etc.

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UK COMPANY NEWS

Emess tops £8m in first half with 82% advance

By Clare Pearson

EMESS, the lighting and electrical accessories group, increased pre-tax profits by 82 per cent from £4.5m to £8.2m on turnover up from £39.9m to £57m in the half-year to end-June.

Fully diluted earnings per share advanced by a more modest 18 per cent to 3.9p (3.3p), while an interim dividend of 1.2p compares with 1p last time.

Commercial lighting acquisitions during the period included JSZ Electrical, the emergency lighting company acquired for £25m in March. The company's stake in Brillantleuchten of West Germany was raised from 54 to 77 per cent in April. In July, Eclatex, a French commercial light fittings maker, was bought for £5.3m.

The split of pre-tax profits was about 20 per cent for electricals with the lighting division making up the balance. The company made about 28 per cent of its sales in North America, 9 per cent in the Pacific Basin and 25 per cent in continental Europe. The UK accounted for the rest. Just four years ago, all Emess' businesses were based in the UK.

Within the lighting division, the commercial and emergency lighting companies performed

strongly. Emess stressed that in a flat UK market for decorative lighting, its sales were up by 6 per cent. The market for



Michael Meyer continued to look for acquisitions.

decorative lighting remained strong in the US and West Germany.

On Tenby, the UK electrical concern, Emess remarked that export orders were likely to prove a substitute if domestic business slowed during the second half. Elsewhere in the world, Singapore was unlikely to maintain profits in a difficult market.

Mr Michael Meyer, chairman, said the acquisition announced in July of a 4.9 per cent stake in Genlyte, a leading lighting company in the US, was "purely a trade investment". But he added that Emess continued to look for acquisitions around the world, and they were likely to be made for cash, he said.

COMMENT

Even though Emess is at pains to stress its international geographical spread and much diminished involvement in the British consumer lighting market, the shares are still haunted by retail sales and house market-related worries. Assuming the company makes £21.5m worth of pre-tax profits this year, they now stand on a prospective p/e of about 13.5, which is an extremely low premium to the market by Emess' standards. These results indicated that the company was continuing to perform well: it does, for instance, appear to be winning market share in the depressed UK decorative lighting market, while benefits from restructuring of earlier acquisitions in the US and West Germany are showing through. However, the shares are likely to be dull in the absence of a more optimistic interest rate environment.

Ben-Zur family sells all but 2.2% of PWS

By Clay Harris

THE FAMILY of Mr Ronnie Ben-Zur, former chief executive of PWS Holdings, has sold all but 2.2 per cent of its 40.4 per cent stake in the Lloyd's insurance broker.

The disposal, ending 13 months of uncertainty, was welcomed yesterday by Mr Malcolm Pearson, who became chairman and chief executive of PWS in September 1988.

"It's been our biggest single trading handicap, and that has now been removed," Mr Pearson said from Monte Carlo, where he is attending the reinsurance industry's autumn conference.

Mr Ben-Zur, chief executive of PWS for two years, resigned abruptly in August 1988 after the extent of losses at Glenn Nyhan & Associates, a Californian insurance broker, had emerged.

PWS took a £4m provision in its profit and loss account

against the entire cost of the acquisition.

As a result, PWS's pre-tax profits fell from £7.22m to £1.53m in 1988, although the interim results for 1989 exceeded forecasts at £1.78m.

Opticford, an offshore company controlled by the Ben-Zur family, sold 9.2m shares at just below Friday's market price of 57p. The shares, which peaked at 565p in February 1985, were unchanged yesterday.

Most of the shares, a 29.1 per cent holding, were bought by Jupiter Tarbutt Merlin, the investment management group, on behalf of discretionary clients. Mr John Duffield, JTM chairman, described the purchase as a "totally passive investment" and an "interesting long-term speculation".

Mr Pearson said the other 2.2m shares were sold to Municipal General Insurance and Aitken Hume Bank.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's final accounts.

TODAY	
Interims: ADT, ASDA Prope, Avonmore Foods, Beattie (Lanes), Brunner, CMA, EM Pack, Eadie, Fairway, Gowring, Healey, Home Counties Newspapers, Hill, Ince, Lofthouse, M&A, M&P, M&S, M&T, M&W, M&X, M&Y, M&Z, M&AA, M&BB, M&CC, M&DD, M&EE, M&FF, M&GG, M&HH, M&II, M&JJ, M&KK, M&LL, M&MM, M&NN, M&OO, M&PP, M&QQ, M&RR, M&SS, M&TT, M&UU, M&VV, M&WW, M&XX, M&YY, M&ZZ	
Centras: Flinta-Adsonne, Coated Electrodes, Int-Cour Management, Peters (Michels)	
FUTURE DATES	
Brigand	Sep. 16
British Aerospace	Sep. 13
Brown & Jackson	Sep. 8
Sera	Sep. 13
Sales Service	Sep. 20
Ward White	Sep. 11
Wooler	Sep. 14
Abingworth	Sep. 12
Armstrong Equipment	Sep. 11
Harmony Cold Mining	Sep. 11
Sider	Sep. 14
Tor Int Trust	Sep. 7

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B.A.T. LINE

The Directors of B.A.T. Industries p.l.c. (with the exception of Sir Mark Newberg, who is also a director of J. Rothschild Holdings p.l.c., one of the investors in Hoylake, and has publicly stated that he is taking no part in any discussion relating to the Hoylake offer, are the persons responsible for the information contained in this advertisement. These Directors confirm that to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors of B.A.T. Industries p.l.c. (other than Sir Mark Newberg) accept responsibility accordingly.

NEWS DIGEST

Porvair down but pays 0.9p

THE first half profit decline at Porvair, maker of microporous synthetic materials, was just over 12.5 per cent, from £400,000 to £402,000, but the directors have declared a maiden interim dividend of 0.9p.

They warned of a reduction early last month, and confirmed yesterday that the second half was unlikely to produce the usual bulk of the year's business.

Remedial action had been taken and benefit was expected to flow through in 1990. Despite the temporary setback the directors were confident in the future.

Turnover in the half year fell to £6.31m (£6.73m) and operating profit to £517,000 (£572,000). Earnings were 3.2p (4.8p). Porvair joined the USM in May 1988. The dividend for that year was 1.8p but would have been 2.7p if the quote had covered the whole year. Profit was £1.35m.

Unidare declines to £1.77m at halfway

A 10-week strike at a subsidiary and a depressed heating market hit Unidare in the first half of 1989, and pre-tax profit fell from £2.2m to £1.77m, or £1.54m sterling.

Turnover of this Dublin-based maker of electrical

cables rose 35.5 per cent to £44.8m (£33m) and the directors felt there were encouraging signs for the rest of 1989. Profits should exceed the £5.8m of 1988, they said.

In May, Unidare withdrew from the loss-making transformer business at Fingiss and has provided an extraordinary loss of £350,000.

Earnings came to 10.55p (12.52p) and the interim dividend is 3.55p (3.35p).

Caird waste buy for £1.8m

Caird Group, where, since acquisitions in 1988, the principal activity is environmental services, has acquired a further three waste disposal businesses for an aggregate £1.7m.

Catwick Landfill, in Humberside, has been bought for £405,000 cash. In the year to May 1989 it made pre-tax profits of £67,000 on revenues of £250,900. Caird has acquired Rochdale-based Birchmley Waste Management for £500,000, satisfied by the issue of 27,422 ordinary and £250,000 cash. And in Cambridgeshire, the company has bought Bas Skip Hire for £850,000 cash.

Arnotts profit expands midway

Arnotts, the Dublin-based department store operator, lifted pre-tax profits from £179,000 to £383,000, or £229,900 sterling, in the six months to July 31. Turnover edged ahead from £21.5m to £21.58m.

Earnings per share rose to 5.2p (4.56p) after tax up £10,000 at £378,900. The interim dividend is maintained at 4.5p.

Though sales from the retail activities increased by 4 per cent, in the wholesale division they declined and a loss was incurred. The company said it was too early to predict sales trends in the second half.

Ramco trebles to £463,000

Recovery is continuing at Ramco Oil Services, the USM-quoted energy services company, with the announcement of trebled profits in the first half of 1989.

The company made pre-tax profits of £463,000 (£150,000) in the six months to end-June. In the year to December 31 1988 it suffered losses of £1.54m.

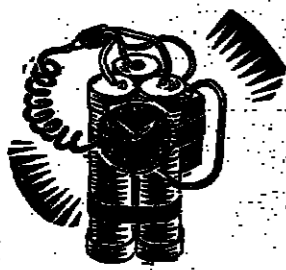
Turnover in the latest period was 39 per cent ahead at £2.46m (£1.78m) and earnings almost quadrupled to 2.35p (0.61p).

The company has not paid a dividend since 1986, but Mr Stephen Remp, chairman, said he was "hopeful of positive news during the next financial year".

Murray Income net assets rise

Murray Income Trust increased net asset value from 224.1p to 286.4p per 25p share in the year ended June 30 1989.

Net available revenue climbed from £5.98m to £7.48m for the 12 months. Earnings were 9.04p (7.25p) or 8.94p (7.15p) assuming full conversion of the 'B' ordinary. The final dividend is 4.7p, against a forecast of 4.3p, making a total up from 7.1p to 8.2p - 'B' holders receive a scrip issue of 4.03489 for every 100 held. In addition the directors forecast a final of 8.98p for the current year, which with the already foreshadowed 5.84p interim, will produce a 10 per cent rise in 1989-90.



THE TIME BOMB

Time bombs use the computer clock to activate an illicit program. One of the most famous was the 'PLO virus', set to go off on the 40th anniversary of the dissolution of Palestine, destroying files on computers connected to the Hebrew University's mainframe.

Tricom Custodian protects you against time bombs by keeping hackers and other unauthorised users out of your systems. Phone Tricom on 024 026 3951 for details about how to protect your data networks.

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ABBEY NATIONAL

We advised Abbey National on its flotation. It was the first building society to convert to plc status. The share offer to members of Abbey National raised nearly £1 billion and was subscribed 2.7 times over.

This is the largest completed flotation of 1989.

BEECHAM

We advised Beecham on its merger with SmithKline Beckman. The new company is one of the largest pharmaceutical companies in the world.

This is the largest cross-border merger ever completed.

RTZ

We advised RTZ on its purchase of BP Minerals for £2.7 billion and underwrote the associated rights issue which raised £486 million.

This is the largest completed rights issue of 1989.

The Kleinwort Benson Group

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UK COMPANY NEWS

GrandMet in talks about sale of its betting shops

By Lisa Wood

GRAND METROPOLITAN is expected to announce this week that it is selling either all or most of its Mecca and William Hill betting shops to Brent Walker, the drinks, leisure and property company.

Whether or not Brent Walker gets all the 1,500 outlets in the UK, estimated to have a £600m price tag, is still under discussion. It is understood that Mr Bob Greene, the former head of Mecca Bookmakers would like to buy some of them. Overseas shops, on the Continent and in Ireland, are not included in the current negotiations.

GrandMet acquired William Hill nine months ago and has

merged it with its Mecca Bookmakers to create Britain's second largest bookmaker. The Monopolies and Mergers Commission recently cleared the deal, although it ordered a few disposals in the London area.

GrandMet's decision to sell its bookmaking interests is the result of a strategy review in which it decided to concentrate on its food, drink and eyecare business.

It has also been keen to reduce its borrowings - of about £3.5bn - after the acquisition earlier this year of Pillsbury, the US Burger King and food manufacturing group, for \$3.7bn (£3.5bn).

The acquisition of the betting shops would make Brent Walker a significant player in British bookmaking at a time when the market is being reshaped by the merger of the Mendip Hills in Somerset, London and the south-east from GrandMet.

Brent Walker is also expected to announce very shortly that it is selling its Whyte & Mackay whisky company and a number of French chateaux, acquired from Lonhro for £180m a year ago.

The company's management is understood to be a likely purchaser of the whisky business and European investors in the chateaux.

Hole puts £2m in Pearson's pocket

By Andrew Bolger

WOOLKEY HOLE, the ancient limestone cave system and tourist attraction under the Mendip Hills in Somerset, is no longer part of Pearson, the publishing, banking and industrial conglomerate which owns the Financial Times.

A mainstay of the Cheddar Gorge 'trippers' run, Woolkey Hole was acquired as part of the deal when Pearson bought Madame Tussaud's in 1978. Yesterday it was sold for more than £2m cash in a management buy-out.

Mr Michael Herbert, chairman and chief executive of the Tussaud's Group, said: "At the moment we are concentrating our efforts on major tourist projects such as the second phase of development at Cheddar Gorge World of Adventure, and the Book Circus exhibition that recently opened at the London Pavilion."

"It has been clear for some time that Woolkey Hole Cave would function well as a separate unit. We were very pleased to be approached by its management team with a buy-out offer."

Woolkey Hole was bought by the Tussaud's Group for £400,000 in 1973. Since then access has been improved and last year 333,000 visitors went to the site, which employs 50 people full-time and another 50 on a seasonal basis.

In addition to the underground caverns, Woolkey's attractions include a mill which still produces handmade paper, and an exhibition of wooden fairground animals and carousels from the Victorian era, based on the collection of Lady Bangor.

The old-time entertainment theme is continued with a fairground by night exhibition and an Edwardian pier, where visitors can use old pennies to play the slot machines.

The most direct link with Tussaud's is a Cabinet of Curiosities collection of waxworks, which is modelled on the exhibition with which Madame Tussaud and her son toured Britain in the early 1800s, before they settled in London.

Mr Herbert said the new owners would keep the Tussaud's models until the end of 1989, and then had an option to retain them for 1990.

ASW up 52% amid favourable conditions

By John Thornhill

FAVOURABLE TRADING conditions, improvements in operating efficiency, and increased European sales, helped ASW to post a 52 per cent profit advance in the six months to June 30.

ASW, formerly Allied Steel and Wire, increased pre-tax profits from £13.2m to £20.1m on turnover ahead by 20 per cent at £235.1m (£195.7m), although the figures for the previous period were made on an adjusted pro forma basis due to the company's flotation in June 1988.

Mr Alan Cox, chief executive, said although the markets for the company's products were now flattening, he still

expected the company to show satisfactory progress for the year.

Particular emphasis has been placed on expanding sales in Europe and the proportion of ASW's exports to the continent has risen to about 90 per cent. Exports account for just under a quarter of ASW's sales.

The directors declared an interim dividend of 4p, which was 38 per cent higher than that forecast in last year's flotation prospectus. Earnings per share, on a fully-diluted basis, worked out at 15.7p (10.3p).

ASW was formed as a joint venture between British Steel and GKN in 1981, as part of the

Government's Phoenix programme to revitalise the steel industry. GKN no longer has an interest in the company, but BSC retains a 20 per cent holding.

● COMMENT
ASW has produced a fine set of figures for the first half, and some encouraging features were particularly noteworthy. Continental European sales were especially buoyant, and overall sales and profitability were healthy ahead. Furthermore, despite a large capital investment programme, which resulted in greater supply costs, margins advanced from 7.5 per cent to 9 per cent. There was a degree of caution yesterday about the future state of business and the weakness of construction markets, but ASW should still have enough impetus to see it through the slackier times. With virtually no net debt, ASW is also well positioned to kick its business forward either by means of internally-generated expansion or acquisitions. Pre-tax profits of £41m should be achievable in the full year, giving a prospective multiple of over 7. But that seems rather low given ASW's past performance and present prospects, and oddly out of kilter with many of those in the building materials sector with which ASW can perhaps be most usefully compared.

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Persimmon up 24% to £16.2m

By Our Financial Staff

PERSIMMON, the housebuilder, increased its pre-tax profits by 24 per cent from £13.0m to £16.2m in the six months to June 30. This was despite a sharp fall in the number of houses sold.

The company said that although sales were down from 1,042 to 786, the average selling price rose from £58,000 to £74,000. Its wide regional spread protected it from the worst of the market downturn.

Turnover was slightly ahead at £57.4m (£56.6m), while the interest charge rose from £348,000 to £2.24m. Earnings per share were held back by the effects of last year's rights issue and grew by 11 per cent to 13.6p (12.3p).

The interim dividend is lifted to 3p (1.5p) and the directors indicated their confidence in

the company's prospects by forecasting a final dividend of 4.5p (3.5p).

Persimmon said its policy was to sell its homes ahead of construction and added that it had already met its 1988 sales targets. In 1990 it expected to increase its volume of sales to first-time buyers.

Mr Duncan Davidson, chairman, said: "The tight market conditions may continue into 1990. However, with our regional spread, strong land bank, and experienced management team, I am confident that Persimmon is well placed to take advantage of any upturn in the market as soon as this occurs."

● COMMENT
Persimmon's profits held up well in the first half of 1989,

even though its turnover was virtually static. 1990 may prove more difficult. So far, the company, which sells two-thirds of its houses north of Birmingham, has not suffered from the collapse in the south-east's housing but the slump is expected to spread. However, although profits growth might prove difficult, Persimmon has a strong defensive position. It has a land bank, with planning permission, worth about 4.5 years of sales and it maintains a policy of selling homes ahead of construction. Gearing is low at 27 per cent. Assuming the company makes £3m in the full year, the shares, up 4p at 157p yesterday, are on a prospective p/e of around 6. That looks high enough, given the uncertain prospects for the full year.

MTM operations chief leaves

By Clare Pearson

MR PETER Norton is leaving the board of MTM, the specialty chemicals manufacturer which is engaged in a big shake-up of its management structure.

MTM has said the holding company board will be concentrating on strategic issues, and that it will be devolving responsibility for operations, commercial activities and production to the business area

boards.

This has the effect of eliminating Mr Norton's present role of group operations director.

Mr Norton is to become chief executive of the European operations of Sasol, the South African state oil company.

His responsibilities at MTM are to be assumed at sub-board level by Mr Ian Edmondson, in

the new position of group production and engineering manager.

Mr Stuart Wamsley, the independent chemicals industry analyst, recently joined MTM's board as a non-executive director.

MTM, which made pre-tax profits of £6.6m in 1988, embarked upon the reorganisation in the light of a consultants' report last year.

Broadcast Comms shares rise 40p on news of merger talks

By John Ridding

BROADCAST COMMUNICATIONS, one of the UK's largest independent television producers, said yesterday it was in talks with another company which could lead to a merger.

Broadcast, which makes Channel Four's Business Daily programme and which will supply the television pictures from the House of Commons, is traded on the Third Market.

After a sharp rise in the share price yesterday, from 308p to 346p, the company is capitalised at about £18.8m.

Mr Michael Bramham, chairman, declined to name the other party. However he said that the discussions were friendly and that he expected "the matter to be resolved in days rather than weeks".

Possible candidates include the Guardian and Manchester

Evening News, the holding company which publishes The Guardian, and which currently holds a 14 per cent in Broadcast following a £1m cash injection at the end of last year.

Analysts said that another possibility was Trillon, the USM-quoted television facilities and production company which holds 8.5 per cent of the shares.

However, Mr Ian Reed, Trillon's chairman, denied that the company had been holding discussions and said he was "slightly surprised" by the announcement.

Mr Bramham said that a merger would assist Broadcast in its plans for expansion. He said: "We are relatively small by public company standards and have made no secret of the

fact that we want to be bigger. This would reduce the impact of overheads and provide resources for investment in more productions."

For a merger partner, Broadcast would provide an attractive investment in the rapidly growing market for independent television productions. The Government has proposed that both the BBC and ITV networks commission 25 per cent of their programmes from independents, and the proliferation of programming resulting from satellite broadcasting provides an additional source of demand.

In the year to June 30 1988, Broadcast reported pre-tax profits of £338,000 on sales of £4.7m. In the previous year the comparable figures were £14,000 and £500,000.

Tilbury posts critique of Lilley's results

By Philip Coggan

Tilbury, the construction group facing a £120m bid from Lilley, yesterday sent shareholders a critique of the latter's interim results and profit forecasts, announced last week.

The statement pointed out that Lilley's earnings per share growth was below Tilbury's, and criticised both the lack of a divisional analysis and a dividend forecast.

Lilley is expected to announce an increased bid within the next day or so.

Wolstenholme to sell Omnicrom for £2.39m

By Clare Pearson

Wolstenholme Rink, the lithographic materials company, is selling its subsidiary Omnicrom Systems to Esselte Letraset, the graphic art products subsidiary of the Swedish office automation and supplies group, for about £2.39m cash.

Omnicrom was founded by Wolstenholme in 1985 to exploit a new system for transferring colours on to the black image areas of photocopies and laser prints. Last year, it made its first operating profit, of £138,000.

As a result of the sale, Wolstenholme's bank borrowings will be reduced by £4m, or virtually halved.

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TIP Europe £10m acquisition

By Kevin Brown, Transport Correspondent

TIP EUROPE yesterday announced the acquisition of Key Leasing, a Cheshire-based lessor and vendor of trailers and commercial vehicles, in an "earn out" deal valued at up to £10m.

The acquisition will add 1,850 trailers to TIP's fleet of 18,100, keeping the company just ahead of Tiphook, its major rival in the growing European market.

Both companies are also considering the purchase of Trallert, the third biggest European rental company, which has a fleet of 4,500 trailers.

However, the £40m price tag placed on Trallert by Barclays Bank is regarded by most industry observers as too high.

Mr Jim Cleary, TIP chairman, said the acquisition of Key Leasing would help the company expand into the long term leasing market, which was growing 40 per cent annually in some parts of Europe.

Key Leasing also controls 800 commercial vehicles, and runs a used truck sales operation which will complement TIP's trailer sales division, Mr Cleary said.

TIP is paying an initial £5m

Psion leaps to £1.6m

Psion, USM-quoted computer and software company, lifted sales 76 per cent to £14.2m and pre-tax profit by 57 per cent to £1.63m in the first half of 1989, with an initial contribution from Dacom Systems.

Earnings per share were 5.25p (3.74p) and there is an interim dividend of 1p.

Sutcliffe expands water treatment side

By Clay Harris

SUTCLIFFE Speakman, the activated carbon and chemicals manufacturer, is expanding its water treatment operations through the purchase of Caird & Rayner-Bravac, a leading supplier of desalination equipment.

Sutcliffe is paying £1.4m in cash for C&R-B, whose equipment is used on submarines and other naval vessels and on offshore oil rigs.

About 60 per cent of its sales are made to military customers.

The Watford-based company, which was founded in 1960, made trading profits of £260,000 on turnover of £3.4m in the year to March 31.

The acquisition comes almost exactly a year after Sutcliffe paid £3.38m for the water screening and filtration division of Hawker Siddeley.

Alan Cooper rises 33%

ALAN COOPER, maker of systems office furniture, raised its pre-tax profit by 33 per cent, from £1.32m to £1.75m, in the six months ended June 30 1989.

It was achieved on turnover ahead 28 per cent to £5.54m (£5.13m). Earnings worked through at 10.93p (8.24p) and

the interim dividend is 2.8p (2.1p).

Mr James Blyth Currie, chairman, said the strategy for growth remained based on the introduction of new products that provided access to emerging fast-growing segments of the market.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Arnots	4.5p	Nov 4	4.5	-	12
ASW Holdings	4.5p	Nov 4	4.5	-	15.25
Bowler	2.8p	Oct 20	2.1	-	6.8
Cooper (Alan)	2.8p	Nov 23	0.971*	-	2.857*
Emess	1.2p	Nov 23	1.2	-	6
Halls Homes	2p	Dec 1	0.237*	-	2.533*
Lilleshall	1.25p	Nov 23	1.5	-	4.75
Linread	1.8p	Nov 23	1.8	-	7.1
Murray Income	4.7p	Nov 23	4.6	8.2p	7.1
Persimmon	2p	Oct 23	1.5	-	5
Payvair	0.9p	Nov 23	0.9	-	1.5
Palson	1p	Nov 23	1	-	2
Tech Project	2.2p	Nov 2	1.6	-	5
Unidare	3.55p	Nov 1	3.35	-	12.7
Wilkes (James)	4.25p	Nov 1	3.5	-	7.75

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ††Irish currency throughout. ‡Total of 8p forecast for current year.

Lilleshall rises

Lilleshall lifted profits 69 per cent in the six months to July 1.50 p.m. pre-tax to £1.50m (£848,000). Turnover advanced to £15.77m (£10.06m). Tax took £345,000 (£196,000), leaving earnings at 6.8p (4.3p). The interim is 1.25p (0.867p).

ELECTRICITE DE FRANCE (EDF) USD 400,000,000 FLOATING RATE NOTES DUE FEB 1999

The applicable interest rate for the period beginning on 31 Aug 89 and ending on 28 Feb 1990 as fixed by the reference agent is 9 1/4 per cent per annum namely USD 428.75 by the denomination of USD 10,000.

DOUGLAS

A further year of excellent results

Five Year Summary

Earnings per share (pence)

Dividend per share (pence)

Highlights of the year ended 31st March 1989

- * Turnover: - up 37.8% at £262 million
- * Pre-Tax Profit: - up 61.1% at £8.77 million
- * Earnings per share: - up 70.3% at 40.2p
- * Ordinary Dividend: - up 52.9% at 6.5p per share
- * Gearing: - down from 45% to 19%
- * Revaluation of properties adds £7.7 million to assets

"Prospects for the group in the current year are good, and I have every confidence that further success will be achieved. It is intended to enhance progressively the dividend payment during the next few years."

John Douglas O.B.E. Chairman

CONSTRUCTION - HOUSING & PROPERTY DEVELOPMENT - CONSTRUCTION EQUIPMENT & PLANT - MATERIALS SUPPLY & SPECIALIST CONTRACTING

Sime Darby Group

HIGHLIGHTS OF PRELIMINARY ANNOUNCEMENT OF CONSOLIDATED RESULTS FOR THE YEAR ENDED 30TH JUNE 1989

	1989 M\$ Million	1988 M\$ Million
PROFIT BEFORE TAXATION	505.3	308.3
EARNINGS	223.6	134.5
EXTRAORDINARY PROFITS	47.2	17.6
GROUP PROFIT ATTRIBUTABLE TO SHAREHOLDERS OF SIME DARBY BERHAD	270.8	152.1
	Sen	Sen
EARNINGS PER SHARE	21.6	14.5
DIVIDENDS PER SHARE - NET	11.2	8.4

JB-B
DOLLAR-BAER
JULIUS BAER U.S. DOLLAR BOND FUND LTD.
GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 11th August 1989 the Directors declared a dividend of US-Dollars 39.00 per share payable on 15th September 1989 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 8 on or after 15th September 1989 at the office of the Administrator Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman BVI, or at the main office of the Agent, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland.

By order of the Board
D-Dr. Kurt Buehler, Julius Baer
U.S. Dollar Bond Fund Ltd.

31st September 1989

JB-B
D-MARK-BAER
JULIUS BAER D-MARK BOND FUND LTD.
GRAND CAYMAN

DIVIDEND ANNOUNCEMENT

On 11th August 1989 the Directors declared a dividend of D-Mark 25.00 per share payable on 15th September 1989 on all Participating Shares then in issue.

Holders of bearer shares should present coupon No. 8 on or after 15th September 1989 at the office of the Administrator Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, BVI, or at the main office of the Agent, Bank Julius Baer & Co. Ltd., Bahnhofstrasse 36, 8001 Zurich, Switzerland.

By order of the Board
D-Dr. Kurt Buehler, Julius Baer
D-Mark Bond Fund Ltd.

31st September 1989

UK COMPANY NEWS

Siebe paying £7.5m cash for German tube maker

By Andrew Bolger

SIEBE, the controls, engineering and safety equipment group, is buying Metallwarenfabrik Scheiklingen (Mefa), a metal tube manufacturer, for £7.5m cash.

Mefa designs and makes rigid metal tube assemblies, which are used for automotive power "brake" and power steering assemblies and in machine tools. The West Ger-

man Federal Cartel Office has cleared the deal.

Siebe has made the purchase via Deutsche Tecalemit, its wholly-owned subsidiary which is a major supplier of flexible polyamide tubing in Germany. Polyamide tubing is synthetic and has replaced rubber in many automotive and industrial applications.

Mr Barrie Stephens, Siebe's

chief executive, said Mefa's expertise in rigid tubing complemented Tecalemit's knowledge of flexible tubing and filled a crucial gap in the group's international armoury. The experience of both groups would be used to help Siebe to attack the US market for automotive components.

He said Mefa, which made sales this year of DM50m (£16.3m) and employs 340 people in Ulm, Baden-Württemberg, would be expanded greatly.

Siebe has attracted criticism for issuing a flurry of paper to fund acquisitions over the past two years. Mr Stephens said that while the group was always on the lookout for "niche" acquisitions for cash, this deal did not mean that Siebe was back on the acquisition trail.

Mr Stephens repeated an assurance that Siebe did not expect to ask shareholders for funds in the current year.

Halls Homes halved at six months to £0.7m

HIGH UK interest rates were blamed for halving the first-half profits at Halls Homes & Gardens, the USM-quoted designer, maker and distributor of conservatories, garden buildings and home improvement products.

In the six months to June 30, they fell from £1.54m to £707,000 pre-tax, while turnover slipped from £16.44m to £15.18m.

The company said that the first half had been extremely difficult in the consumer products market, resulting in a reduction of demand.

Interest charges also contributed to the downturn, rising to £393,000 (£184,000). With tax halved at £247,000 (£238,000), earnings worked through at 4.4p (9.5p).

The interim dividend has been maintained at 2p.

The company said that the export and traditional conservatory divisions had performed well, with the latter benefiting from increased commercial orders from the leisure sector.

Significant steps had been taken to reduce costs, including the reorganisation of production facilities, so that a major part of the freehold at Paddock Wood, Kent, can be vacated.

Lucas buys three fluid power distributors for £7.35m

By Richard Tomkins, Midlands Correspondent

LUCAS Industries, the aerospace, automotive and industrial group, has bought three fluid power distribution businesses to add to its industrial division - one of them in Britain and the other two in West Germany.

The British business is Krug Power and Control UK, a fluid power distributor with sales of £5.6m. Lucas has acquired it for £2m.

The West German businesses are Luftfahrt-Technik and Ferdinand Mang Hydraulik. Together they have sales of DM14m (£4.5m), and Lucas is buying them for a total of DM7.2m (£2.35m).

Lucas already claims to be the world's largest independent distributor of fluid power products. It says these acquisitions are aimed at giving it growth rates and market share similar

to those already won in the US.

Lucas Industrial is also disposing of its loss-making Bradley business in order to concentrate on fluid power distribution and electronic measurement and control.

Bradley's defence-related microwave product range has been sold to Continental Microwave of Luton for £647,000. The sale of the remaining activities under negotiation.

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Jas Wilkes profits surge to £2m

PROFITS growth from £425,000 to £2m is reported by James Wilkes for the first half of 1989.

However, so much had happened since a year ago that the 85 per cent advance in earnings per share would be a better guide to the group's performance, suggested the chairman Mr Stephen Hinchcliffe.

The group was now organised into the two principal divisions of engineered products and publicity and promotional products. Most companies continued to trade ahead of budget, he stated.

Since June 1988 the group had purchased Waterlomat SA, the Peter Stubs Group, Knightway Air Charter, and Avon Transmission Services, and sold Cumbria Land Reclamation, Stubs Welding and the trading property bought from James Neill at the time of the Stubs acquisition.

It also purchased a strategic holding in James Neill; although there is a carrying cost of this stake, the directors firmly believe it will continue to be a sound investment.

Earnings in the half year came to 14.8p (8p) and the interim dividend is lifted to 4.25p (3.5p).

Phoenix sells Rainham site for £5.75m

By John Thornhill

PHOENIX Timber Group, the Essex-based timber products and building care services company, has completed the sale of its wharf, and an adjoining 17 acre site at Rainham, for £5.75m.

The wharf had been operating at a loss for some time because of declining volumes

and pressure from Soviet timber exporters to reduce landing charges.

The proceeds of the sale will be used to reduce group borrowings, which currently stand at about £14.5m, representing a gearing level of just under 50 per cent.

SHARE STAKES

Changes in company share stakes announced recently include:

Anglesey Mining: Imperial Metals Corporation Group has sold 500,000 ordinary (2.1 per cent), reducing holding to 45.7 per cent. IMC Group has stated that it has no present intention of disposing of any further Anglesey shares.

Associated Farmers: Brit-N is now beneficial owner of 307,500 ordinary (10.2 per cent), held as to Brit-N 197,500 and NDS Brown 10,000.

Boustead: HTP Holdings has acquired 950,000 ordinary, increasing holding to 15.15m ordinary (23.2 per cent).

Chemistry International: F&C Enterprise Trust has disposed of 50,000 ordinary (1.68 per cent) and now holds 186,000 (6.26 per cent).

Clarke Nickolls & Coombs: Channel Hotels and Properties and Loyds Bank (in its capacity as nominee) are interested in 2,07m ordinary (10 per cent).

Mark Energy Dr & Marine and funds under his management are beneficial owners of 3.8m 6 per cent convertible cumulative redeemable preference shares (10.16 per cent).

Kemp (PE) Holdings: Mr Luke Johnson has been appointed a director. Mr Johnson is a shareholder in Northwind,

which together with Stancof Securities and Mr Nicholas Berry, is interested in 1,08m ordinary (23.91 per cent).

Laird Group: Mr Alan H. Miller, director, has acquired 15,000 ordinary to lift holding to 40,000 (0.05 per cent).

London Cremation Co.: The Cremation Society of Great Britain acquired 2,000 10 per cent convertible preference shares at £1.04 each, taking its holding to 51,799 (31.9 per cent).

New Zealand Investment Trust: Co-operative Insurance Society has acquired 100,000 ordinary (1 per cent) at 111p per share making total holding 585,250 (6.65 per cent).

Pactel System: Mr John C Rendie, chairman and chief executive, has sold 30,000 shares - 20,000 at £1.45 each on August 29 and 10,000 at £1.375 each on August 30 - reducing his holding to 920,000 (17.48 per cent).

PWS Holdings: Opticord is to sell 9.2m ordinary (38.2 per cent) to a small number of institutional investors.

Seacon Holdings: Mr Paul Preisig acquired 10,000 ordinary at 149p per share on August 9, and a further 10,000 at 150p each on August 22, making his holding 387,500 (5.7 per cent).

Vickers: IEP Securities, wholly-owned subsidiary of Industrial Equity (Pacific) is now beneficial owner of 29.7m ordinary (11.5 per cent).

Wardell Roberts: Mr Kenneth J Pearce disposed of 10,000 ordinary at £1.30 on August 23, and a further 125,000 ordinary at £1.20 following day, reducing his holding to 500,720 (3.1 per cent).

Vickers: IEP Securities, wholly-owned subsidiary of Industrial Equity (Pacific), is beneficial owner of 29.75 ordinary (11.5 per cent).

Young Group: IEP Securities is now beneficial owner of 1.13m ordinary (12.09 per cent).

Aerospace margins help Linread rise to £1.56m

By Richard Tomkins, Midlands Correspondent

LINREAD, the Birmingham-based industrial fasteners group, has continued last year's sharp rise in profits with a 27 per cent increase from £1.25m to £1.56m pre-tax in the six months to July 1.

Earnings per share were ahead 26 per cent at 8.43p (6.68p) and the interim dividend is raised to 1.5p (1.5p).

Sales rose by 9 per cent to £20.35m and profits were further boosted by an increase of 1.1 percentage points in the pre-tax margin, taking it to 7.6 per cent.

Mr Mike Hughes, chief executive, said the margin rose

because sales to the aerospace industry, where margins were higher, had grown at 16 per cent while sales to the automotive industry had grown at 6 per cent.

There had also been a further improvement in the commercial products division, only recently brought into profit.

About 34 per cent of Linread's output now goes to the aerospace industry and 49 per cent to the automotive sector.

Mr Hughes said orders were still buoyant but he sounded a note of caution over the possible effects of an economic slowdown on automotive sales.

Technology Project up 50% to £786,000

By Richard Tomkins, Midlands Correspondent

Technology Project Services, the engineering staff agency, reported pre-tax profits of £786,000 for the six months to June 25, up 50 per cent from £522,000 last year.

Turnover grew by 37 per cent to £6.64m (4.84m), tax took £280,000 (£184,000) and the interim dividend of 2.2p (1.5p) came from earnings of 10.5p (7p).

The company said the improvements have been achieved through organic growth with a firm corporate commitment to continued geographical expansion and broadening of the client base.

National and Provincial Building Society

Japanese Yen 10,000,000,000

Floating Rate Notes due 1995

For the six months
6th September, 1989 to 6th March, 1990

In accordance with the provisions of the Notes, notice is hereby given that the interest payable on the interest payment date, 6th March, 1990 against Coupon No. 3 will be Yen 2,702,603 per Yen 100,000,000 Note.

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NOTICE to the holders (the "Noteholders") of

£415,000,000 15 1/2% Notes Due February 9, 1990 (the "15 1/2% Notes")

U.S. \$250,000,000 10% Notes Due March 28, 1991 (the "10% Notes")

and

ECU 100,000,000 9% Notes Due May 16, 1991 (the "9% Notes")

of

EXXON CAPITAL CORPORATION (the "Issuer")

guaranteed by

EXXON CORPORATION (the "Guarantor")

The 15 1/2% Notes are issued subject to and with the benefit of a Fiscal and Paying Agency Agreement dated as of February 9, 1989 among the issuer, the Guarantor and Citibank, N.A., as fiscal and paying agent, the 10% Notes are issued subject to and with the benefit of a Fiscal and Paying Agency Agreement dated as of March 28, 1989 among the issuer, the Guarantor and the Bank of Montreal, as fiscal and paying agent, and the 9% Notes are issued subject to and with the benefit of a Fiscal and Paying Agency Agreement dated as of May 16, 1989 among the issuer, the Guarantor and the Bank of Montreal, as fiscal and paying agent.

SUBSTITUTION OF PRIMARY OBLIGOR

NOTICE IS HEREBY GIVEN to the Noteholders that, pursuant to Section 6(b) and 6(c) of the terms and conditions of the respective 15 1/2% Notes, 10% Notes and 9% Notes (collectively, the "Notes") with effect on and from September 6, 1989 with respect to the 15 1/2% Notes and September 7, 1989 with respect to the 10% Notes and the 9% Notes:

(1) Exxon Funding N.V. (the "Successor Corporation"), an indirect wholly-owned subsidiary of the Guarantor, incorporated in The Netherlands and established in b-Grovenorge, will, pursuant to the provisions of a Supplement No. 1 to each of the respective Fiscal and Paying Agency Agreements, dated as of September 6, 1989 in the case of the 15 1/2% Notes and September 7, 1989 in the case of the 10% Notes and the 9% Notes, among the issuer, the Successor Corporation, the Guarantor and the respective Fiscal and Paying Agent, be substituted in place of the issuer as the primary obligor in respect of the Notes and the coupons (if any) appertaining thereto ("Coupons") and under the Fiscal and Paying Agency Agreements; and

(2) the Guarantor will confirm its irrevocable and unconditional guarantee of the due and punctual payment of the principal of, interest on and any other amounts payable in connection with the Notes and Coupons.

No new definitive Notes or Coupons will be issued and the existing definitive Notes and Coupons will not be over-issued or otherwise modified in any way. The Notes will, with effect from September 6, 1989 in the case of the 15 1/2% Notes and September 7, 1989 in the case of the 10% Notes and the 9% Notes, be listed on the Luxembourg Stock Exchange under the name of the issuer followed by the name of the Successor Corporation. A notice containing certain information regarding the Successor Corporation and a copy of the Articles of Association of the Successor Corporation has been lodged with the Greffier en Chef du Tribunal d'Arrondissement de et a Luxembourg, where the same may be inspected and copies obtained.

Any Noteholder who wishes to inspect copies of the respective Fiscal and Paying Agency Agreement or Supplement No. 1 to the respective Fiscal and Paying Agency Agreement mentioned above may do so at the specified offices of the respective Fiscal and Paying Agent and other Paying Agents listed below:

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Citibank House
336 Grand
London WC2R 1BB

OTHER PAYING AGENTS FOR THE 15 1/2% NOTES:
Citicorp Investment Bank (Luxembourg) S.A.
16 Avenue Marie Theres
Luxembourg

FISCAL AND PAYING AGENT FOR THE 10% NOTES:
Bank of Montreal
9 Queen Victoria Street
London EC4N 4XN

OTHER PAYING AGENTS FOR THE 10% NOTES:
Banque Internationale
11 Avenue de la Liberté
2 Boulevard Royal
2953 Luxembourg

FISCAL AND PAYING AGENT FOR THE 9% NOTES:
Bank of Montreal
9 Queen Victoria Street
London EC4N 4XN


OTHER PAYING AGENTS FOR THE 9% NOTES:
Swiss Bank Corporation
1 Aeschensmatt
CH-4002 Basle

CITIBANK, N.A.
as fiscal and paying agent for the 15 1/2% Notes

BANK OF MONTREAL
as fiscal and paying agent for the 10% Notes and the 9% Notes

September 5, 1989

Cadbury Schweppes MANAGEMENT PROVEN IN THE MARKET PLACE. *Cadbury Schweppes* MANAGEMENT PROVEN IN THE MARKET PLACE. *Cadbury Schweppes*



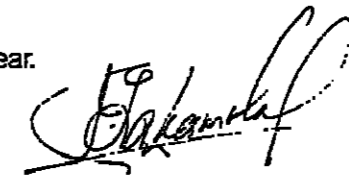
1989

First half results


(Unaudited)

Sales	£1,182.4m	+ 11.2%
Trading Profit	£102.0m	+ 14.4%
Pre-tax Profit	£94.9m	+ 16.2%
Earnings per Share	9.77p	+ 8.9%
Dividend per Share	2.80p	+ 16.6%

- Sales, profit and margin up against last year.
- Continued emphasis on future growth, with marketing and capital investment programmes increased.
- Earnings per share up 8.9% (19.4% after adjusting 1988 for the one-time Advance Corporation Tax credit), Interim dividend up 16.6%.
- Proposed acquisition of Crush International, announced on 31 August, gives an exceptional opportunity to expand the Beverages business in international markets.
- Proposed acquisition of the Garden Cocktail and Tomato Cream Cocktail juice business of E D Smith & Sons Ltd develops Canadian juice business.
- Board confident in outlook for the year.



Sir Graham Day, Chairman.



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GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	div 12m	Yield %	P/E
341	295	As. Brit. Ind. Ordinary	340	0	10.3	3.0	9.2
38	28	Armstrong and Rhodes	30	0	2.1	5.1	9.8
47	25	B&B Design Group (US\$)	40	0	4.3	2.2	19.1
210	149	Bardon Group (US\$)	197	0	6.7	3.4	-
123	105	Barco Group Co. Pref. (US\$)	125	0	5.9	6.5	8.1
123	91	Braz Technology	105	0	11.0	10.5	-
104	100	Brenhill B.V. New C.C.R.P.	104	0	11.0	10.6	-
305	285	CCL Group Ordinary	290	0	14.7	3.1	3.8
174	148	CCL Group 11% Cum. Pref.	171	0	14.7	8.4	-
220	140	Carbo Pte (US\$)	220	0	7.6	3.5	12.9
110	109	Carbo 7.5% Pref (US\$)	110	0	10.3	9.4	-
7.5	3.225	Magnet GP Non-Voting A Co.	1.5	0	-	-	-
5	1.125	Magnet GP Non-Voting B Co.	1.5	0	-	-	-
130	119	Isis Group	128	0	8.0	6.3	7.3
145	96	Jackson Group (US\$)	117	0	3.6	3.0	13.5
322	261	MultiHouse NV (US\$)	290	-5	-	-	-
155	98	Robert Jenkin	155	0	10.0	6.5	5.6
467	403	Scrivens	463	0	18.7	4.0	12.4
290	270	Tendy & Carlisle	290	0	9.3	3.2	10.1
117	100	Tendy & Carlisle Cum Pref.	109	0	10.7	9.8	-
122	92	Trehan Holdings (US\$)	105	0	2.7	2.6	11.3
134	104	Unitrust Europe Cum Pref.	124	0	8.3	6.9	-
395	355	Warehous Drug Co. Ltd.	385	0	22.0	5.7	9.4
370	327	W.S. Yates	335	0	16.2	4.8	27.9

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UK COMPANY NEWS

Simply a question of bending the rules

David Waller on the practices employed by stores to massage their reported profits

THE STORES sector has underperformed the stock market by 37 per cent since the beginning of 1985. There are sound industrial reasons for this - not least a profits performance grossly impaired by massive overcapacity and competition - but one important factor in the derating process is a concern over the quality of the accounts produced by retailers.

The accountancy profession has stood helplessly on the sidelines as companies - often assisted by ingenious merchant bankers - have taken full advantage of every accounting ambiguity to massage their reported profits. Rarely are laws broken or accounting standards flouted - it is simply a question of bending the rules.

Perhaps the area of greatest concern is acquisition accounting, an issue of enormous com-

plexity on which the Accounting Standards Committee - the standards-setting body for UK companies - is deliberating at the moment.

Other grey areas include: the capitalisation of interest, the

The industry has reached a point - in terms of its maturity and competitiveness - where companies have been forced to increase their capital expenditure enormously

distinction between "extraordinary" and "exceptional" costs and the treatment of property profits and off-balance sheet

None of these issues is specific to the stores sector. For example, one of the reasons for the lowly rating of F&I Babcock, the electricals and power group in the process of demerging itself, was investors' concerns over acquisition accounting. And the Midland Bank embarrassed itself in 1987 with a *volte-face* over the treatment of provisions for Third World debt - extraordinary at the half-year stage, exceptional at the end of the year. But pressures on retailers have made them unusually prone to adopt such practices.

"The industry has reached a point - in terms of its maturity and competitiveness - where companies have been forced to increase their capital expenditure enormously," explains Mr John Richards, stores analyst at County NatWest WoodMac.

"Retailers have found themselves forced to spend money at an unprecedented rate simply to differentiate themselves from their rivals. The pressures for change have been enormous.

"It is a feather in the cap of a young finance director if he can come up with a clever idea of how to mitigate the financial pain of all this activity. Once upon a time, his job might have been to hold the purse strings, to discourage unnece-

sary expenditure. Now the finance director is a facilitator: the board decides what to do and he finds a way of doing it with minimum impact on earnings per share."

One of the most obvious ways of avoiding earnings dilution is to take the costs associated with an acquisition through the balance sheet rather than the profit and loss account, as is permitted under the rules governing acquisition accounting.

Take a simple example: company A spends £100m buying company B, which has assets of £30m. The difference between the two figures is goodwill of £70m. Under a process called "fair value accounting", the whizz-kid finance director sets up a \$5m provision to cover the costs likely to be incurred in the aftermath of the acquisition. The £30m net asset value falls to £25m while goodwill goes up to £75m. The goodwill is written off against reserves; the \$5m provision sits on the Company A's balance sheet.

In the year after the acquisition, costs are charged against the provision rather than against the P&L. Earnings per share are bolstered, the take-over vindicated and another one lined up. Meanwhile, the stock market remains in the dark about precisely what costs were provided for: did they cover redundancy costs arising as a direct result of the acquisition or refurbishment costs which would have been necessary - in the increasingly competitive retail world - whether the acquisition had gone ahead or not.

(The fair value process also allows for the adjustment of asset values. This is very much open to abuse in the stores sector, given the importance of stock to a retail business. A small adjustment to the stock figure could have a significant effect on reported profits.)

The music stopped after Black Monday when shares were no longer acceptable currency in the mergers and acquisitions market. Without the insulation against costs afforded by acquisition accounting, many companies reported falls in profit too sharp to be explained by mere deterioration in trading conditions.

Under company law, the provision should be separately

identified as such in Company A's accounts even if it is hidden under a caption such as trade creditors. Similarly, releases from the provision to the profit and loss account have to be disclosed if they are material.

Now the finance director is a facilitator: the board decides what to do and he finds a way of doing it with minimum impact on earnings per share

that is, big enough to matter.

There would not have been so much disquiet among investors and analysts if the rules that did exist were more scrupulously followed. Last month, the auditors to the Budgens supermarkets group publicly acknowledged that the accounts for 1988 and 1987 had failed to disclose a \$9m provision arising when the company - then known as Barker & Dobson - bought Budgens from Booker in 1986. Surely, many people in the City feel, this was not an isolated example.

Better disclosure requirements would have helped: it was only in July of this year that the Accounting Standards Committee came out with a ruling requiring companies to disclose the make-up of the provisions and to detail the amount of goodwill arising on an acquisition. Also required are details of adjustments - made under the fair value process - to the assets and liabilities of the company acquired.

Other ways for the finance director to beef up profits range from raising finance off balance sheet to treating refurbishment costs as extraordinary rather than exceptional so that they do not impinge on earnings per share.

"The sector has only recently discovered design," observed Mr Richards. "Competitive pressures mean that

new formats have to be introduced every three or four years rather than every decade or so. In other words, costly refits are a fact of business life and it seems unjustifiable to say that they are in any way out of the ordinary and treat them as extraordinary or even exceptional."

He pointed to one company - once the darling of the stock market and now something of an investment pariah which delighted the City by making very fast returns on new formats. "It was no coincidence," he said, "that all these projects were started in the last month of a financial year. The start-up costs - and more besides - fell into one accounting period while all the revenues fell straight through to the P&L in the next."

Mr John Smith, an analyst at UBS Phillips & Drew, objects to the way in which some companies juggle the profits arising from property sales. "The market is sophisticated enough to discount straight property sales," he said. "But development profits are given a better rating as though they are of better quality. Often all that happens is that the building is transferred to the development division and given a lick of paint before being sold off as a development."

Accounting ambiguities are clearly not the only reason behind the stores sector's lousy performance. But they clearly helped stimulate an atmosphere of uncertainty and mistrust among investors and a steady deterioration in the perceived quality of the earnings emanating from the retailers.

What seems to be required is (a) more disclosure and (b) tougher enforcement of what rules there are. With its rules on goodwill disclosure the ASC has moved - albeit rather belatedly - towards the former. A general tightening of the standards setting process was set in motion by the proposals made by the Dearing committee last autumn.

Unfortunately, the introduction of the new regime - which envisages a Financial Reporting Council independent of the accounting profession - is being held up by squabbles between the Government, the profession, the Stock Exchange and companies over who exactly should pay for such a luxury.

Brierley has 7.5% stake in Hogg

IEP Securities, the UK investment vehicle of Sir Ron Brierley, the New Zealand businessman, yesterday disclosed a 7.54 per cent holding in Hogg Robinson, the travel, transport and financial services group.

The company has been buying the shares for the past five months. It was forced to disclose the holding when it moved above 5 per cent through the recent purchase of a block of shares representing about 2 per cent of the capital. Hogg Robinson shares rose 4p to 155p yesterday, following the announcement of the IEP holding, capitalising it at £106.8m.

Ewart shares fall as talks end

Shares in Ewart, a property developer based in Belfast, fell 13p to 137p after it announced that talks about a possible offer have ended. The price jumped 23p to 142p a fortnight ago on news of the approach.

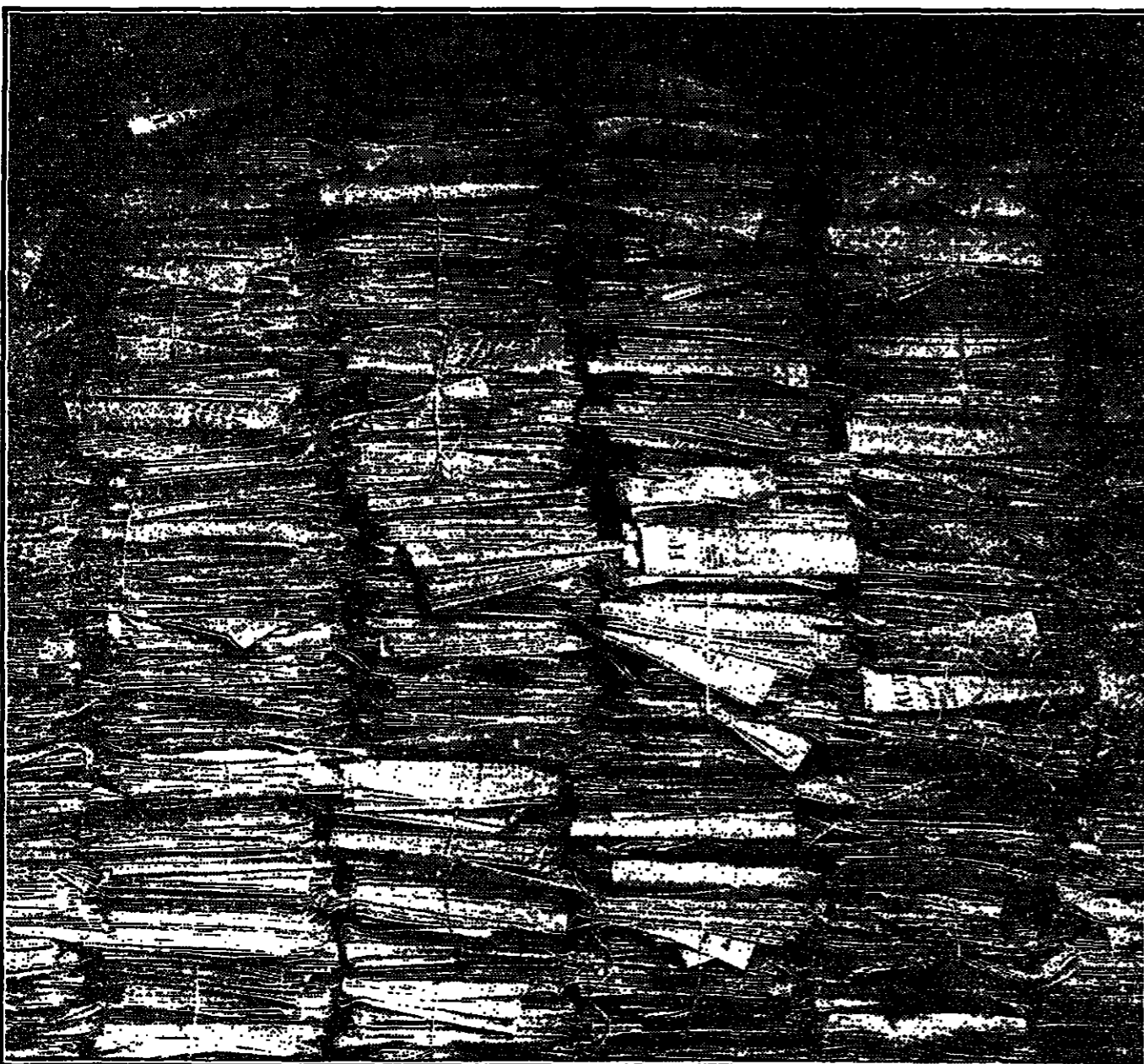
It came from two individuals who were mainly interested in the value of the company's stock market listing and the development value of its cold storage operation in Kent.

Lowndes sales improvement

Mr James Gulliver, chairman of Lowndes Queensway, had encouraging words on trading at the retailer's extraordinary general meeting yesterday.

He said cooler weather had led to an improvement in sales in recent weeks, and a national sale of furniture and carpets had got off to a good start.

Mr Gulliver also said that 28 refurbished Carpetland stores were showing trading gains. The meeting approved the £18.5m rights issue, which was announced last month as part of a refinancing package. Lowndes shares closed 4p higher at 29p.



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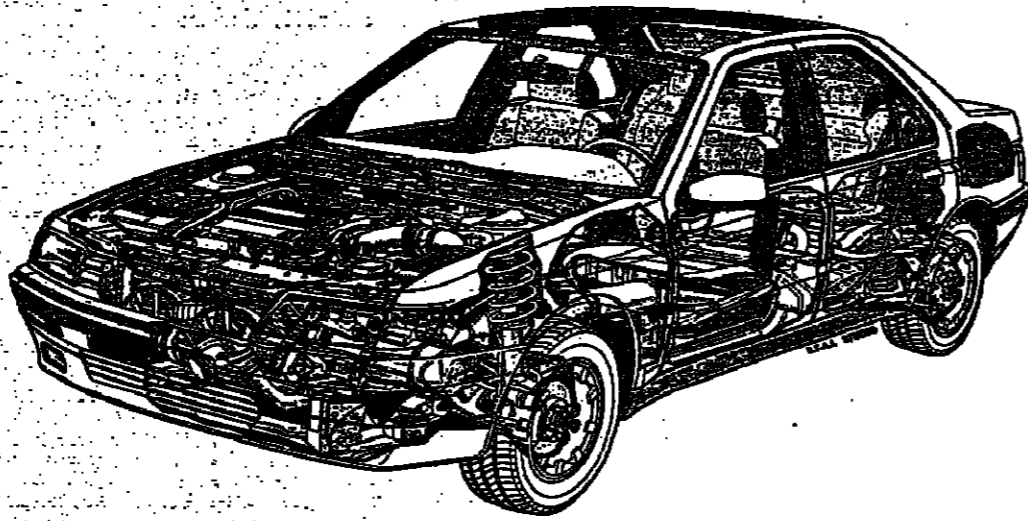
TECHNOLOGY

On the day that Peugeot brings its new 605 saloons into production, John Griffiths assesses the drive towards automation at the company's Sochaux works

The French Peugeot group might not have moved heaven, but it has shifted a huge amount of earth and even a river to bring into production its new 605 range of executive saloons announced today.

The car itself forms an important ingredient of Peugeot's ambitions to capture leadership of the West European motor industry.

But it is at least matched in importance by the FFVr 90m (2870m) investment in the plant that is producing it at Sochaux, near Besancon. When it is completed, in 1994, the programme is intended to take France's single largest industrial site both into the 21st century and on to a new plateau for the group in terms of manufacturing technology and methods of working.



Beneath the skin of the Peugeot 605: the new executive car is largely made from component "modules" produced away from the main assembly line

From screen to road à grande vitesse

The aim, like similar investments made by Fiat at its showcase plant at Cassino in southern Italy and by Volkswagen at its Emden facility on the north-eastern tip of West Germany, is designed to provide Peugeot with the quality, flexibility and productivity needed to be competitive in the 1990s, particularly against the onslaught expected from Japanese manufacturers when their European transplants - notably those of Toyota, Nissan and Honda in the UK - are fully on stream from the middle of the decade.

By some admittedly rough yardsticks, the Sochaux 2000 programme will still leave the plant looking relatively unproductive, even in comparison with those of Emden and, in particular, Cassino.

For even when it reaches full production of 1,850 cars (of various types) a day - around 400,000 a year which is similar to Cassino - it will employ a total of 23,000 people, compared with 7,000 at Cassino.

Jean-Louis Silvant, director of production for Automobiles Peugeot, is quick to point out that there are significant differences between the French and Italian plants - not least a foundry and other engine and driveline component manufacturing, whereas Cassino imports all its running gear from other Fiat plants.

Silvant acknowledges that this still leaves 18,000 at Sochaux involved in broadly comparable processes to Cassino. Yet even then such comparisons remain potentially misleading because, for exam-

ple, the 605, particularly in its more luxurious forms, is a much more complex, and hence more labour-intensive, car to build than the comparatively simple Tipo hatchbacks and the soon-to-be-launched Type 3 model.

Peugeot executives place rather more stress on other benefits arising, and yet to arise, from the investment programme at Sochaux. These include processes of pressing and assembling a variety of car bodies, of differing sizes and at random, on the same robotised lines, without retooling.

The Sochaux facilities of this type differ from Emden or Cassino only in detail, not in concept. But what Peugeot officials value them for is the contribution they should make to cutting the lead times needed to bring new models into production.

What Peugeot and other European manufacturers are finding so daunting about the Japanese challenge is the sheer pace of introduction and the diversity of new models. Toyota, for example, expects to launch in the UK at least five "new from the ground up" models next year, according to Alan Marsh, chief executive of

Toyota (GB).

Silvant says that he expects the Sochaux facilities to help Peugeot to take new models from computer screen to production line in three years, rather than the current four. That is still behind the leading Japanese makers who, he estimates, are capable of producing a new range in 2 1/2 years.

But even the Japanese producers are starting to wonder whether this is becoming too much of a good thing. Honda, for one, is aware of the problems of consumer and dealer resentment over models becoming obsolete too quickly and excessive parts inventories, as happened when the Japanese motorcycle makers threw too many new bikes at the market in the early 1980s in an ultimately unsuccessful bid to prop up falling markets.

At Sochaux, Peugeot appears to have raised "just-in-time" (JIT) inventory concepts rather higher up the league table of priorities than Fiat or Volkswagen as a means of reducing its costs burden.

Indeed, according to Peugeot executives, the JIT concept is the guiding principle in the overall reorganisation of the Sochaux facility, which cur-

rently produces the company's highly successful 405 as well as the new 605.

The ground floors of both the fully automated lacquer plant and the final assembly lines include extensive areas for trucks to unload parts and materials, which are fed directly to the relevant point on the assembly line in specially designed containers.

As is common practice with JIT, there is no inspection of parts by Peugeot. Instead, it has 105 suppliers for the 605, for example, which operate under what Peugeot calls its Supplier Quality Assurance scheme, and on which the company depends to maintain pre-agreed quality criteria in exchange for secure, long-term contracts.

Of these, 59 will be required to deliver their components to the plant between four and 11 times a day, depending on the nature of the components. "Many are setting up workshops or bridgeheads close to us - maybe some 10 to 15 kilometres from Sochaux," says Silvant. The economics of this are helped, for some of the suppliers, by the presence - also only a few kilometres away - of Peugeot's Mulhouse plant,

where French production of less expensive models, such as the 205 hatchback, is centred.

These arrangements still do not mean that Sochaux keeps only enough parts for an hour or two's production, as is the case with some plants in Japan. But they do mean that Peugeot has been able to cut its overall inventory level to between four and five days, compared with 20 days 10 years ago, says Silvant.

As a result, the expensive-to-fill pipeline between receipt of order and the finished car has been shortened to 15 days from 24. Silvant says that eight days is an achievable goal.

Some FFVr 50m have already been spent on the Sochaux programme - a sum which included moving the river Allan in order to add 11.6 hectares to the 264-hectare site. Among the facilities are:

- A new foundry, which uses the "lost form" process for what Peugeot claims is the first time on an industrial scale. A replica of the part to be cast is made of gasifiable polystyrene, which disappears during the casting process. It is said to reduce the cost of components by between 10 and 40 per cent.
- A revamped press shop, in which 166 fully flexible presses are each capable of producing 17 different parts at a rate of 15 per minute, and a robotised, fully automated axle-machining and assembly centre.
- A 362 m long, 1,850 cars-per-day paint plant, which will be capable of operating automatically on a 24-hour day basis. It includes a 30,000 sq m "clean room" with virtually dust-free air and 280 programmable logic controllers operated by 43 consoles and three computers.

Installation of the new facilities is going hand-in-glove with extensive training programmes which, Peugeot says, are as integral to the improvement of quality and productivity as any of the plant and equipment.

Some 600,000 hours of training is going on each year, representing 8.5 per cent of the total wage bill.

One installation, however, is more "bio-tech" than "high-tech". The equipment which gives the car bodies an anti-static wipe before they enter the lacquer plant consists of rotating drums of emu feathers.

An emu farm, however, is not on the list of JIT suppliers.

At the heart of the Shell Middle Distillate Synthesis plant is a catalyst which can produce a wide range of hydrocarbons, from light paraffins to petroleum fuels and heavy waxes.

The catalyst, developed at Shell's Amsterdam laboratories, converts 90 per cent of natural gas to useful products - a much higher yield than previous conversion processes. But the company refuses to discuss its chemical details.

Shell sees its Middle Distillate Synthesis technology as an important development for countries such as Malaysia, which have large gas reserves far from markets. It can convert these into valuable and easily transportable liquid hydrocarbons.

Comeback for the returnable bottle

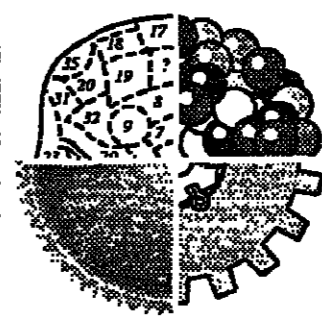
FIZZY drink manufacturers are close to re-introducing the returnable bottle.

But whereas, in the good old days, the bottle with the tuppence refund was made of glass, GE Plastics has developed one made of plastic. According to the company, existing production chains for washing, sterilising and refilling bottles will need little modification to accommodate the new plastic ones.

The bottles are made from polycarbonates, the sort of heat-resistant plastics already used for babies' bottles. But the problem with using plastic bottles is that they allow gases to pass through - loss of carbon dioxide leaves a fizzy drink flat.

GE has combated the problem by sandwiching a layer of specialised nylon between two layers of polycarbonates to act as a barrier to the carbon dioxide. The company, which is still conducting tests, believes that the bottles could be re-used about 40 times.

The lightweight bottles - complete with "green" appeal - should be available towards the end of next year.



WORTH WATCHING

Edited by Della Bradshaw

A way to foil the heat

AS WINTER approaches, many northern Europeans will be considering insulating their lofts to keep out the cold. In warmer climates people face the problem of how to prevent hot air getting in through the roof.

One solution is to install a radiant barrier on the inside of the roof. Lamotte, of Cleveland Ohio, has developed one which looks like kitchen foil and is a layer of tough polyester sandwiched between two thin sheets of aluminium foil. The materials are glued together with fire retardant adhesives and reinforced with woven glass fibre so that the material will not tear when it is stapled to the roof.

Already on sale in southern states of the US and some parts of Africa, countries in steamy southern Europe are also likely targets for the material.

Converting gas on the spot

NEW TECHNOLOGY for converting natural gas to petrochemical products is to have its first large-scale application in a \$650m (€410m) plant which Shell is to build at Bintulu in Malaysia, writes Clive Cookson.

At the heart of the Shell Middle Distillate Synthesis plant is a catalyst which can produce a wide range of hydrocarbons, from light paraffins to petroleum fuels and heavy waxes.

The catalyst, developed at Shell's Amsterdam laboratories, converts 90 per cent of natural gas to useful products - a much higher yield than previous conversion processes. But the company refuses to discuss its chemical details.

Shell sees its Middle Distillate Synthesis technology as an important development for countries such as Malaysia, which have large gas reserves far from markets. It can convert these into valuable and easily transportable liquid hydrocarbons.

The company can either recommend the best freeze-drying production method for a particular formulation, using information held on its database, or it can carry out an evaluation at the company's site.

A streamlined overhaul system

THE TECHNICAL paperwork needed to maintain a fleet of airliners is monumental, and much of it is pictorial - wiring diagrams or sketches of components.

With public concern focused on the maintenance of ageing aeroplanes, airline companies are turning to computers to record the text and pictures.

All Nippon Airways (ANA) of Japan has taken the plunge with a package from BH Publication Systems, of the US. The first stage of the computerisation programme - which will store and process the information - will be installed next week.

With the ANA system, the sequence of tasks to be performed at each check-up is fed into a Hitachi mainframe, along with documents and diagrams of the aircraft's components. When the overhaul is due, the computer prints out the appropriate documentation - diagrams included.

ANA estimates that the time taken to get together the computerised documentation is about one hour for each overhaul, compared with more than a day when using sets of paper manuals.

Electronic mail from mid-ocean

IT WILL certainly take more than 50 days for this year's yachting participants in the Whitbread Round the World Race to reach the finish.

For those eager to find out how they are faring, Telecom Gold has set up a service to deliver the latest information.

Each yacht transmits data on its position via satellite to a computer centre in Portsmouth, where it is interpreted to calculate the average speed of the yacht and the distance left to travel.

Yacht-loving subscribers gain access to the service by telephone line, using a PC and a modem.

Hot tips on freeze drying

FREEZE drying is used to preserve more than just coffee. It is also one of the main ways of giving biochemicals, such as peptides and enzymes, a longer shelf-life.

Although it has been used by the biochemicals industry for some years, freeze-drying - which turns the water in substances into ice so that it can be easily removed - is still rather haphazard.

To try to prolong the efficacy of bio-chemicals, Pafra, of Basilston in the UK, has set up a service to advise biochemicals companies on how to improve the process for each type of biomolecule.

CONTACTS: GE Plastics: Holland, 1640 32491. Shell International: London 524 4458. Lamotte: US, 216 883 2842. Pafra: UK, 0283 282606. ANA: Japan, 3 272 1212. BH Publication Systems: US, 216 264 9053. Telecom Gold: UK, 0442 227238.

When the year 2000 comes to Chicago, it will feel instantly old.

Hailed as the avant-garde capital of the world, Chicago's vision of tomorrow is conspicuously evident today.

From the moment you step off the plane. The new United Airlines Terminal at O'Hare International is, by all accounts, the airport of the future. Designed by Helmut Jahn, this stunning structure achieves a rare blend of aesthetics (spectacular skylit arcades) and function (the first all-computerized baggage system).

Once in the city, you'll encounter more of Jahn's modern monuments. From the streamlined, Art Deco inspired Northwestern Atrium to the spacious and space age state of Illinois Center, the most talked about building in America.

Already home to three of the world's five tallest towers, Chicago's skyline now includes the new NBC, Prudential and AT&T buildings. These post-modern marvels will figure prominently in the look of the 21st Century.

As will 333 West Wacker Drive; its unique curved facade mirrors a bend in the adjacent Chicago River—a design precedent for future architects to follow.

But to understand Chicago's tradition of being ahead of its time, you needn't focus solely on architecture.

Its spirit for innovation is manifested in many ways.

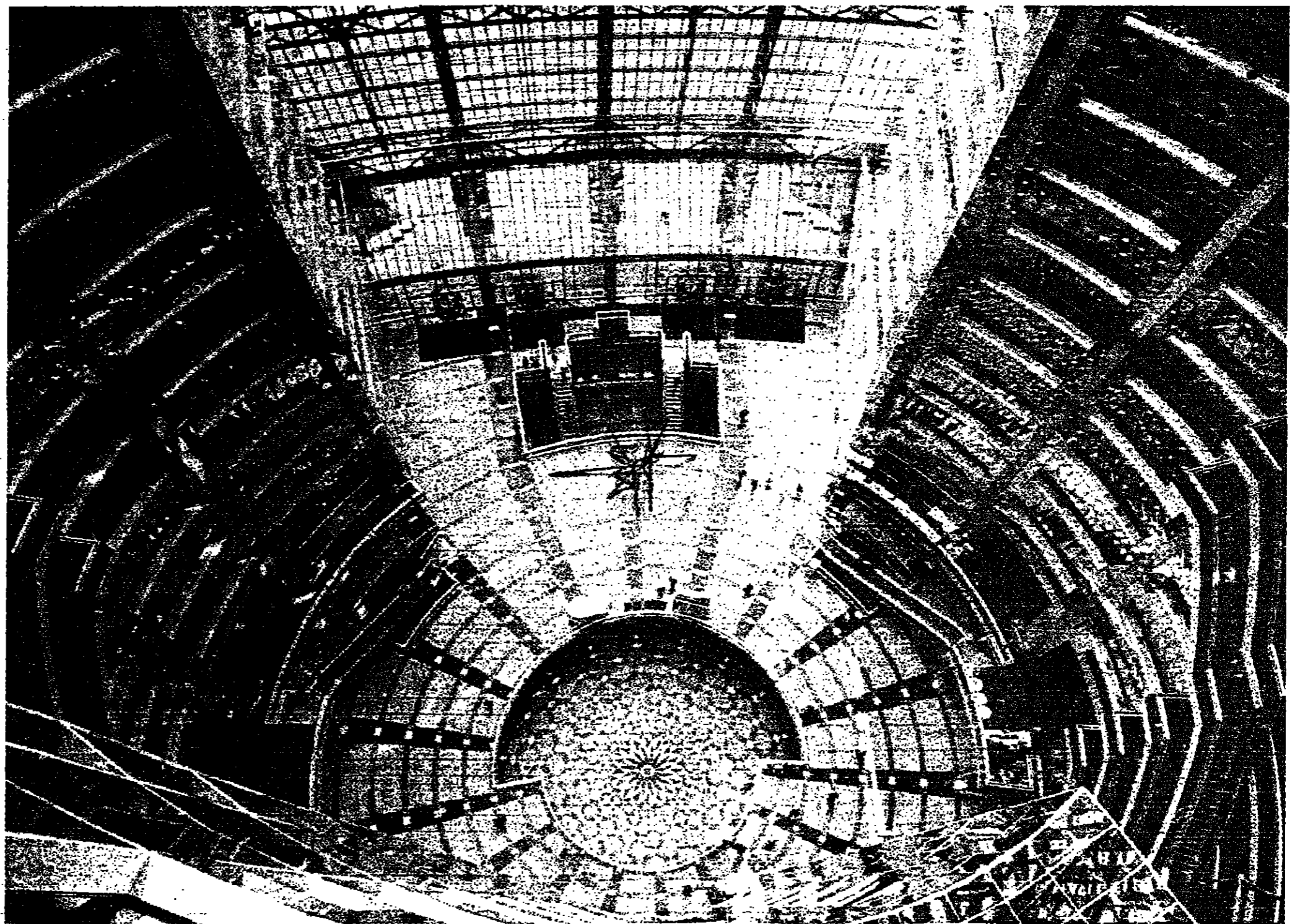
For only in Chicago will you find triple-tiered streets, for better traffic flow. The world's most advanced water filtration facility. The world's most powerful nuclear particle accelerator (Fermilab).

The ultimate experimental cinema (Omnimax Theater, with its 5-story domed screen). And more trade shows than any other city in the world, showcasing everything from utopian cars to tomorrow's super-computers.

So for an impressive look into the future, look into visiting Chicago. For tours and information, simply fax us in Brussels at 32-2-5125809.

And don't wait until tomorrow; it's already here.

Chicago. The American Renaissance.

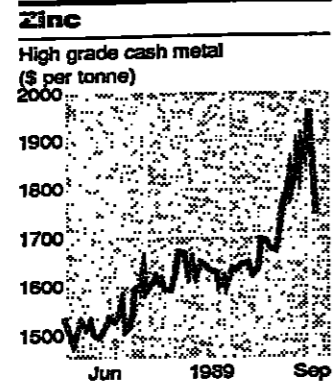


Illness Dept. of Commerce and Community Affairs, Office of Tourism © 1989.

COMMODITIES AND AGRICULTURE

LME stocks rise bursts zinc price bubble

ZINC PRICES fell on the London Metal Exchange yesterday after the LME revealed that its stocks of the metal had risen to the highest levels for five years. Analysts suggested that a great deal of metal bought for security reasons before the recent national miners strike in Peru...



Australian uranium sold at discount

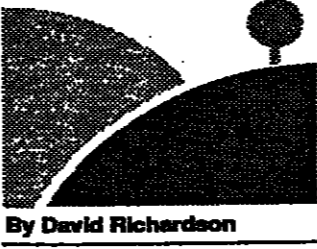
THE AUSTRALIAN Government has approved uranium export contracts at a price of US\$26 a lb of uranium oxide, \$5 below its official floor price...

Difficult questions after an easy harvest

Crop estimation is an inexact science, but getting it right is more important than ever

FIVE GENERATIONS of my farming family, to my certain knowledge, have made the same comment each year on the day they finished harvest...

FARMER'S VIEWPOINT



By David Richardson

stabilising adjustments for commodities deemed to be in surplus, that the ultimate official estimate is accurate. The level of Community support price and/or future deductions for over-production depend on it.

But although all the crops mentioned above are gathered through combine harvesters by far the most important is of course cereals. The Council of Agriculture Ministers is not scheduled to announce its estimate of those crops until the 28th and 29th of this month...

Sudden rumour sends cocoa market lower

COCOA PRICES fell sharply yesterday morning on the London Futures and Options Exchange (Fox), where trading was stopped for 15 minutes when the December contract breached the 540 a tonne limit.

Abu Dhabi claims Australian sheep died in quarantine

ABU DHABI CLAIMS that its exports of sheep have been unfairly rejected by the Saudi Arabia and the United Arab Emirates took a severe knock yesterday when it was announced that 5,360 sheep had died over the weekend while in quarantine in Abu Dhabi.

India sees opportunity in coffee free-for-all

COFFEE GROWERS and government officials believe India must take advantage of the suspension of world export quotas to boost coffee sales abroad, report Reuters from Coonoor.

WORLD COMMODITIES PRICES

Table containing various commodity price data including COCOA - London FOX, LONDON METAL EXCHANGE, LONDON BULLION MARKET, SUGAR - London FOX, CRUDE OIL - IPE, and various other market indices.

UN agency accepts criticism of 'old-fashioned' forestry policy

John Madeley on the FAO's positive response to increasing pressure from environmentalist groups. The plan urges the integration of forestry into agricultural systems, the promotion of forest-based industries, restoration of fuel wood supplies, the conservation of tropical forest plants and resources, and the removal of 'institutional constraints'.

LONDON STOCK EXCHANGE

Equity gains extended in thin trade

THE NEW equity Account in the UK stock market, which also effectively marks the City's return to work after the Summer holidays, opened in good form yesterday, with the FT-SE Index continuing to move nearer to the all-time high recorded in July 1987.

Account Dealing Dates table with columns for West, East, and Land Dealings.

in the equity market, which took the FT-SE Index ahead by another 11.7 points to 2,419.2, about 24 points short of the all-time peak.

seller of the FT-SE futures contract, active last week, was absent from the London International Financial Futures Exchange yesterday.

Goldsmith camp. Across the broader range of UK stocks, however, speculative interest was sustained by a £382m bid for Norton Opax from Bowater and by plans for Grand Metropolitan, the UK drinks and retailing group, to sell its betting shops.

Welcome for GMet plans

A leisure and brewery sector already returning towards its peak levels for the year continued to perform strongly yesterday.

The decision by Grand Metropolitan to sell its Mecca and William Hill betting shops, valued by City analysts at upwards of £600m, was regarded in the stock market as an astute move by the UK drinks and retailing group.

GrandMet shares jumped 15 to 589p, with turnover of 2.6m indicating the favourable response of institutional investors to the planned deal.

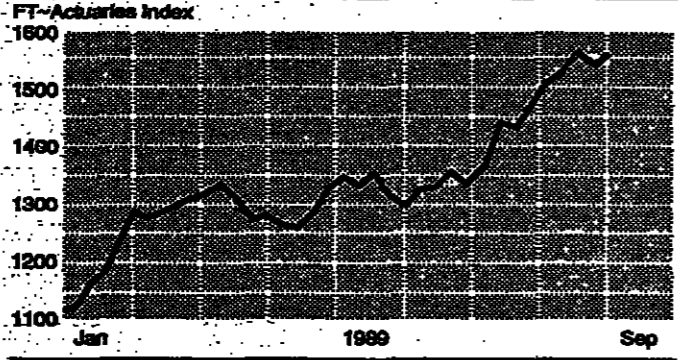
Shares in Brent Walker, on the other hand, were 18 off at 389p; traders expressed doubts, not over Brent's ability to bring off the deal - it has James Capel and Citicorp in its corner and has carried off a substantial acquisition programme already - but over the strategy involved.

Enterprise Oil shares rallied as the market picked up whippers that an announcement of an out-of-court settlement of the dispute over Texas Eastern's North Sea assets was imminent.

Dealers and sector specialists said they expected news that Enterprise will come out of the saga with a better share of the Texas assets than expected - possibly as much as 33 per cent.

But the other participants in the Texas interests in the North Sea, British Gas and Amerasia House, were an Appeal Court hearing enabling them to exercise pre-emption rights over the Texas Eastern assets.

Brewers and Distillers



North Sea, British Gas and Amerasia House, were an Appeal Court hearing enabling them to exercise pre-emption rights over the Texas Eastern assets.

Enterprise shares have weakened in past weeks, slipping to around 580p, upset by market talk that they might come out of the discussions with British Gas and Amerasia House with as little as 12 to 15 per cent of the Texas Eastern assets.

Bowater move. Bowater's predicted bid for Norton Opax united analysts in the belief that the takeover attempt would succeed.

Dealers had expected BA shares to be hit harder than their fall of 2 to 208p. They blamed what was seen there was on the absence of American buyers away from work on Labor Day.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for 1989 across various sectors like Insurance, Chemicals, and Electronics.

still well short of the 1845p it touched in July 1987. The shares closed up 29 at 1624p, helped by presentations to investors both yesterday and on Friday.

SmithKline Beecham advanced 16 to 623p in the absence of the customary selling pressure from Wall Street.

The steep rise in Enterprise Oil shares was accompanied by good gains in all the leading oil stocks.

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APPOINTMENTS

- at BRITISH SYPHON INDUSTRIES and, following the recent management buy-out, its parent company Britannia and each of their respective subsidiaries. GRANTA PUBLICATIONS has appointed Ms Caroline Mitchell as managing director from January 3.

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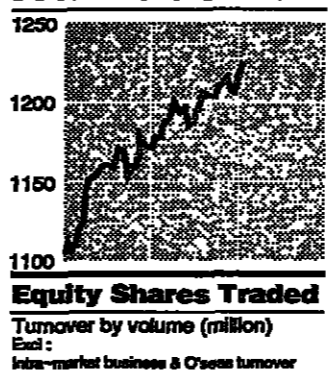
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FT-A All-Share Index



Equity Shares Traded. Turnover by volume (million). Intra-market business & Overseas turnover.

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FINANCIAL TIMES STOCK INDICES

Table of Financial Times Stock Indices including Government Securities, Fixed Interest, Ordinary Shares, Gold Mines, FT-SE 100 Share, and FT-SE Hourly changes.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks with columns for Stock, Volume, and Price.

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Directors at Daiwa Europe

Mr Neil Blair and Mr Masao Takasaki have been appointed directors at DAIWA EUROPE BANK, the major banking subsidiary of Daiwa Securities Co, Tokyo.



Mr Simon Little (above) has been appointed managing director of industrial relations by construction and engineering group AMEC.

Mr Marshall Bankin has been appointed a director of C. REEBIS GROUP. He joined Reebis Plant as general manager in 1983 and was appointed a divisional director in 1984.

at BRITISH SYPHON INDUSTRIES and, following the recent management buy-out, its parent company Britannia and each of their respective subsidiaries.

GRANTA PUBLICATIONS has appointed Ms Caroline Mitchell as managing director from January 3.

BILLINGTON STRUCTURES, Wombwell, South Yorkshire, part of Amco Industrial Holdings, has appointed Mr M. Fewster as technical director, and Mr P. Hart as financial director.

J.H. MINNET & CO has appointed Mr Dominic Smyth to the board as an executive director of the fine arts and jewellery division.

Mr Chris Harwood has been appointed sales director with reprographics specialists, WORKING DYELINE. He joins from Canon where he undertook planning and development of sales training and assessment programmes.



KNOS and KNOCKERS has appointed Mr Charles Smallbone (above), founder and former managing director of Smallbone Kitchens, as an executive director.

THE NATIONAL COMMERCIAL BANK has appointed Mr Graham Franklin to the position of senior manager, head of corporate banking and credit, in its London branch.

Mr Keith Inwood has been appointed sales director of SALISBURY'S, a subsidiary of Ratners Group.

AGA Group Interim Report 1989

Unaudited. AGA Group Income after financial items amounted to SEK 540 million (1988: 537).

The favourable development in income noted at most Group companies was offset by economic austerity measures and currency devaluations in Latin America.

Consolidated Income Statement, SEK m table with columns for Jan-June 1989, Jan-June 1988, and Full Year 1988.

Operations, SEK m table with columns for Jan-June 1989, Jan-June 1988, and Full Year 1988.

The AGA Group reports a 12-per cent increase in sales for the first six months of 1989. During the same period, operating income rose 11 per cent, to SEK 690 m (620).

Overall, Group operations developed satisfactorily, with the exception of the gas companies in Argentina, Venezuela and Mexico. Due to economic austerity measures and currency devaluations, operating income for AGA companies in these countries, after conversion to Swedish kronor, decreased by nearly SEK 50 m, compared with the first six months of 1988.

In Norway, AGA acquired Ostlandske Fryserier A/S, a cold storage company, effective January 1, as well as additional shares in a propane company, Progas A/S, which thereby became a Group subsidiary as of June 1.

AGA Aktiebolag, S-181 81 Lidingö, Sweden. AGA shares are listed on the stock exchanges in Stockholm, Helsinki, London, Tokyo, Zurich, Basel, Geneva and are sold in the USA via ADR Deposits.

Parent Company. The Parent Company, AGA AB, reported sales of SEK 623 m (524) and income of SEK 164 m (132), before provisions and tax, for the first six months of 1989.

During the first half of the year, the Parent Company invested SEK 99 m (63) in land, buildings and machinery. Liquid assets and investments decreased by SEK 104 m to SEK 1,815 m.

Consolidated Balance Sheet, SEK m table with columns for June 30, 1989 and Dec. 31, 1988.

Assets. Liquid assets and investments 2,747, Accounts receivable, trade 1,691, Other current receivables, etc. 367, Inventories 712.

Liabilities and shareholders' equity. Short-term loans 1,134, Other current liabilities, etc. 2,112, Total current liabilities 3,246.

Total fixed assets 9,632, Total assets 15,149. Long-term receivables, incl. blocked accounts 505, Shares, etc. 663, Land, buildings, machinery 8,464.

Total liabilities and shareholders' equity 15,149. The negative effects of economic austerity measures and currency corrections of certain Latin American countries were stronger than expected.

AGA Aktiebolag, S-181 81 Lidingö, Sweden. AGA shares are listed on the stock exchanges in Stockholm, Helsinki, London, Tokyo, Zurich, Basel, Geneva and are sold in the USA via ADR Deposits.

Wall Street

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0835 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0834 + five digit code (listed below). Calls charged at 35p per minute peak and 25p off peak, inc VAT

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OFFSHORE AND OVERSEAS', 'GUERNSEY (ISB RECOGNISED)', 'MANAGEMENT SERVICES', and 'LUXEMBOURG (ISB RECOGNISED)'.

Handwritten note at the bottom center of the page: 'مراجعة الحسابات' (Account Review).

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Main table containing FT Unit Trust Information Service data, including columns for fund names, prices, and yields. Sub-sections include 'ISLE OF MAN', 'LUXEMBOURG', and 'OTHER OFFSHORE FUNDS'.

BRITISH FUNDS - Cont'd table with columns for fund names, prices, and yields. Includes sub-sections for 'Over Fifteen Years' and 'Index-Linked'.

FOREIGN BONDS & RAILS table with columns for fund names, prices, and yields. Includes sub-sections for 'AMERICANS' and 'PUBLIC BOARD AND IND.'.

INT. BANK AND O'SEAS table with columns for fund names, prices, and yields. Includes sub-sections for 'CORPORATION FUNDS' and 'COMMONWEALTH & AFRICAN FUNDS'.

Money Market Bank Accounts table with columns for bank names, interest rates, and other details.

Money Market Trust Funds table with columns for fund names, prices, and yields.

Money Market Trust Funds (continued) table with columns for fund names, prices, and yields.

Money Market Trust Funds (continued) table with columns for fund names, prices, and yields.

UNIT TRUST NOTES: Text providing additional information and disclaimers regarding the unit trusts listed in the adjacent tables.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0636 43 43 four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Main table containing various stock market listings under categories: AMERICANS-Contd, BUILDING, TIMBER, ROADS, DRAPERY AND STORES-Contd, ENGINEERING-Contd, INDUSTRIALS (Miscel.)-Contd, CANADIANS, BANKS, HP & LEASING, CHEMICALS, PLASTICS, BEERS, WINES & SPIRITS, BUILDING, TIMBER, ROADS, DRAPERY AND STORES, ENGINEERING, INDUSTRIALS (Miscel.), and INSURANCES.

Handwritten Arabic text at the bottom center of the page.

LONDON SHARE SERVICE

For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 39p per minute peak and 25p off peak, inc VAT

Handwritten note: 100, 100, 100

LEISURE

Table of share prices for Leisure sector including companies like British Skyways, British Airways, and others.

PAPER, PRINTING, ADVERTISING - Cont'd

Table of share prices for Paper, Printing, Advertising sector including companies like News International, Newsprint, and others.

TEXTILES - Cont'd

Table of share prices for Textiles sector including companies like British Textiles, and others.

TRUSTS, FINANCE, LAND - Cont'd

Table of share prices for Trusts, Finance, Land sector including companies like British Land, and others.

OIL AND GAS - Cont'd

Table of share prices for Oil and Gas sector including companies like British Petroleum, and others.

MINES - Cont'd

Table of share prices for Mines sector including companies like British Coal, and others.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades sector including companies like British Aerospace, and others.

PROPERTY

Table of share prices for Property sector including companies like British Land, and others.

TOBACCO

Table of share prices for Tobacco sector including companies like British American Tobacco, and others.

TRANSPORT

Table of share prices for Transport sector including companies like British Airways, and others.

OVERSEAS TRADERS

Table of share prices for Overseas Traders sector including companies like British Overseas Airways, and others.

THIRD MARKET

Table of share prices for Third Market sector including companies like British Overseas Airways, and others.

Commercial Vehicles

Table of share prices for Commercial Vehicles sector including companies like British Leyland, and others.

COMPONENTS

Table of share prices for Components sector including companies like British Leyland, and others.

Garages and Distributors

Table of share prices for Garages and Distributors sector including companies like British Leyland, and others.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc sector including companies like British Land, and others.

MINES

Table of share prices for Mines sector including companies like British Coal, and others.

Central Rand

Table of share prices for Central Rand sector including companies like British Coal, and others.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers sector including companies like News International, and others.

SHOES AND LEATHER

Table of share prices for Shoes and Leather sector including companies like British Leather, and others.

SOUTH AFRICANS

Table of share prices for South Africans sector including companies like Anglo American, and others.

OIL AND GAS

Table of share prices for Oil and Gas sector including companies like British Petroleum, and others.

FINANCE

Table of share prices for Finance sector including companies like British Land, and others.

Central African

Table of share prices for Central African sector including companies like British Coal, and others.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising sector including companies like News International, and others.

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OIL AND GAS

Table of share prices for Oil and Gas sector including companies like British Petroleum, and others.

MINES

Table of share prices for Mines sector including companies like British Coal, and others.

Australians

Table of share prices for Australians sector including companies like Anglo American, and others.

Regional & Irish Stocks, Traditional Options, and other market information.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar runs out of steam

NO SINGLE currency dominated the foreign exchanges yesterday. The market was generally reduced to quiet cross trading...

were estimated at around \$300m. This did not have any strong impact on the dollar and was regarded by many dealers as a good opportunity to buy the US currency...

vided support for sterling last month. A fall of \$405m in the reserves was towards the top of wide ranging estimates from \$50m to \$600m...

FINANCIAL FUTURES

Sterling prices weaker

SHORT STERLING futures were marked down in very subdued life trading yesterday. The closure was 1/4 cent lower for London Day and the absence of any change in UK cash rates...

not due until tomorrow. The most traded December contract opened at 94.25, down from 94.38 on Friday and finished at the day's low of 94.24...

In the tables below, the Chicago and Philadelphia prices are for September 1. Prices quoted for London are as at September 4.

STERLING INDEX

Table with columns: Sep 4, Sep 1, Previous. Rows: 8.30 am, 9.00 am, 10.00 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

C IN NEW YORK

Table with columns: Sep 4, Closing, Previous. Rows: 6 month, 1 month, 3 months, 12 months.

CURRENCY RATES

Table with columns: Sep 4, Bank rate, Special Drawing Rights, European Currency Unit. Rows: Sterling, US Dollar, Canadian Dollar, Australian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Sep 4, Bank of England, Morgan Guaranty, Change %.

OTHER CURRENCIES

Table with columns: Sep 4, £, S, DM, Yen, F Fr, S Fr, H Fl, Lira, C \$, B Fr.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Central rate, Current rate, % change, % change, Dividend %.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Sep 4, Day's, Close, One month, % change, Three months, % change.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Sep 4, Day's, Close, One month, % change, Three months, % change.

EURO-CURRENCY INTEREST RATES

Table with columns: Sep 4, Short term, 7 Days notice, One Month, Three Months, Six Months, One Year.

EXCHANGE CROSS RATES

Table with columns: Sep 4, £, S, DM, Yen, F Fr, S Fr, H Fl, Lira, C \$, B Fr.

FT LONDON INTERBANK FIXING

Table with columns: Bid, Offer, Bid, Offer.

MONEY RATES

Table with columns: Sep 1, One month, Three month, Six month, One year.

LONDON MONEY RATES

Table with columns: Sep 4, Overnight, 7 days notice, One Month, Three Months, Six Months, One Year.

BASE LENDING RATES

Table with columns: Bank Name, Rate %.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Last, Vol, Last, Vol, Last, Stock.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Last, Vol, Last, Vol, Last, Stock.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Last, Vol, Last, Vol, Last, Stock.

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EUROPEAN OPTIONS EXCHANGE

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PUBLIC NOTICE

MMC INVITES EVIDENCE ON PROPOSED ACQUISITIONS OF MYSON GROUP

The Monopolies and Mergers Commission would like to hear from any person or organisation with information or views on the proposed acquisition by Yale & Valer of Myson and Blue Circle's present shareholding in and proposed acquisition of Myson.

For details of advertising on the arts pages of the Weekend FT

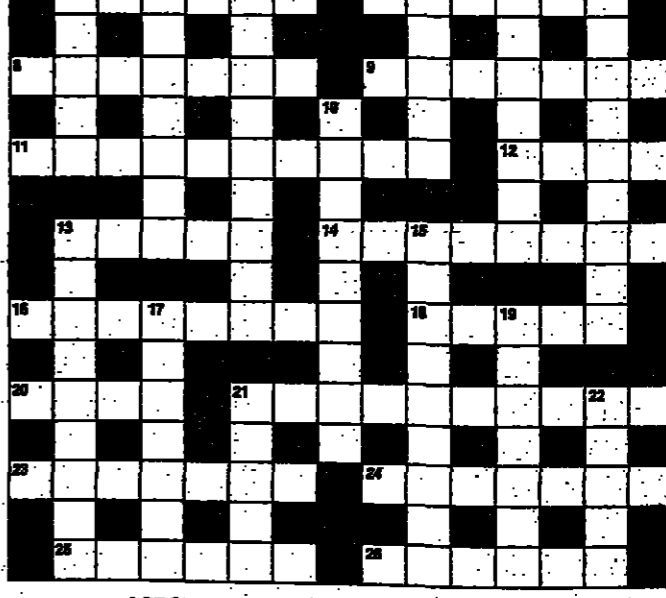
Please contact Alison Nunn at Number One Southwark Bridge, London SE1 9HL. Tel: 01-873 4677

JOTTER PAD

CROSSWORD No.7,029 Set by FRESCA

CROSSWORD

No.7,029 Set by FRESCA



ACROSS 1 and 4 Glider for the rock garden (6,6) 5 and 9 Providing cover for head... and possibly tail... of receiver is a serious crime (7,7) 11 State of being over and under reconsidered extremely carefully (10) 12 Confusion about piano and organ part (4) 13 English road duplicated outside a US city (5) 14 Add fuel sloppily round back of car? It's frightening (8) 15 Barely a runner? (8) 16 Symbol for compound of barium, deuterium and germanium (6) 17 Scotch work cut (4) 20. Scotch with nine about, tipsy (10) 21. Plant wickedness and tor. (8) 24. Trifle with fate after taking vitamin to live (7) 25. Kind of seed produced from trisee - American variety (5) 26. Article on silver object placed before committee (5) DOWN 1. Indian losing height rapidly (5) 2. A dull, immovable person without scripture lessons (7)

MONEY MARKETS

UK rates steady

THE MOOD of the London money market yesterday was neatly captured by a quick glance at the yield rate curve on interbank rates. This showed virtually no change in a market where sentiment is hedged in by the Government's determination to keep rates high to bear down on inflation and keep the pound from falling (itself inflationary).

UK clearing bank base lending rate

14 per cent from May 24

rates breaking out of the recent tight trading range. Against this background, three-month interbank money was unchanged from Friday at 14.13 1/2 per cent.

FT LONDON INTERBANK FIXING

Table with columns: Bid, Offer, Bid, Offer.

MONEY RATES

Table with columns: Sep 1, One month, Three month, Six month, One year.

LONDON MONEY RATES

Table with columns: Sep 4, Overnight, 7 days notice, One Month, Three Months, Six Months, One Year.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Last, Vol, Last, Vol, Last, Stock.

Handwritten signature or note at the bottom of the page.

WORLD STOCK MARKETS

AUSTRIA table with columns for stock names, prices, and changes.

FRANCE (continued) table with columns for stock names, prices, and changes.

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TORONTO Closing prices September 1

TORONTO Closing prices September 1 table with columns for stock names, prices, and changes.

CANADA Closing prices September 1

CANADA Closing prices September 1 table with columns for stock names, prices, and changes.

MONTREAL Closing prices September 1

MONTREAL Closing prices September 1 table with columns for stock names, prices, and changes.

INDICES

INDICES table with columns for index names, values, and changes.

NEW YORK DOW JONES

NEW YORK DOW JONES table with columns for index values and changes.

TRADING ACTIVITY

TRADING ACTIVITY table with columns for trading volumes and values.

CANADA

CANADA table with columns for stock prices and changes.

NEW YORK ACTIVE STOCKS

NEW YORK ACTIVE STOCKS table with columns for stock names, prices, and changes.

TOKYO - Most Active Stocks

TOKYO - Most Active Stocks table with columns for stock names, prices, and changes.

HONG KONG

HONG KONG table with columns for stock names, prices, and changes.

AUSTRALIA

AUSTRALIA table with columns for stock names, prices, and changes.

SINGAPORE

SINGAPORE table with columns for stock names, prices, and changes.

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